Richardson Independent School District Thurgood Marshall Elementary 2022-2023 Campus Improvement Plan



Mission Statement

The mission of Thurgood Marshall is to provide exceptional student-centered education in a safe environment by providing consistency and structure while educating the whole child (*social, emotional, and academic*) ensuring opportunities for growth in order to create patterns of success leading to college and career readiness in our connected community.

Vision

Thurgood Marshall is a welcoming community with high expectations that are exceeded by our students who are empowered to contribute positively to society.

Core Beliefs

High Expectations

Excellence

Growth

Connections

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Comprehensive Needs Assessment

Demographics

Demographics Summary

Thurgood Marshall Elementary is a diverse student population of 538 students in grades PK - 6th. The campus ethnic breakdown is: 68% African American, 16% Hispanic, 9% Asian, 2% White, 3% Multiracial, 1% American Indian, and 1% Pacific Islander. Other campus demographics include: 98% economically disadvantaged, 13% special education, 27% English language learners and 36% mobility rate. Thurgood Marshall continues to monitor special populations on local, district and state assessments for all students with special emphasis on English language learners and students served through special education. Thurgood Marshall values our student and community diversity which provides us with a rich learning environment.

Demographics Strengths

African American, Special Education, Economically Disadvantaged, English Language Learners, and Non Continuously Enrolled met academic achivement targets in reading as measured by the 2022 STAAR assessment.

African American and Special Education students met academic achivement targets in math as measured by the 2022 STAAR assessment.

All students, African American, Economically Disadvantaged, English Language Learners, and Non Continuosuly Enrolled students met academic growth targets in reading and math as measured by the 2022 STAAR assessment.

Problem Statements Identifying Demographics Needs

Problem Statement 1 (Prioritized): Hispanic, African American, economically disadvantaged and English language learners missed achievement targets in math. Root Cause: Lack of foundational skills and number sense.

Student Achievement

Student Achievement Summary

Thurgood Marshall Elementary obtained a school accountability rating of 87 B based on the 2022 state accountability. The campus saw achievement growth in the following content areas: 3rd-grade reading, 4th-grade math, 5th-grade reading, 5th-grade math, and 6th-grade reading. As a campus, we focus on TEKS mastery and closing the gap for our students at a faster rate. With the focus on our 5 big rocks (Student Culture, Staff Culture, Collaborative Planning, Data Driven Instruction, and Observation and Feedback), we are striving to achieve academic excellence at the district and state levels. We will also continue to implement the district's comprehensive professional development program and work to ensure all students meet or exceed growth targets.

Student Achievement Strengths

Based on the 2022 STAAR assessment, the campus saw growth in the following content areas:

3rd grade reading

4th grade reading and math

5th grade reading and math

6th grade reading

Problem Statements Identifying Student Achievement Needs

Problem Statement 1 (Prioritized): 42% of students met academic achievement targets at the meets level in English language arts and 33% in math Root Cause: Lack of grade level proficiency in reading, foundational skills and number sense

School Culture and Climate

School Culture and Climate Summary

One of our big rocks is "Student Culture." We planned minute by minute exemplars and protocols for morning arrival, hallway transitions, common areas and dismissal. The campus is a safe, civil and nurturing environment. In an effort to support the success of all students, Thurgood Marshall has placed emphasis on addressing behavior management through Social and Emotional learning, Positive Behavior and Intervention Support (PBIS) and Trauma-Sensitive classrooms. The implementation of these supporting programs and school structures provide a predictable and consistent environment. We believe this proactive approach to addressing the needs of the whole child will promote a culture of positive interactions between staff, students, and comminity.

School Culture and Climate Strengths

Student discipline referrals have declined each year since 2018. Students know, undersand, and meet behavior expectations as evident by increased academic performance.

We have been able to retain key staff members to continue moving the work forward.

Problem Statements Identifying School Culture and Climate Needs

Problem Statement 1: Discipline referrals for level 1 offenses Root Cause: Inconsistent classroom management, procedures, routines and expectations

Staff Quality, Recruitment, and Retention

Staff Quality, Recruitment, and Retention Summary

Thurgood Marshall Elementary is focused on recruiting, hiring and retaining highly qualified and student focused staff. In order to recruit the best, Thurgood Marshall developed a recruitment team of leaders from our campus. The team interviewed and collaborated on each applicant to ensure our thinking was aligned to the best-fit teachers for our student's needs. Thurgood Marshall is committed to tailoring professional development to meet the needs of all staff based on walkthrough data, student performance data, and needs assessments. We will continue to support all teachers with consistent coaching through observation and feedback, collaborative planning and data meetings to maintain success on our campus. Additionally new teachers have assigned mentors to support throughout the year. With support of RISD, we will remain dedicated to the vision that all students will connect, learn, grow, and succeed

Staff Quality, Recruitment, and Retention Strengths

Retention of key staff members for the 2022-23 school year.

Teachers serving in key leadership roles to support student, staff, parent and community activities.

Problem Statements Identifying Staff Quality, Recruitment, and Retention Needs

Problem Statement 1 (Prioritized): Limited teacher pool with a specific skillset Root Cause: Decline in teacher applicants, workload and pay

Curriculum, Instruction, and Assessment

Curriculum, Instruction, and Assessment Summary

Thurgood Marshall has implemented a comprehensive plan to direct the design, implementation, monitoring, evaluation and revision of curriculum. Various data sources are utilized regularly to inform curriculum development as well as the use of campus level specialists to support the implementation of quality instruction. Data indicates the need for continued refinement of curriculum and the associated professional development, in order to identify best practices for advancing the progress of English Language Learners and students with disabilities. Additional comprehensive plans guide the development of local student assessments, both formative and summative, as well as the utilization of assessment data to inform instructional decisions. Teacher create 9 week instructional planning calendars which include bi weekly formative assessments. Our master schedule includes a dedicated intervention time for 2nd -6th grade math and reading and 4th-6th grade science. Thurgood Marshall will use differentiated resources and specific strategies to provide support during the intervention time.

Curriculum, Instruction, and Assessment Strengths

Improvement in consistent aligned instruction

Improvement in instructional delivery utlizing content and realworld connections and checks for understanding questions

Increased performance on district, state, and national assessments

Consistent intervention times and targeted programs

Problem Statements Identifying Curriculum, Instruction, and Assessment Needs

Problem Statement 1 (Prioritized): Inconsistent planning and preparation for daily instruction Root Cause: Lack of advanced planning and preparation

Parent and Community Engagement

Parent and Community Engagement Summary

Thurgood Marshall will continue to focus on increasing connections between home and school by providing opportunities for parent and community engagement and involvement. The TME PTA actively promoted membership to staff, parents, and the community. In an effort to provide useful information and help bridge the connection between home and school, Thurgood Marshall hosted a variety of parent events such as Open House, Title 1 parent meetings, MAP parent conferences, and academic nights. We will continue to provide opportunities for stakeholder input, providing translators when needed, and keeping our parents informed through parental information sessions, SMORES, Wednesday weekly folders, and Blackboard Connect.

Parent and Community Engagement Strengths

Increased parent participation at campus sponsored events

Increased staff participation in PTA

Increased parent participation in PTA

Problem Statements Identifying Parent and Community Engagement Needs

Problem Statement 1 (Prioritized): Limited parental involvement related to academics Root Cause: Inconsistent parental involvement regarding academic related events

School Context and Organization

School Context and Organization Summary

The campus goal for 2022-2023 is GROWTH for all students, teachers, administrators, and school personnel. We are focused on 100% of students and staff meeting established growth goals. We are built schedules to maximize instructional time and to provide opportunities for student interventions and acceleration. Campus data meetings will be scheduled to focus on data from mClass, NWEA MAP, TEKS mastery, and to progress monitor student interventions. Based on data, we will have a hyperfocus on math with a continued narrowed focus on reading and science. Student performance will be monitored through for growth and TEKS mastery.

School Context and Organization Strengths

82% of students met academic growth targets in reading (2022 STAAR data)

83% of students met academic growth targets in math (2022 STAAR data)

Problem Statements Identifying School Context and Organization Needs

Problem Statement 1: Six achievement targets were missed in math on the 2022 STAAR assessment Root Cause: Lack of reading proficiency and foundational math skills in all grade levels.

Technology

Technology Summary

Technology integration is an important component of the student learning experience at Thurgood Marshall Elementary. Students utilize iPads during the school day in all core contents to enhance learning, participate in intervention or acceleration. Teachers received new MacBooks and iPads to facilitate the integration of technology with student learning. We also incorporated technology professional learning sessions during campus professional development days to increase the effective implementation of the interactive whiteboards and Apple Classroom tools.

Technology Strengths

1:1 Technology Devices for Students

Interactive Classroom White Boards and training

Apple Classroom TV

Problem Statements Identifying Technology Needs

Problem Statement 1: Inconsistent functionality of devices and Wifi Root Cause: Inconsistent Wifi

Priority Problem Statements

Problem Statement 1: 42% of students met academic achievement targets at the meets level in English language arts and 33% in mathRoot Cause 1: Lack of grade level proficiency in reading, foundational skills and number senseProblem Statement 1 Areas: Student Achievement

Problem Statement 2: Inconsistent planning and preparation for daily instructionRoot Cause 2: Lack of advanced planning and preparationProblem Statement 2 Areas: Curriculum, Instruction, and Assessment

Problem Statement 3: Hispanic, African American, economically disadvantaged and English language learners missed achievement targets in math.
Root Cause 3: Lack of foundational skills and number sense.
Problem Statement 3 Areas: Demographics

Problem Statement 4: Limited teacher pool with a specific skillsetRoot Cause 4: Decline in teacher applicants, workload and payProblem Statement 4 Areas: Staff Quality, Recruitment, and Retention

Problem Statement 5: Limited parental involvement related to academicsRoot Cause 5: Inconsistent parental involvement regarding academic related eventsProblem Statement 5 Areas: Parent and Community Engagement

Comprehensive Needs Assessment Data Documentation

The following data were used to verify the comprehensive needs assessment analysis:

Improvement Planning Data

• District goals

Accountability Data

• Texas Academic Performance Report (TAPR) data

Student Data: Assessments

- STAAR released test questions
- Texas English Language Proficiency Assessment System (TELPAS) and TELPAS Alternate results
- Student Success Initiative (SSI) data for Grades 5 and 8
- Local diagnostic reading assessment data
- · Local benchmark or common assessments data
- Running Records results
- Istation Indicators of Progress (ISIP) reading assessment data for Grades PK-2

Student Data: Student Groups

• Dyslexia data

Student Data: Behavior and Other Indicators

- Attendance data
- Discipline records
- Student surveys and/or other feedback

Employee Data

- Professional learning communities (PLC) data
- Staff surveys and/or other feedback
- Campus department and/or faculty meeting discussions and data
- · Professional development needs assessment data
- T-PESS data

Parent/Community Data

• Parent surveys and/or other feedback

Support Systems and Other Data

- Organizational structure data
- Processes and procedures for teaching and learning, including program implementation
- Budgets/entitlements and expenditures data

Goals

Goal 1: We will ensure that we have diverse and engaging programs and learning opportunities to meet the expectations of the graduate profile.

Performance Objective 1: Integrate digital content, safety and tools into instruction in meaningful ways to encourage student use of available resources to enhance learning and accelerate learning

Evaluation Data Sources: Daily lesson, intervention and acceleration plans reflect a purposeful use of technology.

Strategy 1 Details		Rev	iews	
Strategy 1: Seek input from a variety of stakeholders regarding classroom technology integration.		Formative		Summative
Strategy's Expected Result/Impact: Bright Bytes Survey rating increase from Proficient to Advanced.	Nov	Jan	Mar	June
Staff Responsible for Monitoring: Administrators Teachers Technology Assistant Title I: 2.4, 2.5	20%	15%	15%	+
Strategy 2 Details		Rev	iews	1
Strategy 2: Increase the purposeful use of technology into daily classroom instruction		Formative		Summative
Strategy's Expected Result/Impact: Lesson plans reflect purposeful instructional tasks incorporating student use of	Nov	Jan	Mar	June
technology Staff Responsible for Monitoring: Administrators Instructional Coaches Teachers	45%	55%	55%	\rightarrow
Title I: 2.4, 2.5, 2.6				

Strategy 3 Details		Rev	iews	
Strategy 3: Provide purposeful and relevant professional development opportunities for all staff to ensure purposeful		Formative		Summative
integration of technology that positively impacts teaching and learning.	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: Purposeful used of technology to enhance, intervene and accelerate gap closure				
and student achievement.	45%	60%	60%	
Staff Responsible for Monitoring: Administrators Instructional Coaches				
Teachers				•
reachers				
Title I:				
2.4, 2.5, 2.6				
Strategy 4 Details		Rev	iews	
Strategy 4: Ensure staff and students demonstrate appropriate and safe digital behavior.		Formative		Summative
Strategy's Expected Result/Impact: Completion of Digital Citizenship Lessons	Nov	Jan	Mar	June
Completion of Annual Staff Compliance Trainings	1101	Jun		oune
Staff Responsible for Monitoring: Administators	2004	1004	100	
Teachers	30%	40%	40%	
Campus Technology Assistant				•
LITE				
Title I:				
2.4, 2.5				
2.1, 2.0				
				1
Image: Model of the second	X Discon	tinue		

Performance Objective 2: Implement activities during the school day to support students' academic, social, and emotional growth.

Evaluation Data Sources: 100% of students will engage in daily SEL lessons

100% of students will participate in enrichment activities

100% of students will participate in grade level assemblies to establish clear expectations for conduct and academic performance.

Increase the number of available after school activities

Strategy 1 Details		Rev	views	
Strategy 1: Implement Second Step curriculum daily for grades PK - 6th.		Formative		Summative
 Strategy's Expected Result/Impact: Increase in percent positive responses on student and staff surveys Increase in student attendance 100% daily implementation Decrease in referrals and ISS/OSS consequences Staff Responsible for Monitoring: Administrators Culture Coach Teachers Counselors Title I: 2.5, 2.6 	Nov 45%	Jan 60%	Mar 60%	June
Strategy 2 Details Strategy 2: Administrators and counselors will train staff on the student support plan, bullying & suicide prevention,		Rev Formative	riews	Summative
harassment, trauma, and healthy life choices. Strategy's Expected Result/Impact: Increase in percent positive on climate survey for staff and students Decrease in referrals and ISS/OSS consequences Administrators will communicate with parents of bullying incidents as established by RISD guidelines	Nov	Jan 80%	Mar 80%	June
Staff Responsible for Monitoring: Administrators Culture Coaches Teachers Counselors				
Title I: 2.5, 2.6 - TEA Priorities:				

Strategy 3 Details		Rev	iews	
Strategy 3: Implement academic enrichment opportunities and after school extracurricular activities.		Formative		Summative
Strategy's Expected Result/Impact: Increase in student attendance and engagement	Nov	Jan	Mar	June
Decrease in referrals and ISS/OSS consequences Increase in positive responses on the staff climate survey and student survey				
	60%	60%	60%	
Staff Responsible for Monitoring: Administrators Culture Coaches				
Teachers				-
Counselors				
Title I:				
2.5, 2.6				
Lever 3: Positive School Culture				
No Progress 6000 Accomplished \rightarrow Continue/Modify	X Discon	tinue		
2.5, 2.6 - TEA Priorities: Improve low-performing schools - ESF Levers: Lever 3: Positive School Culture	X Discon	tinue		

Performance Objective 3: Ensure the school culture and environment embraces equity, diversity, and inclusion

Evaluation Data Sources: Implement social and emotional learning lessons on a weekly basis.

Culture diversity is reflected in staff demographics

Provide translation and interpretation services as needed

Campus equity liaison

Strategy 1 Details		Rev	iews	
Strategy 1: Support and sustain cultural competency practices in hiring and providing enrichment, academic, and extra-		Formative		Summative
curricular opportunities Strategy's Expected Result/Impact: Increase in positive relationships with teachers, students, and parents	Nov	Jan	Mar	June
Decrease academic retention rate Increase academic and extra-curricular participation	50%	60%	60%	
Staff Responsible for Monitoring: Administrators Culture Coach				
Teachers				
Counselors				
Title I:				
2.6				
Strategy 2 Details		Rev	iews	<u> </u>
Strategy 2: Create and maintain a multicultural committee to recognize student and staff cultures through a variety of		Formative	24	Summative
	N T	т		June
events and celebrations.	Nov	Jan	Mar	
events and celebrations. Strategy's Expected Result/Impact: Staff, student and parent survey data will positively reflect inclusiveness Staff Responsible for Monitoring: Administrators Teachers	Nov 50%	Jan 55%	Mar 55%	\rightarrow
events and celebrations. Strategy's Expected Result/Impact: Staff, student and parent survey data will positively reflect inclusiveness Staff Responsible for Monitoring: Administrators Teachers Title I:				\rightarrow
events and celebrations. Strategy's Expected Result/Impact: Staff, student and parent survey data will positively reflect inclusiveness Staff Responsible for Monitoring: Administrators Teachers				->
 events and celebrations. Strategy's Expected Result/Impact: Staff, student and parent survey data will positively reflect inclusiveness Staff Responsible for Monitoring: Administrators Teachers Title I: 2.5 TEA Priorities: Recruit, support, retain teachers and principals, Improve low-performing schools 				\rightarrow
 events and celebrations. Strategy's Expected Result/Impact: Staff, student and parent survey data will positively reflect inclusiveness Staff Responsible for Monitoring: Administrators Teachers Title I: 2.5 TEA Priorities: 				

0% No Progress	Accomplished	 X Discontinue

Performance Objective 4: Establish, train, and implement student culture routines (PBIS), the management trajectory, and strategies to build positive staff and student relationships.

Evaluation Data Sources: 90% or higher proficient ratings on TTESS Domain 3: Learning environment Reduction of behavior referrals compared to 2021-22 Reduction in bullying and/or harassment incidents compared to 2021-22 Follow district guidelines for communicating to parents regarding bullying incidents Ensure Teen Screen is implemented in grade 6

Strategy 1 Details		Rev	views	
Strategy 1: Train staff in small groups to practice student culture routines and review the TME student support plan		Formative		Summative
 Strategy 1. Train start in small groups to practice student culture routines and review the TME student support prant Strategy's Expected Result/Impact: 100% of staff will implement daily student culture routines, procedures, and expectations 100% of staff will follow the outlined procedures for recognizing and reporting suicide and bullying outcries Decrease in behavior infractions OSS/ISS placements Staff Responsible for Monitoring: Administrators and counselors Title I: 2.6 TEA Priorities: Improve low-performing schools ESF Levers: Lever 3: Positive School Culture Funding Sources: Common Area Posters, Floor Tape, Paw Prints - 199 - General Fund - \$400 	Nov 65%	Jan 70%	Mar 70%	June

Strategy 2 Details		Rev	iews	
Strategy 2: The instructional leadership team will provide real-time coaching to support teachers in classroom management		Formative		Summative
and relationship building.	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: Increase in percent positive on staff and student survey. 85% or our teachers will be at or above proficient in TTESS domain 3 Teachers will receive weekly feedback and face to face coaching as needed Staff Responsible for Monitoring: Administrators Culture Coach Instructional Coaches	60%	65%	65%	→
Title I: 2.6 - TEA Priorities: Improve low-performing schools - ESF Levers: Lever 3: Positive School Culture				
Image: No Progress Image: No Progress Image: Accomplished Image: Continue/Modify	X Discon	tinue		

Performance Objective 5: Establish a Campus Emergency Response Team (ERT), train staff members in emergency procedures and conduct AED drills each semester

High Priority

Evaluation Data Sources: Ensure 100% of ERT members are trained and drills are conducted as scheduled.

Summative Evaluation: Met Objective

Strategy 1 Details		Rev	iews	
Strategy 1: Train staff on emergency procedures, create a schedule to conduct monthly drills and implement feedback.		Formative		Summative
Strategy's Expected Result/Impact: Emergency response teams responds in a crisis and works together to ensure	Nov	Jan	Mar	June
student and staff safety. 100% of students know what to do in an emergency and follow outlined expectations.	60%	60%	60%	100%
Title I:				
2.6				
- TEA Priorities:				
Improve low-performing schools				
- ESF Levers:				
Lever 3: Positive School Culture				
No Progress Accomplished -> Continue/Modify	X Discon	tinue		

Performance Objective 6: Implement strategies to support the graduate profile and develop competencies in the areas of financial literacy, critical thinking/ problem solving, real word connections, effective communication, and emotional intelligence.

Evaluation Data Sources: 100% of students will increase understanding of financial terms and make real world connections

100% of students will analyze problems, evaluate options, and apply solutions.

100% of students will increase oral, written, and non-verbal communication skills.

100% of students will increase understanding of various cultures at Thurgood Marshall ES

Strategy 1 Details		Rev	iews	
Strategy 1: Implement monthly financial literacy lessons that reinforce vocabulary and help students make real world		Formative		Summative
connections. Strategy's Expected Result/Impact: Increased number of students who can apply vocabulary (earning, spending, saving, borrowing and protecting money) Staff B are available for Manifestimeters	Nov N/A	Jan N/A	Mar 30%	June
Staff Responsible for Monitoring: Administrators IC's Teachers Culture Coach				
Title I: 2.4, 2.5, 2.6 - TEA Priorities: Build a foundation of reading and math - ESF Levers: Lever 5: Effective Instruction				

trategy 2: Implement quarterly activities that provide opportunities for students to critically think, problem solve through a ariety of situations and communicate oral and written outcomes. Not arrive the second state of the second state o	Form	an 1966 Revi	Mar 10%	Summative June
Strategy's Expected Result/Impact: Increased ability for students to critically think through challenging situations and work as a team to apply solutions. Image: Content of the state of the st	Form	Revi	10%	\rightarrow
and work as a team to apply solutions. Staff Responsible for Monitoring: Administrators Teachers Instructional Coaches Culture Coach Title I: 2.4, 2.5, 2.6 - TEA Priorities: Build a foundation of reading and math - ESF Levers: Lever 5: Effective Instruction Strategy 3 Details rrategy 3: Increase cultural awareness through purposeful activities to engage students, parents, and staff Strategy's Expected Result/Impact: Increased participation in campus activities to recognize and celebrate a variety of cultures	Form	Revi		→
Staff Responsible for Monitoring: Administrators Teachers Instructional Coaches Culture Coach Title I: 2.4, 2.5, 2.6 - TEA Priorities: Build a foundation of reading and math - ESF Levers: Lever 5: Effective Instruction Strategy 3 Details trategy 3: Increase cultural awareness through purposeful activities to engage students, parents, and staff Strategy's Expected Result/Impact: Increased participation in campus activities to recognize and celebrate a variety of cultures	Form	Revi		
Start Responsible for Monitoring: Administrators Teachers Instructional Coaches Culture Coach Title I: 2.4, 2.5, 2.6 - TEA Priorities: Build a foundation of reading and math - ESF Levers: Lever 5: Effective Instruction Strategy 3 Details trategy 3: Increase cultural awareness through purposeful activities to engage students, parents, and staff Strategy's Expected Result/Impact: Increased participation in campus activities to recognize and celebrate a variety of cultures	Form			
Instructional Coaches Culture Coach Title I: 2.4, 2.5, 2.6 - TEA Priorities: Build a foundation of reading and math - ESF Levers: Lever 5: Effective Instruction Strategy 3 Details trategy 3: Increase cultural awareness through purposeful activities to engage students, parents, and staff Strategy's Expected Result/Impact: Increased participation in campus activities to recognize and celebrate a variety of cultures			iews	
Culture Coach Title I: 2.4, 2.5, 2.6 . - TEA Priorities: Build a foundation of reading and math - ESF Levers: Lever 5: Effective Instruction Strategy 3 Details Image: Comparison of the company of cultures in the company of cultures in the company of cultures in the company of cultures			iews	
2.4, 2.5, 2.6 - TEA Priorities: Build a foundation of reading and math - ESF Levers: Lever 5: Effective Instruction Strategy 3 Details trategy 3: Increase cultural awareness through purposeful activities to engage students, parents, and staff Methods for a staff Strategy's Expected Result/Impact: Increased participation in campus activities to recognize and celebrate a variety of cultures Notes			iews	
- TEA Priorities: Build a foundation of reading and math - ESF Levers: Lever 5: Effective Instruction Strategy 3 Details trategy 3: Increase cultural awareness through purposeful activities to engage students, parents, and staff Strategy's Expected Result/Impact: Increased participation in campus activities to recognize and celebrate a variety of cultures Note: Strategy 3: Str			iews	
Build a foundation of reading and math - ESF Levers: Lever 5: Effective Instruction Strategy 3 Details trategy 3: Increase cultural awareness through purposeful activities to engage students, parents, and staff Strategy's Expected Result/Impact: Increased participation in campus activities to recognize and celebrate a variety of cultures			iews	
- ESF Levers: Lever 5: Effective Instruction Strategy 3 Details trategy 3: Increase cultural awareness through purposeful activities to engage students, parents, and staff Strategy's Expected Result/Impact: Increased participation in campus activities to recognize and celebrate a variety of cultures Netrice			iews	
Lever 5: Effective Instruction Strategy 3 Details trategy 3: Increase cultural awareness through purposeful activities to engage students, parents, and staff Strategy's Expected Result/Impact: Increased participation in campus activities to recognize and celebrate a variety of cultures			iews	
Strategy 3 Details trategy 3: Increase cultural awareness through purposeful activities to engage students, parents, and staff Strategy's Expected Result/Impact: Increased participation in campus activities to recognize and celebrate a variety of cultures			iews	
trategy 3: Increase cultural awareness through purposeful activities to engage students, parents, and staff Strategy's Expected Result/Impact: Increased participation in campus activities to recognize and celebrate a variety of cultures			iews	
Strategy's Expected Result/Impact: Increased participation in campus activities to recognize and celebrate a variety of cultures				~ ·
of cultures		ative		Summative
	v Ja	an	Mar	June
increased any typically communicate and provide a written response related to newly acquired knowledge of various				
cultures	% 60	0%	60%	
Staff Responsible for Monitoring: Administrators				
Teachers				_
Instructional Coaches				
Culture Coach				
Title I:				
2.4, 2.5, 2.6				
- ESF Levers:				
Lever 3: Positive School Culture				
No Progress 100% Accomplished \rightarrow Continue/Modify \times	Discontinue			

Performance Objective 7: Create and maintain a coordinated health program to promote and support healthy choices by students and staff.

Evaluation Data Sources: 100% of teachers are trained in RISD Suicide Protocol as evident by sign in sheets. Promote Live Wise Live Healthy Programs in SMORES and Weekly Folders

100% of staff completes required RISD health services trainings

Strategy 1 Details		Reviews		
rategy 1: Campus counselors will provide suicide and trauma training to teaching staff.	Formative			Summative
Strategy's Expected Result/Impact: 100% of teachers will participate in annual suicide and trauma training.	Nov	Jan	Mar	June
Staff Responsible for Monitoring: Counselors Administrators	85%	85%	55%	100%
Title I: 2.6 - TEA Priorities:				
Improve low-performing schools - ESF Levers:				
Lever 3: Positive School Culture				
Strategy 2 Details		Rev	iews	
rategy 2: The campus will promote Live Wise Live Healthy district activities to staff, students, and parents.		Formative		Summative
Strategy's Expected Result/Impact: 100% of staff will receive information related to the Live Wise Live Healthy initiative.	Nov	Jan	Mar	June
Increased parent engagement in district activities				
Staff Responsible for Monitoring: Administrators	5%	10%	55%	7
Title I:				
2.6				
- TEA Priorities:				
Improve low-performing schools				
- ESF Levers: Lever 3: Positive School Culture				

Strategy 3 Details	Reviews			
Strategy 3: The campus nurse will contact parents regarding the need for specific health action plans for students based on	Formative			Summative
need. Strategy's Expected Result/Impact: The campus will have a health action plan for students based on need. Staff Responsible for Monitoring: Nurse Administrators	Nov 20%	Jan 50%	Mar 55%	June 100%
Title I: 2.6 - TEA Priorities: Improve low-performing schools - ESF Levers: Lever 3: Positive School Culture				
Image: No Progress Image: Accomplished Image: Continue/Modify	X Discon	tinue		

Goal 2: We will guarantee that all students will perform at or above grade level.

Performance Objective 1: Align and maintain written, taught, and assessed curriculum at all grade levels and in all subject areas (TRS, Lead4Ward and PLC)

High Priority

Evaluation Data Sources: Percent of PreK students "on track" based on Circle assessment Percent of K-3 student reading at or above grade level as measured by MAP. Percent of K-2 students increase one or more proficiency levels on TELPAS Increase number of students moving from "approaches" to "meets" in all tested areas. Increase in the TTESS performance band ratings

Strategy 1 Details	Reviews			
Strategy 1: Administrators will conduct a minimum of 5 walkthroughs per week and at least 2 walkthroughs for each		Summative		
teacher on their caseload per month to ensure consistent delivery of curriculum.	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: Increased proficiency on TTESS rubric Aligned and purposeful instruction Staff Responsible for Monitoring: Administrators Instructional Coaches	70%	70%	70%	\rightarrow
Title I: 2.4, 2.5, 2.6 - TEA Priorities: Improve low-performing schools - ESF Levers: Lever 1: Strong School Leadership and Planning				

Strategy 2 Details		Reviews			
Strategy 2: Teachers will plan collaboratively each week using the campus PLC protocol to align the written, tested and		Formative		Summative	
taught curriculum. Strategy's Expected Result/Impact: Increase proficiency in domain 2 of the TTESS rubric	Nov	Jan	Mar	June	
Evidence of PLC 4 questions during instruction and professional development Evidence of Lead4ward tools utilized during planning	70%	70%	70%		
Staff Responsible for Monitoring: Administrators Instructional Coaches					
Title I: 2.4, 2.5, 2.6 - TEA Priorities: Recruit, support, retain teachers and principals, Improve low-performing schools					
Starter and Details					
Strategy 3 Details Strategy 3: The instructional leadership team members will develop weekly schedules to prioritize job specific roles related		Formative	iews	Summative	
to student and staff culture, observations and feedback, data driven instruction and collaborative planning.	Nov	Jan	Mar	June	
Strategy's Expected Result/Impact: 85% of our teachers will be at T-TESS proficient or above. Staff Responsible for Monitoring: Administrators Instructional Coaches	75%	80%	75%		
Title I: 2.4, 2.5, 2.6 - TEA Priorities: Recruit, support, retain teachers and principals, Improve low-performing schools					
Strategy 4 Details		Rev	iews		
Strategy 4: K-3 teachers and administrators will participate in the Texas Reading Academy to build content knowledge and		Formative		Summative	
pedagogy for teaching reading. Strategy's Expected Result/Impact: Student reading levels will increase	Nov	Jan	Mar	June	
The number of Tier 3 students in reading will decrease Teacher proficiency for teaching reading will increase Staff Responsible for Monitoring: Administrators	45%	55%	55%	\rightarrow	
Instructional Coaches Teachers					
Title I: 2.4, 2.5, 2.6					

Strategy 5 Details	Reviews			
Strategy 5: Instructional coaches, interventionists and teachers will collaborate to develop bi-weekly formative assessments		Formative		
and prioritize standards in grades 3-6, in all STAAR tested subjects. Strategy's Expected Result/Impact: Increase of student mastery on tested TEKS Staff Responsible for Monitoring: Administrators Instructional Coaches Teachers	Nov 50%			June
 Title I: 2.4, 2.5, 2.6 TEA Priorities: Recruit, support, retain teachers and principals, Build a foundation of reading and math, Improve low-performing schools 				
Strategy 6 Details		Rev	iews	1
Strategy 6: Provide relevant Professional Development on researched based best practices with a focus on specialized		Formative		Summative
groups (All students, African American, Hispanic, Economically Disadvantaged, Special Education and English Learners)	Nov	Jan	Mar	June
 Strategy's Expected Result/Impact: Increased proficiency in domains 2 and 3 of the TTESS rubric Teachers delivering professional development on best practices for TME students. Evidence of modifications and accommodations in the classroom Increase in student performance on district and state assessments Staff Responsible for Monitoring: Administrators Instructional Coaches 	50%	50%	50%	1
Title I:				

Goal 2: We will guarantee that all students will perform at or above grade level.

Performance Objective 2: Implement a systematic approach to ensure quality instruction and service supports for ALL students.

Evaluation Data Sources: Percent of students who meets or exceed district and state performance growth goals

Percent of PreK students "on track" based on Circle assessment

Percent of K-3 student reading at or above grade level as measured by MAP.

Percent of K-2 students increase one or more proficiency levels on TELPAS

Strategy 1 Details		Reviews			
Strategy 1: Provide training and minute by minute expectations for literacy, math and science instructional blocks	Formative			Summative	
Strategy's Expected Result/Impact: Gradual release model implemented daily with fidelity Increase in domain 2 of the TTESS rubric	Nov	Jan	Mar	June	
Staff Responsible for Monitoring: Administrators Instructional Coaches Teachers	35%	50%	50%	\rightarrow	
 Title I: 2.4, 2.5, 2.6 TEA Priorities: Recruit, support, retain teachers and principals, Improve low-performing schools ESF Levers: Lever 5: Effective Instruction Funding Sources: Instructional Materials to Core Contents - 211 - Title I, Part A - \$1,000 					
Strategy 2 Details		Rev	iews		
Strategy 2: Benchmark (K-5), Units of Study (6th) and LLI will be implemented in the K-6 classroom based on data.		Formative		Summative	
Benchmark PD and LLI PD will be provided at the campus from ILT and reading consultant.	Nov	Jan	Mar	June	
Strategy's Expected Result/Impact: 80% of students will meet their progress goal as measured by the MAP EOY. Staff Responsible for Monitoring: Administrators Instructional Coaches Teachers	65%	70%	70%	\rightarrow	
Title I: 2.4, 2.5, 2.6					

Strategy 3 Details	Reviews			
Strategy 3: Teachers will implement a gradual release model during the RLA block including: phonics, targeted mini-		Formative		Summative
lesson, small group instruction (based on data), aligned high level questions, purposeful aligned instructional tasks and formative assessment	Nov	Jan	Mar	June
 Strategy's Expected Result/Impact: Students will meet or exceed EOY RLA growth goals Increased student academic achievement on MAP and STAAR assessments Staff Responsible for Monitoring: Administrators Teachers Instructional Coaches Interventionists 	60%	60% 65%	65%	\rightarrow
 Title I: 2.4, 2.6 TEA Priorities: Recruit, support, retain teachers and principals, Build a foundation of reading and math, Improve low-performing schools ESF Levers: Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction 				
Strategy 4 Details		Rev	views	
Strategy 4: The Instructional leadership team will participate in ongoing leadership development, including instructional		Formative		Summative
calibration walks and real-time coaching to support teachers in classroom management and high yield instructional strategies	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: Increase teacher proficiency in domains 2 and 3 on the TTESS rubric Increased student growth and achievement on Circle, mClass, MAP and STAAR Staff Responsible for Monitoring: Administrators Instructional Leadership Team	60%	65%	65%	\rightarrow
Title I: 2.4, 2.6 - TEA Priorities: Recruit, support, retain teachers and principals, Improve low-performing schools				

Strategy 5 Details		Reviews		
Strategy 5: Administrators will observe all teachers on their caseload, complete the Eduphoria walkthrough form within 48		Formative		
 hours, identify the highest leverage move, recommend upgrade and provide either real-time coaching or face to face feedback to each teacher. Strategy's Expected Result/Impact: 100% of teachers will receive observation and feedback using the TTESS walk-through form at least twice per month Staff Responsible for Monitoring: Administrators Instructional Leadership Team Title I: 2.4, 2.5 TEA Priorities: Recruit, support, retain teachers and principals, Improve low-performing schools 	Nov 55%	Jan 60%	Mar 60%	June
Strategy 6 Details Strategy 6: Math teachers will implement "Do the Math" or "Zearn" for iTime and HB4545 tutoring to accelerate student	Reviews Formative			Summative
growth.	Nov	Jan	Mar	June
 Strategy's Expected Result/Impact: Increased number of students meeting EOY math growth goals Decrease of students in tier 3 for math Increased performance on MAP and STAAR assessments Staff Responsible for Monitoring: Administrators Instructional Coaches Teachers 	60%	65%	65%	\rightarrow
 Title I: 2.4, 2.5, 2.6 TEA Priorities: Build a foundation of reading and math, Improve low-performing schools ESF Levers: Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction 				

Strategy 7 Details	Reviews			
Strategy 7: Kindergarten through 2nd grade students will participate in daily phonics lessons, guided reading/small group	Formative			Summative
lessons and interventions based on need to increase grade level reading proficiency	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: 100% of classroom teachers will implement daily phonics lesson, guided reading and small group reading as measured by classroom walkthroughs and kid talk meetings. Increased reading levels and reduction of students in tier 3 Increased EOY goal attainment	75%	75%	55%	\rightarrow
Staff Responsible for Monitoring: Administrators Instructional Coaches Teachers				
Title I:				
2.4, 2.5, 2.6 - TEA Priorities:				
Build a foundation of reading and math, Improve low-performing schools - ESF Levers:				
Lever 1: Strong School Leadership and Planning, Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction				
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Goal 2: We will guarantee that all students will perform at or above grade level.

Performance Objective 3: Track the mastery of student performance to ensure all students meet end of year growth goals.

Evaluation Data Sources: Increased performance on unit and biweekly formative assessments Increase in percent of students who meet or exceed MAP, Circle and STAAR performance growth goals Increase in percent of K-3 student reading at or above grade level as measured by MAP. Increase in percent of K-2 students that progress one or more proficiency levels on TELPAS Decrease in percent of K-2 students in tier 3 on mClass assessments

Strategy 1 Details	Reviews			
Strategy 1: Conduct BOY, MOY & SIM goal setting conferences with students		Summative		
Strategy's Expected Result/Impact: Students set goals based on performance At least 80% of students meet end of the year growth goals on Circle, MAP and STAAR	Nov	Jan	Mar	June
Staff Responsible for Monitoring: Administrators Instructional Coaches Teachers	45%	55%	55%	\rightarrow
 Title I: 2.4, 2.5, 2.6 - TEA Priorities: Recruit, support, retain teachers and principals, Build a foundation of reading and math, Improve low-performing schools 				

Strategy 2 Details		Reviews			
Strategy 2: Implement data meetings and kid talk meetings (MTSS) to discuss student performance (tier 3, special		Formative		Summative	
education and EL) and maintain or revise intervention plans in Branching Minds.	Nov	Jan	Mar	June	
 Strategy's Expected Result/Impact: Increase number of students meeting interim goals (DRA, biweekly assessment, unit assessments etc.) Decrease in number of students in tier 3. Staff Responsible for Monitoring: Administrators Instructional Coaches Teachers 	50%	55%	55%	→	
 Title I: 2.4, 2.5, 2.6 - TEA Priorities: Recruit, support, retain teachers and principals, Build a foundation of reading and math, Improve low-performing schools 					
Strategy 3 Details		Rev	iews		
Strategy 3: Classroom teachers and interventionists will develop BOY and MOY action plans to meet the diverse needs of		Formative	ormative S		
students in their classroom.	Nov	Jan	Mar	June	
 Strategy's Expected Result/Impact: Increased student academic achievement Increased reading levels (DRA) 80% of students will meet EOY MAP goals Reduction of tier 3 students on mClass assessments Staff Responsible for Monitoring: Administrators Instructional Coaches Teachers Interventionists 	45%	55%	55%	+	
 Title I: 2.4, 2.5, 2.6 TEA Priorities: Build a foundation of reading and math, Improve low-performing schools ESF Levers: Lever 5: Effective Instruction 					

Strategy 4 Details	Reviews			
Strategy 4: Progress monitor student performance on skill development, reading level, number sense and High Priority	Formative			Summative
TEKS outlined by Lead4ward heat map.	Nov	Jan	Mar	June
 Strategy's Expected Result/Impact: Increase proficiency on grade level TEKS 80% of students meet end of the year growth on MAP and STAAR assessments Increased performance band achievement on STAAR Staff Responsible for Monitoring: Administrators Instructional Coaches 	40%	55%	55%	\rightarrow
				•
Teachers				
Title I:				
2.4, 2.5, 2.6				
- TEA Priorities:				
Build a foundation of reading and math, Improve low-performing schools				
- ESF Levers:				
Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction				
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Performance Objective 4: Increase the number of students at or above grade level in math, RLA and science and increase student performance in each state identified student group.

Evaluation Data Sources: Increased reading performance in 3rd - 6th grade on the 2023 STAAR assessment compared to 2022 Increased math performance in 3rd - 6th grade on the 2023 STAAR assessment compared to 2022 Increased science performance in 5th grade on the 2023 STAAR assessment compared to 2022 Increased African American and EL student performance in all tested areas. Conduct milestone walks in RLA (mini-lesson, guided reading and writing) and math (mini-lesson, small groups and do the math).

Strategy 1 Details		Rev	iews	
Strategy 1: Provide ongoing training to teachers and implement targeted mini-lessons and daily small groups to meet the		Formative		Summative
needs of students in math and reading language arts and 5th grade science.	Nov	Jan	Mar	June
 Strategy's Expected Result/Impact: Increase student performance on mClass, MAP and STAAR assessments Increase on level performance in math, reading and science Reduction of tier 3 student performance and increase in tier 1 performance Increased proficiency in TTESS domain 2 Staff Responsible for Monitoring: Administrators Instructional Coaches Teachers	50%	55%	55%	→
 Title I: 2.4, 2.5, 2.6 - TEA Priorities: Build a foundation of reading and math, Improve low-performing schools - ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 3: Positive School Culture, Lever 5: Effective Instruction 				

Strategy 2 Details		Reviews		
Strategy 2: Provide training, planning meetings and fidelity walks with literacy consult 1-2 times per month to increase		Formative		Summative
quality of instruction, content knowledge, pedagogy and small group implementation.	Nov	Jan	Mar	June
 Strategy's Expected Result/Impact: Increase in teacher proficiency for TTESS domain 2 Increased in student growth for mClass, MAP and STAAR assessments Increase of on level reading proficiency Decrease in tier 3 students on mClass and MAP. Staff Responsible for Monitoring: Administrators Instructional Coaches Teachers 	55%	60%	60%	\rightarrow
 Title I: 2.4, 2.5, 2.6 - TEA Priorities: Improve low-performing schools - ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction 				
Strategy 3 Details		Rev	views	
Strategy 3: Provide daily intervention and accelerated (HB4545) instructional time before school and during iTime in		Formative		Summative
math, reading and 6th grade science. Strategy's Expected Result/Impact: Increase number of student moving from "did not meet" to "approaches or	Nov	Jan	Mar	June
 Strategy 9 Expected Result impact: increase number of student moving from 'did not meet to 'approaches of higher" 100% of eligible students will receive intervention and/or accelerated learning time before school, and/or during the iTime block for each subject. 100% of teaching staff will utilize aligned grade level resources to support TEKS mastery Staff Responsible for Monitoring: Administrators Teachers Instructional Coaches Interventionists 	50%	55%	55%	\rightarrow
 Title I: 2.4, 2.5, 2.6 TEA Priorities: Build a foundation of reading and math, Improve low-performing schools ESF Levers: Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction Funding Sources: Instructional Books for Reading, Math and Science - 211 - Title I, Part A - \$4,000 				

Strategy 4 Details		Reviews		
Strategy 4: Train teachers to implement purposeful activities for students to practice new STAAR 2.0 question types and		Formative		Summative
provide opportunities to construct responses across content areas.	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: 100% of 2nd - 6th grade students have multiple experiences with new STAAR 2.0 question types 100% of 2nd - 6th grade teachers use the TEA scoring guide to grade constructed responses and provide feedback to students.	30%	40%	40%	\rightarrow
Staff Responsible for Monitoring: Administrators Instructional Coaches				
Teachers				
Title I: 2.4, 2.6 - TEA Priorities: Build a foundation of reading and math - ESF Levers:				
Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction				
No Progress Accomplished -> Continue/Modify	X Discon	tinue		

Performance Objective 5: Promote and encourage gifted and talented and ESL certification for classroom teachers.

Evaluation Data Sources: Increase the number of teachers with GT and ESL certification

Strategy 1 Details		Reviews		
Strategy 1: Provide reminders and training information for GT and ESL certification opportunities		Formative		Summative
Strategy's Expected Result/Impact: Increased differentiation for GT and EL students in the classroom.	Nov	Jan	Mar	June
Staff Responsible for Monitoring: Administrators				
Instructional Coaches	50%	55%	55%	
Teachers	30%	33%	33%	
Title I:				
2.4, 2.6				
- TEA Priorities:				
Improve low-performing schools				
- ESF Levers:				
Lever 5: Effective Instruction				
Image: No Progress Image: Accomplished Image: Continue/Modify	X Discon	tinue		

Performance Objective 6: Teachers demonstrate the RISD teacher competencies as a reflective practitioner.

Evaluation Data Sources: 100% of teachers will set measurable professional and student growth goals.

100% of teacher will implement feedback to improve instructional delivery.

100% of teachers will use student performance data to set short and long term goals.

100% of teachers will provide daily instruction aligned to the TEKS and TTESS rubric.

100% of teachers will follow the Educators Code of Ethics.

100% of teachers will establish a safe classroom environment that is structured for success.

Strategy 1 Details		Reviews		
Strategy 1: Thurgood Marshall teachers will set a professional goal in alignment domain 2 of TTESS and a student growth		Formative		Summative
goal aligned with MOY and EOY MAP growth, fitness gram, and district created music and art assessments.	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: 100% of teachers set a professional goal in alignment with TTESS domain 2 100% of teachers set an EOY student growth goal				
Staff Responsible for Monitoring: Administrators Teachers Instructional Coaches	65%	65%	65%	-
 Title I: 2.4, 2.5, 2.6 - TEA Priorities: Recruit, support, retain teachers and principals, Build a foundation of reading and math, Improve low-performing schools - ESF Levers: Lever 3: Positive School Culture, Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction 				

Strategy 2 Details		Rev	iews	
Strategy 2: Kindergarten through sixth grade teachers will participate in campus data meetings and create action plans to		Formative		Summativ
 address specific student needs. Strategy's Expected Result/Impact: Decrease tier 3 student performance Increased tier 1 students performance Staff Responsible for Monitoring: Administrators Teachers Instructional Coaches 	Nov 40%	Jan 45%	Mar 45%	June
 Title I: 2.4, 2.5, 2.6 - TEA Priorities: Recruit, support, retain teachers and principals, Build a foundation of reading and math, Improve low-performing schools - ESF Levers: Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction 				
Strategy 3 Details		Rev	iews	
Strategy 3: All teachers will deliver aligned tier 1 instruction and timely interventions in a learning environment that is	Formative Sum			
at or higher based on the TTESS rubric for domain 3. ategy's Expected Result/Impact: Proficient or higher ratings for domain 3 of TTESS ficient or higher ratings for domain 2 of TTESS ff Responsible for Monitoring: Adminsitrators	Nov 50%	Jan 55%	Mar 55%	June
 Title I: 2.4, 2.5, 2.6 TEA Priorities: Recruit, support, retain teachers and principals, Improve low-performing schools ESF Levers: Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction 				
Strategy 4 Details		Rev	iews	
Strategy 4: All teachers will meet the expectations outlined in the Texas Educators Code of Ethics.	Formative			Summativ
Strategy's Expected Result/Impact: 100% of teachers will follow the guidelines of the Texas Educators Code of Ethics and dimension 4.1 of the TTESS rubric.	Nov	Jan	Mar	June
Staff Responsible for Monitoring: Administrators TEA Priorities: Recruit, support, retain teachers and principals	70%	70%	70%	\rightarrow
- ESF Levers: Lever 3: Positive School Culture				

0% No Progress	Accomplished	 X Discontinue

Performance Objective 7: Emergent bilingual students will increase proficiency levels in reading, writing, listening, and speaking as measured by TELPAS.

Evaluation Data Sources: Each emergent bilingual student will increase in performance to the next proficiency level in each of the four TELPAS domains- listening, speaking, reading, and writing on the TELPAS assessment.

Strategy 1 Details		Rev	iews	
Strategy 1: Emergent bilingual students will set listening and speaking goals based on their current proficiency level as		Formative		Summative
indicated by the 2022 TELPAS data. They will practice listening and speaking activities using TELPAS-like prompts in their classrooms and record themselves on Flipgrid. ESL and classroom teachers will listen to the recordings and provide	Nov	Jan	Mar	June
necessary feedback and assist the students in evaluating their own progress using a kid-friendly speaking rubric.				
Strategy's Expected Result/Impact: Emergent bilinguals will increase performance bands in the listening and speaking domains of the TELPAS.	50%	55%	55%	-
Staff Responsible for Monitoring: Administrators				
Classroom teachers				
ESL Specialists				
Students				
Title I:				
2.6				
- ESF Levers:				
Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction				

Strategy 2 Details		Reviews		
Strategy 2: The ESL Specialists will provide training on the 7 Steps to a Language-Rich Classroom and the required ELPS		Formative	1	Summative
training for all classroom teachers. These instructional strategies which are designed to address the specific needs of Emergent Bilingual students will be implemented in lessons in the classrooms by teachers, specialists, and interventionists.	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: Emergent bilinguals will develop the academic language proficiency in English necessary for high achievement on the grade level standards.	45%	55%	55%	\rightarrow
Emergent bilinguals will increase performance bands in the listening, speaking, reading, and writing domains of the TELPAS.				
The number of Emergent Bilinguals achieving the approaching meets, and masters levels in STAAR will increase. Staff Responsible for Monitoring: Administrators Content Coaches ESL Specialists Teachers				
Title I: 2.4, 2.6 - ESF Levers: Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction				
Strategy 3 Details		Rev	views	
Strategy 3: All teachers of Emergent Bilinguals will plan for and implement content and language supports while teaching		Formative		Summative
and assessing students as dictated by each student's current language proficiency level and in consultation with the EL Specialists.	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: Improved performance in reading, writing, and math in Emergent Bilingual students as a result of clearer, better-defined, and more easily understood content.	50%	55%	55%	\rightarrow
Staff Responsible for Monitoring: Administrators ESL Specialists				•
Classroom teachers				
Interventionists				
Title I:				
2.6				
- TEA Priorities: Build a foundation of reading and math				
- ESF Levers:				
Lever 5: Effective Instruction				
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Performance Objective 8: Establish a campus attendance team to monitor student attendance and absences through Attention to Attendance (A2A).

High Priority

Evaluation Data Sources: Student attendance data by week, six weeks, quarter and semester.

Next Year's Recommendation: Integrate updating Student Data Secretaries frequently.

Strategy 1 Details	Reviews			
Strategy 1: The culture coach, community outreach specialist, and administrators will monitor student attendance,			Summative	
 absences information (to monitor communicable disease issues) and conduct parent conferences. Strategy's Expected Result/Impact: Increase in student attendance Reduction repeat attendance concerns Increased student academic achievement Reduction in truancy and excessive absences Staff Responsible for Monitoring: Administrators Counselors Student Culture Coach Community Outreach Specialist Title I: 2.4, 2.5, 2.6 - TEA Priorities: Improve low-performing schools - ESF Levers: Lever 3: Positive School Culture 	Nov 40%	Jan 45%	Mar 45%	June
Image: No Progress Image: Accomplished Image: Continue/Modify	X Discont	inue	I	-

Performance Objective 1: Employ recruiting and hiring practices that ensure the hiring of diverse staff reflective of TME student population

Evaluation Data Sources: Increase in diverse demographic representation in campus hiring.

Strategy 1 Details		Rev	iews	
Strategy 1: Campus leadership will recruit and recommend for hire state certified and committed staff from various cultural	Formative			Summative
backgrounds (gender, ethnicity and language).	Nov	Jan	Mar	June
 Strategy's Expected Result/Impact: Increase retention rate Increase in positive relationships with staff and students Increased student academic achievement Staff Responsible for Monitoring: Adminisrators Title I: 2.6 TEA Priorities: Recruit, support, retain teachers and principals 	50%	55%	55%	→
No Progress Accomplished -> Continue/Modify	X Discon	tinue	-	

Performance Objective 2: Seek employee input and feedback from RISD staff to inform decision making

High Priority

Evaluation Data Sources: Increase in positive response rate of staff in focus group response and/or staff survey Teacher representation on SBDM

Strategy 1 Details	Reviews				
Strategy 1: Campus leadership will build leadership capacity by providing opportunities for teachers to lead professional		Formative		Summative	
development, PLC's, serve on focus groups, SBDM and organize school events. Strategy's Expected Result/Impact: Increase student academic achievement	Nov	Jan	Mar	June	
Increase retention rate Increase on staff climate survey	45%	50%	50%		
Staff Responsible for Monitoring: Administrators Instructional Coaches					
Title I: 2.5, 2.6 - TEA Priorities: Recruit, support, retain teachers and principals, Build a foundation of reading and math, Improve low-performing schools					
Strategy 2 Details			iews	1	
Strategy 2: Campus leadership will promote a positive work environment by providing various recognitions and events to recognize staff members for their hard work and dedication.		Formative Summa			
Strategy's Expected Result/Impact: Increase staff morale and positive school culture Staff Responsible for Monitoring: Administrators ILT Teacher Leaders Title I: 2.5, 2.6	Nov 50%	Jan 55%	Mar 55%	June	
No Progress Accomplished -> Continue/Modify	X Discon	tinue			

Performance Objective 3: Provide necessary professional development to successfully implement the Vision, Mission, Goals and Objectives of RISD.

High Priority

Evaluation Data Sources: Increase in positive response rate by staff on responses based on professional developed offered at campus

Strategy 1 Details	Reviews			
Strategy 1: Campus leadership will provide professional development for staff on quality instruction, management		Formative		
trajectory, lesson planning and delivery, PLC's, Lead4ward, Gifted & Talented Dyslexia, English Learner, and behavior management and students with disabilities.	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: Increase retention rate Increase student academic achievement	50%	55%	55%	\rightarrow
Staff Responsible for Monitoring: Administrators Culture Coach Instructional Coaches				
Title I: 2.4, 2.6				
No Progress Complished Continue/Modify	X Discon	tinue		

Performance Objective 4: Strengthen the leadership capacity of campus administrators.

High Priority

Evaluation Data Sources: Increase in positive response rate on staff surveys regarding campus leadership ("Overall, the campus is headed in the right direction.")

Strategy 1 Details	Reviews			
Strategy 1: Provide campus leadership development in monitoring quality of instruction, student achievement and campus	Formative			Summative
culture and climate.	Nov	Jan	Mar	June
 Strategy's Expected Result/Impact: Increase of positive responses on the staff climate survey regarding campus support Staff Responsible for Monitoring: Administrators Instructional Leadership Team Title I: 2.5 	50%	60%	60%	\rightarrow
No Progress Accomplished - Continue/Modify	X Discon	tinue	1	•

Performance Objective 5: Retain and reward quality professional and auxiliary staff

High Priority

Evaluation Data Sources: Increase in retention rate in 2023 compared to 2022. Promote and encourage Teacher Incentive Allotment

Strategy 1 Details		Rev	iews	
Strategy 1: Instructional coaches provide side by side planning with teachers, model lessons, campus administrators will		Formative		
provide planning days, and ILT will create opportunities to celebrate and show appreciation.	Nov	Jan	Mar	June
 Strategy's Expected Result/Impact: Increased job satisfaction Increased morale Increased retention Staff Responsible for Monitoring: Administrators Instructional Coaches Culture Coach Grade Level Leaders Title I: 2.5 - TEA Priorities: Recruit, support, retain teachers and principals, Build a foundation of reading and math, Improve low-performing schools 	45%	60%	60%	→
No Progress Accomplished - Continue/Modify	X Discon	tinue		1

Performance Objective 6: Implement campus new teacher program, assign campus mentors and ongoing professional development (content areas, student support, special education) and provide support and feedback through weekly PLC's and walk-through feedback

Evaluation Data Sources: Monthly new teacher meetings (agenda and sign in sheets) Weekly PLC's and walk-through feedback Monthly professional development & vertical PLC's New teacher and new to campus mentors.

Strategy 1 Details	Reviews			
Strategy 1: Assign mentors to new teachers and conduct monthly meetings		Formative		
Strategy's Expected Result/Impact: 100% of new teachers will have an assigned mentor	Nov	Jan	Mar	June
New teacher attendance and sign in sheets				
Increased T-TESS observation feedback in domains 2 and 3	0.004	7004	CEN.	
Staff Responsible for Monitoring: Administrators	60%	70%	65%	7
Title I:				-
2.4, 2.6				
- TEA Priorities:				
Recruit, support, retain teachers and principals, Improve low-performing schools				
- ESF Levers:				
Lever 3: Positive School Culture, Lever 5: Effective Instruction				
No Progress Accomplished -> Continue/Modify	X Discon	tinue		

Goal 4: We will ensure that ALL families, businesses, and community partners are fully engaged in the mission of our district.

Performance Objective 1: Increase partnership between home and school by providing opportunities for parent and community engagement

Evaluation Data Sources: Increase in positive response rate by parent/community survey results Increased attendance at school sponsored events Increase parent representation on PTA and SBDM

Strategy 1 Details		Rev	iews	
Strategy 1: The campus will host parent workshops, academic nights, open house and teacher/parent conferences.		Formative		Summative
 Strategy's Expected Result/Impact: Increase student academic achievement Increased parental involvement Staff Responsible for Monitoring: Administrators Counselors Teachers Culture Coach Title I: 2.4, 2.5, 2.6 Funding Sources: Workshop supplies and snacks - 211 - Title I, Part A - \$200 	Nov 50%	Jan 55%	Mar 55%	June
Strategy 2 Details trategy 2: Promote and recruit membership with campus PTA through a membership drive	Reviews Formative Sur			
 Strategy's Expected Result/Impact: 100% staff membership in PTA Increase parent membership in PTA Increase community membership in PTA Staff Responsible for Monitoring: Parent and Community Liaison Administrators Counselors Culture Coach 	Nov 50%	Jan 55%	Mar 55%	June
Title I: 2.5, 4.2 Funding Sources: Workshop and meeting supplies - 211 - Title I, Part A - \$50				

0% No Progress	Accomplished	 X Discontinue

Goal 4: We will ensure that ALL families, businesses, and community partners are fully engaged in the mission of our district.

Performance Objective 2: Enhance communication processes to provide stakeholders with timely, effective and reliable communication via a dynamic communication system

Evaluation Data Sources: Increase of positive response rate from internal and external stakeholders in focus group and/or survey responses

Strategy 1 Details	Reviews			
Strategy 1: The campus will maintain timely communications with parents in English and Spanish (weekly folders, digital		Formative		Summative
marquee and Blackboard Connect, Smore newsletter, website updates etc.), conduct annual parent title 1 parent meeting and distribute the parent involvement policy and parent school compact.	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: Increased student academic achievement Increased parental involvement	50%	65%	65%	\rightarrow
Staff Responsible for Monitoring: Administrators Counselors				
Title I: 2.4, 2.5, 2.6, 4.2 - TEA Priorities: Improve low-performing schools - ESF Levers: Lever 3: Positive School Culture Funding Sources: Weekly folders and paper - 211 - Title I, Part A - \$200				
No Progress Complished Continue/Modify	X Discon	tinue		
	Discon			

Goal 4: We will ensure that ALL families, businesses, and community partners are fully engaged in the mission of our district.

Performance Objective 3: Expand volunteer opportunities for existing partners and create opportunities for community groups and corporations

High Priority

Evaluation Data Sources: Volunteer hours, names, hours, organizations, locations

Strategy 1 Details	Reviews			
Strategy 1: Provide volunteer opportunities at the campus to support staff, student culture and academic achievement.	Formative Su			Summative
Strategy's Expected Result/Impact: Increased student academic achievement	Nov Jan Mar	June		
Increased volunteer hours each month Increase attendance at extra-curricular activities Staff Responsible for Monitoring: Administrators Counselors Teachers	40%	50%	70%	→
Title I: 2.4, 2.5, 2.6				
No Progress Continue/Modify	X Discon	tinue		

Goal 5: We will actively pursue creative funding sources and responsibly manage current resources to support our mission.

Performance Objective 1: Operate in a fiscally responsible, effective, and efficient manner in all financial matters to ensure adequate resources to support continuous improvement in student achievement

Evaluation Data Sources: Maintain district FIRST rating; maintain district bond rating

Strategy 1 Details	Reviews				
Strategy 1: Develop, monitor and maintain campus budgets bi-weekly.		Formative		Summative	
Strategy's Expected Result/Impact: Purchased materials and supplies directly support classroom instruction, student culture and staff culture	Nov	Jan	Mar	June	
Staff Responsible for Monitoring: Principal Executive Assistant	50%	60%	60%	\rightarrow	
Title I: 2.6					
Strategy 2 Details	Reviews			1	
Strategy 2: Provide training and support for all support staff processing PO's, sub payment etc. and ensure staff follow		Formative		Summative	
proper policies and procedures.	Nov	Jan	Mar	June	
Strategy's Expected Result/Impact: 100% compliance with district policies and procedures Staff Responsible for Monitoring: Principal Executive Assistant	35%	50%	55%	\rightarrow	
ESF Levers: Lever 1: Strong School Leadership and Planning					
Strategy 3 Details		Rev	iews		
Strategy 3: Provide employee training on proper money handling procedures in the fall and spring semesters		Formative		Summative	
Strategy's Expected Result/Impact: 100% compliance with RISD money handling procedures	Nov	Jan	Mar	June	
Staff Responsible for Monitoring: Principal Executive Assistant	50%	55%	55%	100%	
ESF Levers: Lever 1: Strong School Leadership and Planning					

Strategy 4 Details		Rev	iews	
Strategy 4: Ensure executive assistant is aware of proper procurement procedures etc.		Formative		Summative
Strategy's Expected Result/Impact: 100% compliance with RISD procurement procedures.	Nov	Jan	Mar	June
Staff Responsible for Monitoring: Principal				
Executive Assistant	60%	65%	65%	
ESF Levers:				
Lever 1: Strong School Leadership and Planning				
Strategy 5 Details	Reviews			
Strategy 5: Ensure campus expenditures support student outcomes, teaching and learning and increase morale and retention	Formative Nov Jan Mar			Summative June
Strategy's Expected Result/Impact: Support teachers with materials needed for quality instruction implementation				
All expenditures align to quality instruction, student achievement or positive climate and culture.				
Staff Responsible for Monitoring: Administrators	60%	60%	60%	
Executive Assistant	0070	0070	0070	
Title I:				· ·
2.6				
- ESF Levers:				
Lever 3: Positive School Culture				
💿 No Progress 🛛 😳 Accomplished 🚽 Continue/Modify	X Discon	tinue		

Goal 5: We will actively pursue creative funding sources and responsibly manage current resources to support our mission.

Performance Objective 2: Identify and apply for campus grants to support instruction and student activities.

Evaluation Data Sources: Apply for Donor's Choose, RISD Foundation, community grants to support campus needs.

Strategy 1 Details	Reviews			
Strategy 1: Promote available grants and provide assistance in writing grants for the campus		Formative		Summative
Strategy's Expected Result/Impact: Increased grant applications increased communication regarding available grants	Nov	Jan	Mar	June
Staff Responsible for Monitoring: Administrators Counselors Teachers Instructional Coachs	40%	55%	55%	→
Title I: 2.4, 2.6, 4.2 - TEA Priorities: Improve low-performing schools - ESF Levers: Lever 3: Positive School Culture				
No Progress Or Accomplished Continue/Modify	X Discon	tinue		1

Goal 6: We will ensure that our facilities and infrastructure adapt to support our mission.

Performance Objective 1: Provide a safe, comfortable, and well-maintained environment at all campuses

Evaluation Data Sources: Increase in positive response rate from internal and external stakeholders in focus group and/or survey responses;

Strategy 1 Details		Rev	iews			
Strategy 1: Campus leadership in conjunction with custodial services will ensure the school environment is well-maintained		Formative		Summative		
and supports academic achievement, staff and student culture Strategy's Expected Result/Impact: Increase positive responses on the staff, student and parent surveys Staff Responsible for Monitoring: Administrators Custodial Staff Executive Assistant Title I: 2.5, 2.6	Nov 50%	Jan 60%	Mar 60%	June 100%		
Strategy 2 Details	Reviews					
Strategy 2: The campus nurse will coordinate an effective health program to monitor student absences, immunization compliance, and monitor communicable disease issues on campus.	N T	Formative		Summative		
Strategy's Expected Result/Impact: Student attendance reports Health services report Decrease spread of communicable diseases Increased students and staff attendance Staff Responsible for Monitoring: Administrators Nurse Title I: 2.6	Nov 40%	Jan 40%	Mar 40%	June		

Strategy 3 Details	Reviews			
Strategy 3: Counselors will provide guidance lessons and professional development regarding bullying and harassment prevention in order to meet requirements for David's law		Formative		
		Jan	Mar	June
Strategy's Expected Result/Impact: Safe, civil and structured environment for learning. Staff Responsible for Monitoring: Administrators Student Culture Coach Counselors	50%	65%	65%	\rightarrow
Title I: 2.5, 2.6				
Strategy 4 Details	Reviews			
Strategy 4: Provide suicide, child abuse and substance abuse prevention training for all staff.	Formative Summ			Summative
 Strategy's Expected Result/Impact: Safe, civil and structured environment for learning. Staff Responsible for Monitoring: Administrators Counselors Title I: 2.5, 2.6 	Nov	Jan	Mar	June
	60%	65%	65%	100%
Strategy 5 Details	Reviews			
Strategy 5: Communicate campus dress code and district cell phone policy to students and parents	Formative Sum		Summative	
Strategy's Expected Result/Impact: Increased compliance with dress code and cell phone expectations.	Nov	Jan	Mar	June
Staff Responsible for Monitoring: Administrators Culture Coach Teachers	50%	60%	60%	100%
TEA Priorities: Improve low-performing schools				

Reviews			
	Summative		
Nov	Jan	Mar	June
70%	75%	75%	100%
X Discon	tinue		1
-	70%		NovJanMar70%75%75%

Goal 6: We will ensure that our facilities and infrastructure adapt to support our mission.

Performance Objective 2: Implement standard response protocol for campus safety and security

Evaluation Data Sources: Emergency Drill Logs I Know What To Do Days Live Wise, Live Healthy

Summative Evaluation: Met Objective

Strategy 1 Details	Reviews			
Strategy 1: Teach emergency drill expectations during culture days and provide periodic practice of emergency drills and			ve Summative	
 training for staff and students. Implement "I Know What to Do Days" (October, December, February and April) and Safety Week in August. Strategy's Expected Result/Impact: Maintain a safe and civil environment conductive to learning Staff and student safety during drills and actual emergencies Staff Responsible for Monitoring: Administrators Instructional Leadership Team Executive Assistant Counselors Title I: 2.5, 2.6 	Nov 55%	Jan 65%	Mar 65%	June 100%
Strategy 2 Details Strategy 2: Implement monthly scheduled safety drills and communicate with parents via blackboard connect following	Reviews Formative Summativ			Summative
safety drills	Nov	Jan	Mar	June
 Strategy's Expected Result/Impact: Parent Notification and reinforcement Staff and students follow outlined procedures and expectations. Staff Responsible for Monitoring: Administrators Emergency Repose Team 	50%	65%	65%	100%
Title I: 2.6, 4.1 - TEA Priorities: Improve low-performing schools - ESF Levers: Lever 3: Positive School Culture				

Strategy 3 Details		Rev	iews	
Strategy 3: Implement Safety Week (August 29 - September 2) to teach and practice the following drills (evaluate, hold,		Formative		
secure, lockdown, shelter and fire drills).	Nov	Jan	Mar	June
 Strategy's Expected Result/Impact: 100% of staff and students know and follow the expectations for each safety drill. Staff Responsible for Monitoring: Administrators Culture Coach Counselor Executive Assistant ESF Levers: Lever 3: Positive School Culture 	80%	80%	75%	100%
No Progress Accomplished -> Continue/Modify	X Discon	tinue		

Goal 6: We will ensure that our facilities and infrastructure adapt to support our mission.

Performance Objective 3: Maintain an updated Campus Improvement Plan (November 18, January 27, March 31 and June 9).

Evaluation Data Sources: Principal will update the CIP quarterly to show progress toward goal attainment.

Summative Evaluation: Met Objective

Strategy 1 Details		Reviews		
Strategy 1: The principal will make quarterly progress updates to the campus improvement plan.	Formative		Summative	
Strategy's Expected Result/Impact: Quarterly updated campus improvement plan	Nov	Jan	Mar	June
Progress monitoring of campus goals and progress toward goal attainment				
Staff Responsible for Monitoring: Principal	55%	65%	65%	\rightarrow
Title I:				•
2.4, 2.5, 2.6, 4.1, 4.2				
- TEA Priorities:				
Recruit, support, retain teachers and principals, Build a foundation of reading and math, Connect high school to career and college, Improve low-performing schools				
- ESF Levers:				
Lever 1: Strong School Leadership and Planning, Lever 3: Positive School Culture, Lever 5: Effective Instruction				
Image: No Progress Image: No Progress Image: Accomplished Image: Continue/Modify	X Discon	tinue		

State Compensatory

Budget for Thurgood Marshall Elementary

Total SCE Funds: \$13,000.00 **Total FTEs Funded by SCE:** 3 **Brief Description of SCE Services and/or Programs**

Funded services include literacy and math consultants to provide training and modeling on best practices for reading, writing and math instruction.

Personnel for Thurgood Marshall Elementary

Name	Position	<u>FTE</u>
Amanda Marcott	Instructional Coach	1
Erik Watkins	Culture Coach	1
Miquasia Monroe	Instructional Coach	1

Title I Personnel

Name	Position	Program	<u>FTE</u>
Amanda Marcott	Instructional Coach	Instructional Support	1
Erik Watkins	Culture Coach	Student Support	1
Miquasia Monroe	Instructional Coach	Instructional Support	1