# Richardson Independent School District Richardson Terrace Elementary

# 2022-2023 Campus Improvement Plan



# **Mission Statement**

Through a nurturing environment supported by our staff, parents, and community, Richardson Terrace is committed to developing the skills our students need to establish positive relationships, effective communication, creative and critical thinking, and lifelong learning.

# Vision

Where all students connect, learn, grow, and succeed.

# Value Statement

Integrity, Inspiration, Inclusiveness, Innovation

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# **Comprehensive Needs Assessment**

# **Demographics**

#### **Demographics Summary**

Richardson Terrace Elementary is composed of a diverse student population of just over 500 students Pre-K to sixth grade. Our school neighborhood community is stable and comprised of over 20 different languages. The African American and white populations are on the rise while the Hispanic population is decreasing. The Asian population remains consistent. While the overall percentage of Economically Disadvantaged students remains consistent, the white and Asian subpopulation of Economically Disadvantaged students is increasing. Richardson Terrace continues to focus on the performance of our special populations on local, state, and national assessments for English language learners and our students served through special education. The Richardson Terrace staff and school community embrace the diverse student populations providing an enhanced learning experience.

### **Student Achievement**

#### **Student Achievement Summary**

Compared to Spring 2021, the number of students achieving at least approaches in reading increased for every grade level, most noteably in 3rd and 4th grade by 14% and 12% respectively. One of the greatest areas of concern is in 5th grade science where there was very little growth, particularily in the number of students achieving "Meets" and "Masters." Another significant area of need is in 3rd grade math. While students performed better (Approaches 67%, Meets 26%, Masters 13%) at every level compared to 2021 (Approaches 64%, Meets 16%, Masters 8%), the overall performance is still well below our target. Overall student in SpEd scored the best in reading at 45% approaches which is growth compared to 2021. ELL scores went up in Reading and Math. Asian, African American, Hispanic and White sub group's scores went up in Reading and Math. RTE will continue to provide strategies and guidance in curriculum that will address the needs of SpEd and ELL students.

### **School Culture and Climate**

#### School Culture and Climate Summary

Overall, most students look forward to attending school on campus and feel safe. The school's emphasis on addressing class and campus behavior through the implementation of PBIS will help each student succeed. We believe the implementation of PBIS along with Social and Emotional Learning will continue to build a positive culture between staff, students and community, as well as address specific areas of need identified in our campus PBIS survey. The goal is to reduce the number of office referrals for students with persistent misbehavior.

### Staff Quality, Recruitment, and Retention

#### Staff Quality, Recruitment, and Retention Summary

Terrace maintains a focus on the recruiting, hiring, and retention of a highly qualified and student-focused staff. The partnership between Terrace and district level leadership is paramount to the successful achievement of this goal. The Terrace Instructional Leadership Team will research best practices and provide resources to support teachers and staff as they maintain a nurturing work environment focusing on student success. Terrace will continue to support new teachers through the assignment of Mentor teachers. Paired with ongoing data analysis and needs assessments, administrators will be able to provide recommended or required professional development sessions for staff in need of support. Terrace will provide opportunities to support staff members as they seek to identify goals that connect with their strengths as educators.

### Curriculum, Instruction, and Assessment

#### Curriculum, Instruction, and Assessment Summary

Richardson ISD has implemented a comprehensive plan to direct the design, implementation, monitoring, evaluation, and revision of the curriculum. The Terrace Elementary ILT will ensure that all teachers and staff are implementing, monitoring, and evaluating the curriculum at the campus level. Various data sources are utilized regularly to evaluate curriculum delivery, as well as the deployment of campus-level specialists to support the implementation of instruction. Data indicate the need for continued refinement of curriculum delivery and the associated professional development in order to identify best practices for advancing the progress of English Language Learners, Asian students, Economically Disadvantaged students, and students with disabilities. Additional comprehensive plans guide the development of local student assessments, both formative and summative, as well as the utilization of assessment data to inform instructional decisions.

### **Parent and Community Engagement**

#### Parent and Community Engagement Summary

Terrace will continue to focus on increasing links between home and school by providing systematic opportunities for parent engagement and community involvement. Terrace will partner with the Council of PTAs to support an increase in PTA membership, outreach, and involvement on our campus. Terrace will hold multicultural night where families will bring a dish from their native country and socialize with Terrace community. Terrace will provide opportunities for increased stakeholder input, and will continue to promote the district-wide translator program, and parent informational sessions. The new Voly system will be utilized to increase volunteer opportunities and participation. Additionally, Tiger Tots program will be expanded to include opportunities for future Terrace Tigers to engage in activities on campus such as school tours, play dates, opportunities to attend mini-sessions of art, music, and pe, and visits to the Terrace library for story time with the librarian.

### **School Context and Organization**

#### School Context and Organization Summary

Terrace will continue to focus on growth for students, teachers, administrators, and all personnel. With the addition of the Connect theme, building relationships with students, staff and all that we serve will be highlighted this year. RTE is focused on growth goals to include 100% of RTE students to be successful within the timeline established by the state. RTE is has built schedules to maximize instructional time and to provide opportunities for student interventions and enrichment. Data meetings will focus on student growth and on the 4 questions of the PLC to monitor the success of student performance. Terrace will monitor student performance through data meeting after each major assessment.

# Technology

#### **Technology Summary**

Technology integration is an important component of student learning at RTE. All students have access to an iPad during the school day and classrooms have been updated with interactive projectors allowing streaming from classroom devices. Teachers use the devices to facilitate technology integration within student learning and provide real time feedback on a larger scale. The SAMR model will be used to evaluate the level of technology integration.

# Goals

#### Revised/Approved: September 23, 2022

Goal 1: We will ensure that we have diverse and engaging programs and learning opportunities to meet the expectations of the graduate profile.

**Performance Objective 1:** Integrate digital content and tools into instruction in meaningful ways to encourage student use of available resources to enhance learning

**Evaluation Data Sources:** Move as a school from Proficient to Advanced in overall measurement in the area of classroom on the BrightBytes Survey. This includes teacher and student use of the 4C's (Communication, Collaboration, Critical Thinking & Creativity), teacher and student Digital Citizenship skills, and using digital methods for assessment within the classroom.

Summative Evaluation: Significant progress made toward meeting Objective

Next Year's Recommendation: Continue to support teachers in the implementation of STEM initiatives and technology implementation

Reviews			
		Summative	
Nov	Jan	Mar	June
100	COX	000%	100%
10%	10% 60%	90%	100%
	Rev	iews	
	Formative		Summative
Nov	Jan	Mar	June
25%	55%	85%	100%
	10%	Formative Nov Jan 10% 60%	FormativeNovJanMar10%60%90%90%90%90%10%60%90%90%90%90%10%60%90%90%90%90%10%60%90%90%90%90%90%90%90%10%60%90% <td< td=""></td<>

Strategy 3 Details		Rev	iews	
Strategy 3: Teachers will utilize classroom technology, such as iPads, Apple TV, and interactive projectors, to create an		Formative		Summative
authentic 21st century learning environment.	Nov	Jan	Mar	June
<ul> <li>Strategy's Expected Result/Impact: Increased student engagement as measured by walkthroughs, observations, and climate surveys.</li> <li>Staff Responsible for Monitoring: Administrators, Teachers, Specialists, District Academic Facilitators, iTeam</li> </ul>	25%	50%	75%	100%
Title I:				
2.4, 2.5, 2.6 Funding Sources: - 199 - General Fund				
Strategy 4 Details		Rev	iews	
Strategy 4: Use established communication systems including Blackboard 2.0, school and grade-level newsletters, Tuesday		Formative		Summative
folders and face-to-face meetings to inform parents on the use of class sets of devices, interactive short-throw projectors, and other technology initiatives.	Nov	Jan	Mar	June
<ul> <li>Strategy's Expected Result/Impact: Increased parent perception of technology implementation based on survey results.</li> <li>Staff Responsible for Monitoring: Principal Assistant Principal</li> <li>Title I:</li> </ul>	40%	55%	80%	100%
2.4, 2.5, 2.6, 4.1, 4.2 Strategy 5 Details		Rev	iews	
<b>Strategy 5:</b> Students will be provided with opportunities to connect with one another beyond the classroom in activities		Formative	1	Summative
such as Choir, Robotics, Project Lit (book club) and other ways to be involved at school with their peers and staff. <b>Strategy's Expected Result/Impact:</b> Increase students' positive attitudes for school and help identify their strengths	Nov	Jan	Mar	June
and interests beyond the core curriculum. <b>Staff Responsible for Monitoring:</b> Teachers Support Staff Administrators	35%	50%	70%	100%
<ul> <li>TEA Priorities:</li> <li>Recruit, support, retain teachers and principals, Connect high school to career and college</li> <li>- ESF Levers:</li> <li>Lever 1: Strong School Leadership and Planning, Lever 3: Positive School Culture, Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction</li> <li>Funding Sources: - 199 - General Fund</li> </ul>				

0% No Progress	Accomplished	 X Discontinue

Goal 1: We will ensure that we have diverse and engaging programs and learning opportunities to meet the expectations of the graduate profile.

Performance Objective 2: Implement activities into campus in order to support students' academic, social and emotional growth.

Evaluation Data Sources: % of students who engaged in SEL implementation (70%-Target Baseline)

Summative Evaluation: Met Objective

Next Year's Recommendation: Daily SEL and support through counseling guidance lessons.

Strategy 1 Details		Rev	iews	
Strategy 1: All classroom teachers grades PK - 6 will continue to implement an SEL Curriculum appropriate for their		Summative		
<ul> <li>grade level (Conscious Discipline for Pre-K, Sanford Harmony for grades K - 5, and Second Step for grade 6) into their daily lessons.</li> <li>Strategy's Expected Result/Impact: Student survey data Parent survey data Number of office referrals Staff Responsible for Monitoring: Administrators, Classroom Teachers Funding Sources: - 199 - General Fund</li> </ul>	Nov 35%	Jan 55%	Mar 70%	June
Strategy 2 Details		Rev	iews	
Strategy 2: A campus bully prevention action plan will be implemented and monitored. Process to report, investigate, and	Formative			Summative
communicate with parents and students regarding bullying will be aligned to the district process and communicated to all staff and parents.	Nov	Jan	Mar	June
Start and parents. Strategy's Expected Result/Impact: Decrease in bullying incidents, timely communication, increased positive parent response on survey Staff Responsible for Monitoring: Counselor Administrators All staff	30%	55%	75%	100%
Funding Sources: - 199 - General Fund				

Strategy 3 Details		Reviews			
Strategy 3: Ensure that all employees are aware of the professional development opportunities that promote cultural	Formative			Summative	
awareness and allow staff to collaborate on ideas for using diversity in the classroom to promote a more well-rounded classroom culture.	Nov	Jan	Mar	June	
Strategy's Expected Result/Impact: Campus survey data Walk throughs Observations	35%	35%	75%	100%	
<b>Staff Responsible for Monitoring:</b> Administrators ESL Teachers Classroom Teachers					
Funding Sources: - 199 - General Fund					
Strategy 4 Details		Rev	iews	1	
Strategy 4: All teachers will reinforce the PBIS model schoolwide, PRIDE expectations in common areas, and employ CHAMPS as a model for classroom management procedures, routines and expectations. PBIS team will analyze discipline data three times each semester to identify trends and progress towards BOQs. Team will		Formative			
		Jan	Mar	June	
report data as well as train staff on the discipline referral process, RtI, and laws governing disciplinary action and the code of conduct.	40%	50%	75%	100%	
Strategy's Expected Result/Impact: Decreased discipline referrals					
Teachers increasing rating in Domain 3 Classroom Climate and Culture Staff Responsible for Monitoring: Campus specialists					
PBIS Team					
Campus administrators					
Title I:					
2.4, 2.5, 2.6 - TEA Priorities:					
- TEA Florides: Recruit, support, retain teachers and principals, Improve low-performing schools - ESF Levers:					
Lever 1: Strong School Leadership and Planning, Lever 3: Positive School Culture, Lever 5: Effective Instruction					

Strategy 5 Details		Rev	iews	
Strategy 5: All classroom teachers in grades PK - 6 will implement appropriate lessons for their grade level in order to			Summative	
support the social and emotional learning of all students.	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: Student survey data, parent survey data, number of office referrals				
Staff Responsible for Monitoring: Administrators, Counselor, Classroom Teachers,	40%	50%	70%	100%
Funding Sources: - 199 - General Fund				
Strategy 6 Details		Rev	iews	
Strategy 6: Counselor will facilitate "Time to A.C.T." lessons for 6th graders to identify students who might need	Formative Su			
additional support with mental health concerns such as self-harm or suicidal ideation.	Nov	Jan	Mar	June
<b>Strategy's Expected Result/Impact:</b> Identify students who are at risk for harming themselves or others in order to intervene and provide resources to the student and their parents.	N/A			
Staff Responsible for Monitoring: Counselor		20%	55%	100%
6th grade teachers				
Administrators				
ESF Levers:				
Lever 1: Strong School Leadership and Planning, Lever 3: Positive School Culture				
Funding Sources: Time to A.C.T. Lessons - 199 - General Fund				
No Progress Accomplished - Continue/Modify	X Discon	tinue		
		··········		

Goal 1: We will ensure that we have diverse and engaging programs and learning opportunities to meet the expectations of the graduate profile.

Performance Objective 3: Create PK-6 programming to support healthy life choices by students and staff

Evaluation Data Sources: 100% of students identify programs and levels of support available when in crisis (student survey)

Summative Evaluation: Met Objective

Strategy 1 Details		Rev	iews	
Strategy 1: Strengthen program for drug/alcohol awareness, prevention, and self harm.		Formative		Summative
Strategy's Expected Result/Impact: Student Climate Survey Results, Staff Climate Survey Results, Red Ribbon Week, Counseling Lessons,	Nov	Jan	Mar	June
Staff Responsible for Monitoring: Counselor, Administrators	25%	50%	60%	
<b>Title I:</b> 2.5, 2.6				•
Funding Sources: - 199 - General Fund				
Strategy 2 Details		Rev	iews	
Strategy 2: Provide suicide and substance abuse intervention training for all faculty and staff.	Formative Summ			
Strategy's Expected Result/Impact: All staff will follow RISD risk assessment protocol Staff Responsible for Monitoring: Counselor Administrators	Nov	Jan	Mar	June
	100%	100%	100%	100%
Funding Sources: - 199 - General Fund				
Strategy 3 Details		Rev	iews	1
Strategy 3: Utilize behavior support specialists to provide classroom teachers with behavior support.		Formative		Summative
Strategy's Expected Result/Impact: Decrease in office referrals Staff and Student Climate Survey results	Nov	Jan	Mar	June
Staff Responsible for Monitoring: Behavior Support Specialist Administrators	55%	60%	70%	100%
Funding Sources: - 199 - General Fund				

Strategy 4 Details Reviews			iews	
Strategy 4: Campus Emergency Response Team will have AED drills at least once per semester.		Formative		Summative
Strategy's Expected Result/Impact: Review reports each semester	Nov	Jan	Mar	June
Staff Responsible for Monitoring: Campus Nurse Emergency Response Team	N/A	5%	55%	100%
Funding Sources: - 199 - State Compensatory Education				
Strategy 5 Details	Reviews			•
Strategy 5: Monitor student individual health data reports including immunizations to ensure the health and safety of		Formative		Summative
students	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: Awareness of all health concerns, Respond appropriately to student health concerns and needs				
Staff Responsible for Monitoring: Campus Nurse	45%	45%	70%	100%
Funding Sources: - 199 - General Fund				
Strategy 6 Details		Rev	iews	
Strategy 6: Set goals and objectives for the coordinated health programs such as growth and development, hearing and	Formative			Summative
vision screening, and scoliosis screening. Strategy's Expected Result/Impact: Student health and safety concerns addressed and communicated to parents, as	Nov	Jan	Mar	June
necessary.				
Staff Responsible for Monitoring: Campus Nurse	35%	55%	70%	100%
Funding Sources: - 199 - General Fund				
Strategy 7 Details	Reviews			
Strategy 7: Monitor student attendance reports to identify student health trends or communicable disease issues.	Formative Summ			Summative
Strategy's Expected Result/Impact: Student health and safety concerns addressed and communicated to parents, as necessary.	Nov	Jan	Mar	June
Staff Responsible for Monitoring: Campus Administrators, Student Data Specialist, Campus Nurse	40%	COX	TEN	100%
Funding Sources: - 199 - General Fund	40%	60%	75%	100%

Strategy 8 Details			Reviews	
Formative Sun			Summative	
Nov	Jan	Mar	June	
30%	65%	80%	100%	
X Discon	tinue		•	
-	30%	Formative     Nov   Jan	FormativeNovJanMar30%65%80%	

Goal 1: We will ensure that we have diverse and engaging programs and learning opportunities to meet the expectations of the graduate profile.

Performance Objective 4: Ensure a culture and environment that embraces equity, diversity, and inclusion throughout RISD programs and systems of support.

**Evaluation Data Sources:** Increase hiring and representation of staff and students in all areas of school function, including increased achievement of Hispanic, AA, Asian, ELL, and SPED performance as measured by STAAR.

Summative Evaluation: Significant progress made toward meeting Objective

Strategy 1 Details		Rev	iews		
Strategy 1: Communicate district professional development opportunities with a focus on diversity/awareness.		Formative			
<ul> <li>Strategy's Expected Result/Impact: Completed cultural diversity/awareness training for staff and students; Share Cultural Competency Policy with staff</li> <li>Staff Responsible for Monitoring: Administration Campus Cultural Liaison</li> <li>Title I:</li> <li>2.5, 2.6</li> <li>ESF Levers:</li> </ul>	Nov 40%	Jan 40%	Mar 70%	June 100%	
Lever 3: Positive School Culture					
Strategy 2 Details		Rev	iews		
trategy 2: Data indicate the need to improve overall STAAR performance, especially in 3rd grade math and 5th grade		Formative Summ			
science. The percentage of student achieving at least Approaches level was 67% compared to 76% overall for all tests.	Nov	Jan	Mar	June	
<ul> <li>Strategy's Expected Result/Impact: The percentage of students achieving Approaches level will increase from 67% to 80% in 3rd grade math and 5th grade science.</li> <li>Staff Responsible for Monitoring: Administrators Instructional Coach Campus Math Specialist Math Interventionist</li> </ul>	25%	40%	60%	<b>→</b>	
<ul> <li>Title I:</li> <li>2.4, 2.5, 2.6</li> <li>TEA Priorities:</li> <li>Build a foundation of reading and math, Improve low-performing schools</li> <li>ESF Levers:</li> <li>Lever 1: Strong School Leadership and Planning, Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction</li> </ul>					

0% No Progress	Accomplished	 X Discontinue

**Performance Objective 1:** Improve student performance and ensure campus receives a TEA Accountability rating of "A" by focusing on Quality Tier 1 Instruction, Relationships, and Student Needs.

Evaluation Data Sources: Campus will meet standard; meet or exceed district performance growth goals(see addendum)

Summative Evaluation: Significant progress made toward meeting Objective

Next Year's Recommendation: Rating will not be released until much later in the year, but all preliminary scores point to sustained student growth.

Strategy 1 Details	Reviews			
Strategy 1: Utilize district-wide professional development days and early release days to support and train teachers to	Formative			Summative
analyze data to inform instructional decisions in the classroom.	Nov	Jan	Mar	June
Staff Responsible for Monitoring: Administrators, Instructional Coach and Campus Reading/Math/ Specialists, ESL teachers, and Classroom Teachers Title I:	45%	65%	80%	100%
2.4, 2.5, 2.6				
Funding Sources: - 199 - General Fund				

Strategy 2 Details		Reviews			
Strategy 2: Evaluate and monitor all student groups measured for accountability, especially Asian student group, and		Formative		Summative	
increase the number of students improving their performance level on STAAR and earning 1 point for growth by teacher-led student data tracking, and student-led goal setting and monitoring.	Nov	Jan	Mar	June	
Strategy's Expected Result/Impact: Improved student performance on STAAR and TELPAS	30%	50%	70%		
Review of student performance data by student group after every MAP or teacher-made test					
Performance Growth Goals					
Staff Responsible for Monitoring: Administrators, Instructional Leadership Team, All teaching staff, counselor					
Title I:					
2.4, 2.5, 2.6					
- <b>TEA Priorities:</b> Build a foundation of reading and math, Improve low-performing schools					
- ESF Levers:					
Lever 1: Strong School Leadership and Planning, Lever 3: Positive School Culture, Lever 5: Effective Instruction - Additional Targeted Support Strategy					
Funding Sources: - 199 - General Fund					
Strategy 3 Details		Rev	iews		
Strategy 3: Teachers will have the opportunity to attend content specific professional learning aligned to their content areas,		Formative		Summative	
as well as choose professional development opportunities as identified through TTESS goals. <b>Strategy's Expected Result/Impact:</b> TTESS Goals, Professional Development Transcripts, increased student	Nov	Jan	Mar	June	
performance					
Staff Responsible for Monitoring: All teachers	35%	50%	70%	7	
Administrators				-	
Title I:					
2.4, 2.5, 2.6					
Funding Sources: - 199 - General Fund					

Strategy 4 Details		Reviews			
rategy 4: As a Title 1 Campus, all funding sources will be used to support the school-wide instructional program.		Formative			
Strategy's Expected Result/Impact: Title 1 Evaluation, Review of documentation and budget line items spent to implement program activities	Nov	Jan	Mar	June	
<b>Staff Responsible for Monitoring:</b> Administrators, Instructional Coach, Campus Reading Specialists, Campus Math Specialists	45%	55%	75%	$\rightarrow$	
<b>Title I:</b> 2.4, 2.5, 2.6 - <b>TEA Priorities:</b> Recruit, support, retain teachers and principals, Improve low-performing schools					
- ESF Levers:					
Lever 1: Strong School Leadership and Planning, Lever 3: Positive School Culture, Lever 5: Effective Instruction <b>Funding Sources:</b> - 211 - Title I, Part A					
Strategy 5 Details		Rev	iews		
rategy 5: Teachers will utilize individualized/innovative instruction time to target specific areas of need for students.		Formative		Summative	
<b>Strategy's Expected Result/Impact:</b> Student growth, iTime groups are utilizing reading strategies across content areas, intervention lessons are specific to the reading levels of students.	Nov	Jan	Mar	June	
All ESL students will be targeted throughout the year to address specific TELPAS needs <b>Staff Responsible for Monitoring:</b> Classroom teachers, Instructional Leadership Team, Resource and ESL teachers, Administration	40%	60%	85%	$\rightarrow$	
<ul> <li>Title I:</li> <li>2.4, 2.5, 2.6</li> <li>TEA Priorities:</li> <li>Build a foundation of reading and math, Improve low-performing schools</li> <li>ESF Levers:</li> <li>Lever 1: Strong School Leadership and Planning, Lever 3: Positive School Culture, Lever 5: Effective Instruction</li> <li>Funding Sources: - 211 - Title I, Part A</li> </ul>					

Strategy 6 Details		Rev	iews	
Strategy 6: Focus support in Reading Language Arts for grades 3 through 6, to focus on student skills in revising and		Formative		Summative
editing by using specific strategies for combining sentences, use of commas, complex and compound sentences, as well as conventions including spelling, capitalization rules and punctuation. (based on previous years STAAR data)	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: Use paid tutors, after school tutoring, small group intervention Staff Responsible for Monitoring: Principal Assistant Principal Campus Reading Specialists Instructional Coach	45%	60%	75%	$\rightarrow$
Title I: 2.4, 2.5, 2.6 - Additional Targeted Support Strategy Funding Sources: - 199 - General Fund				
Strategy 7 Details		Rev	iews	•
Strategy 7: All teachers will become GT certified, or maintain their GT certification, to recognize the signs of potential		Formative		Summative
referrals and address the needs of GT students.	Nov	Jan	Mar	June
<ul> <li>Teachers and administrators will take a yearly 6-hour GT professional development update.</li> <li>Strategy's Expected Result/Impact: Increased percentage of student referrals to GT program.</li> <li>Staff Responsible for Monitoring: Administrators         Counselor         Teachers     </li> </ul>	45%	60%	80%	100%
<b>Title I:</b> 2.4, 2.6				

Strategy 8 Details	Reviews				
Strategy 8: Utilize the data from MAP Grow tests to monitor student growth over time and to plan for and implement		Formative			
specific learning targets for each child.	Nov	Jan	Mar	June	
Strategy's Expected Result/Impact: Improved student performance, quality Tier 1 instruction, increased student engagement	50%	60%	75%	100%	
<ul> <li>Staff Responsible for Monitoring: Administrators, Instructional Leadership Team, All Classroom teachers</li> <li>Title I:</li> <li>2.4, 2.5, 2.6</li> <li>TEA Priorities:</li> <li>Build a foundation of reading and math, Improve low-performing schools</li> <li>ESF Levers:</li> <li>Lever 1: Strong School Leadership and Planning, Lever 3: Positive School Culture, Lever 5: Effective Instruction</li> <li>Funding Sources: - 199 - General Fund</li> </ul>					
Strategy 9 Details		Rev	iews		
Strategy 9: Ensure all eligible K - 3 teachers complete 60 hours of Texas Reading Academy professional development		Formative		Summative	
Strategy's Expected Result/Impact: Teacher 60 hours TRA certification	Nov	Jan	Mar	June	
<ul> <li>Staff Responsible for Monitoring: Administrators</li> <li>Title I:</li> <li>2.4, 2.5</li> <li>TEA Priorities:</li> <li>Build a foundation of reading and math</li> <li>ESF Levers:</li> <li>Lever 1: Strong School Leadership and Planning, Lever 5: Effective Instruction</li> </ul>	35%	50%	65%	100%	

Strategy 10 Details		Rev	iews	
Strategy 10: Explicitly teaching strategies for students to use to transfer their thinking from technology to paper and vice		Formative		Summative
versa. We will also focus on closing foundational gaps through explicit instruction in small groups. <b>Strategy's Expected Result/Impact:</b> Students3rd and 4th grade math will improve the rate of students who achieve	Nov	Jan	Mar	June
"approaches" to 90%, meets passing rate to 60%, and masters passing to 30% <b>Staff Responsible for Monitoring:</b> Administrators Instructional Coach Campus Math Specialist Special Education Teachers ESL Teachers (for linguistic supports)	50%	65%	75%	100%
<ul> <li>Title I:</li> <li>2.4, 2.5, 2.6</li> <li>TEA Priorities:</li> <li>Build a foundation of reading and math, Improve low-performing schools</li> <li>ESF Levers:</li> <li>Lever 1: Strong School Leadership and Planning, Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction</li> </ul>				
No Progress Accomplished -> Continue/Modify	X Discon	tinue	1	1

Performance Objective 2: Align and maintain written, taught, and assessed curriculum at all grade levels and in all subject areas (TRS, Lead4Ward and PLC) Evaluation Data Sources: 100% of RISD campuses meet standard; meet or exceed district performance goal goals (see addendum)

Summative Evaluation: Met Objective

Strategy 1 Details		Reviews			
Strategy 1: Monitor the implementation of the TEKS Resource System		Formative		Summative	
Strategy's Expected Result/Impact: Performance Growth Goals	Nov	Jan	Mar	June	
Increase in positive response on climate survey	45%	60%	70%	100%	
Student Performance Goals					
Walkthroughs					
Staff Responsible for Monitoring: Administrators, Instructional Leadership Team, All teaching staff					
Title I:					
2.4, 2.5, 2.6					
Funding Sources: - 199 - General Fund					
Strategy 2 Details		Rev	iews		
Strategy 2: Utilize Lead4Ward supports, tools, and resources in lesson plans		Formative		Summative	
Strategy's Expected Result/Impact: Walk throughs	Nov	Jan	Mar	June	
Lesson Plans	50%	70%	80%	100%	
Performance Growth Goals					
Staff Responsible for Monitoring: Administrators, Instructional Leadership Team, All teaching staff					
Title I:					
2.4, 2.5, 2.6					

Strategy 3 Details		Reviews			
Strategy 3: Use Performance Assessments, MAP scores, and teacher made tests to monitor and evaluate student progress		Formative		Summative	
towards mastery of grade level standards, and increase the number of students moving from "approaches" to "meets." <b>Strategy's Expected Result/Impact:</b> Performance Growth Goals Lead4ward Heat Maps	Nov 45%	Jan	Mar 75%	June	
The number of students moving from "did not meet" or "approaches" to "meets" will increase by 15% <b>Staff Responsible for Monitoring:</b> Administrators, Instructional Leadership Team, All teaching staff <b>Title I:</b> 2.4, 2.5, 2.6 - <b>TEA Priorities:</b> Build a foundation of reading and math, Improve low-performing schools - <b>ESF Levers:</b> Lever 1: Strong School Leadership and Planning, Lever 5: Effective Instruction <b>Funding Sources:</b> - 199 - General Fund					
Strategy 4 Details		Rev	iews		
Strategy 4: Teaching staff will monitor the effectiveness of teaching practices through their PLCs and analyze data using		Formative		Summative	
Lead4ward and TRS resources to make effective instructional decisions including support for 5th and 6th grade math	Nov	Jan	Mar	June	
<ul> <li>teachers to compact curriculum and accelerate student learning to increase the number of students enrolled in Algebra I for 8th grade.</li> <li>Strategy's Expected Result/Impact: Lesson plans, MAP reports, iTime lessons, walkthroughs, observations, formative/summative assessments, and feedback, support the TXNSI.</li> </ul>	50%	65%	70%	100%	
Staff Responsible for Monitoring: Administrators Instructional Leadership Team					
<b>Title I:</b> 2.4, 2.5, 2.6					
,,					

Strategy 5 Details		Reviews			
Strategy 5: Continue to implement ELAR TEKS with Balanced Literacy focus.		Formative		Summativ	
Strategy's Expected Result/Impact: Performance Growth Goals	Nov	Jan	Mar	June	
Increase in positive response on climate survey	50%	65%	75%	100%	
Student Performance Goals					
Walkthroughs					
Staff Responsible for Monitoring: Administrators, Instructional Leadership Team, All teaching staff					
Title I:					
2.4, 2.5, 2.6					
- TEA Priorities: Build a foundation of reading and math					
- ESF Levers:					
Lever 1: Strong School Leadership and Planning, Lever 3: Positive School Culture, Lever 5: Effective Instruction					
Strategy 6 Details		Rev	iews		
Strategy 6: Help teachers increase their competencies, and identify instructional priorities through a staff development for		Formative		Summativ	
eachers to become familiar with STAAR 2.0 in order to focus on student growth. Session is planned for 10/7/2022 from 3:30-10:00 on campus.	Nov	Jan	Mar	June	
Strategy's Expected Result/Impact: Teachers are able to plan instruction aligned with the written curriculum to support student growth on STAAR	100%	100%	100%	100%	
Staff Responsible for Monitoring: Administrators					
Campus Specialists					
Title I:					
2.4, 2.5, 2.6					
- TEA Priorities:					
Build a foundation of reading and math, Improve low-performing schools					
- ESF Levers: Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction					
Level 4. Then-Quanty instructional ivraterials and Assessments, Level 5. Effective instruction					
No Progress $1000$ Accomplished $\rightarrow$ Continue/Modify	X Discon	timua	1	1	
🚳 No Progress 👘 🚺 Accomplished 🦳 Continue/Modify					

Performance Objective 3: Increase literacy implementation, enrichment, and intervention, in grades PK - 6.

Evaluation Data Sources: Meet 3rd grade Board Goal

Summative Evaluation: Significant progress made toward meeting Objective

Next Year's Recommendation: STAAR scores will be released later this summer

Strategy 1 Details	Reviews			
Strategy 1: Monitor strategies to promote continuous improvement in literacy within the student groups of Special	Formative			Summative
Education, Asian, ELL programs, Economically Disadvantaged Students.	Nov	Jan	Mar	June
<b>Strategy's Expected Result/Impact:</b> Responsible staff will meet with teachers after every assessment to analyze student performance data and accommodation needs.	35%	65%	75%	100%
Data will include MAP results, LLI progress, and ELLevation.				
Staff Responsible for Monitoring: Administrators, Instructional Coach, ESL Teachers, Campus Math and Reading Specialists				
Title I:				
2.4, 2.5, 2.6				
- TEA Priorities:				
Build a foundation of reading and math, Improve low-performing schools				
- ESF Levers:				
Lever 1: Strong School Leadership and Planning, Lever 5: Effective Instruction				
Strategy 2 Details		Rev	iews	1
Strategy 2: Identify best practices to support literacy across the curriculum, and utilize the learning from Texas Reading		Formative		Summative
Academy in younger grade levels to support the development of a strong Literacy Culture.	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: Use of PLC questions				
Teacher performance growth goals	55%	65%	75%	100%
TTESS Walk-through data				
Staff Responsible for Monitoring: Administrators, Instructional Leadership Team, All teaching staff				
Title I:				
				1

Strategy 3 Details		Reviews			
Strategy 3: Ensure all applicable grade levels, including PK -2 early literacy and 3rd grade reading are utilizing MAP,		Formative		Summative	
DRA, LLI, and TRS phonics scope and sequence as a way to identify students in need of universal supports and/or more strategic intervention in the area of reading.	Nov	Jan	Mar	June	
Strategy's Expected Result/Impact: Increase MAP scores         Increase number of students achieving grade level DRA at end of year         Increase number of students that at least meet grade level expectations for STAAR.         Increase TELPAS ratings in each domain.         Staff Responsible for Monitoring: Administrators         Instructional Leadership Team, Classroom Teachers,         ESOL Teachers, Special Education Teachers         Title I:         2.4, 2.5, 2.6         - TEA Priorities:         Build a foundation of reading and math, Improve low-performing schools         - ESF Levers:	40%	60%	75%	100%	
Lever 1: Strong School Leadership and Planning, Lever 5: Effective Instruction <b>Funding Sources:</b> - 199 - General Fund		P			
Strategy 4 Details			riews		
Strategy 4: K-2 teachers will attend required staff developments from the Literacy and Intervention Department. Strategy's Expected Result/Impact: Teachers will be able to support students and deliver instruction using the		Formative		Summative	
framework	Nov	Jan	Mar	June	
Staff Responsible for Monitoring: Campus reading specialists, administrators, ILT         Title I:         2.4, 2.6         - TEA Priorities:         Build a foundation of reading and math         - ESF Levers:         Lever 1: Strong School Leadership and Planning	45%	60%	75%	100%	

Strategy 5 Details		Rev	iews	
Strategy 5: Reading Interventionist will plan with and offer professional development for teachers in K-2 on early literacy		Formative		Summative
as well as collaborate with grade levels to offer intervention for identified students.	Nov	Jan	Mar	June
<b>Strategy's Expected Result/Impact:</b> Increase number of students meeting grade level standards in reading in K-2 to 90%				
Staff Responsible for Monitoring: Administrators, CRSs, K-2 Literacy Interventionist	45%	60%	75%	100%
Title I:				
2.4, 2.5, 2.6				
- TEA Priorities:				
Build a foundation of reading and math, Improve low-performing schools				
- ESF Levers:				
Lever 5: Effective Instruction				
Strategy 6 Details		Rev	iews	
Strategy 6: 6th grade reading performance on STAAR will increase from 71% to 90% approaches through intervention		Formative		Summative
groups during the MTSS block 2x per week with targeted instruction to fill in gaps for low-performing students.	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: Increased student stamina for independent reading through daily practice and				
goal setting.	40%	50%	65%	
Staff Responsible for Monitoring: Administrators	40%	50%	05%	
Campus Reading Specialist				-
SPED teachers				
ESL teachers				
No Progress Accomplished -> Continue/Modify	X Discont	tinue		

**Performance Objective 4:** Ensure 100% of English Language Learners (ELL) students will make progress towards an advanced level in proficiency in Reading, Writing, Listening and Speaking. ELL students will meet all passing standards for all district and state assessments. Strategic Plan: D1.1-D1.5

Evaluation Data Sources: Student performance meets or exceeds district performance growth goal (see addendum)

Summative Evaluation: Significant progress made toward meeting Objective

Strategy 1 Details	Reviews			
rategy 1: Continue to implement ELLevation and ensure ESL and content area teachers progress monitor and adjust to	Formative			Summative
<ul> <li>meet the needs of students</li> <li>Strategy's Expected Result/Impact: ELLevation usage reports         Performance Growth Goals         Staff Responsible for Monitoring: Administrators, Instructional Leadership Team, ESL teachers         Classroom teachers         Support/paraprofessionals     </li> <li>Title I:         2.4, 2.5, 2.6         Funding Sources: - 199 - General Fund     </li> </ul>	Nov 45%	Jan 50%	Mar 65%	June
Strategy 2 Details	Reviews			
Strategy 2: Expand and enrich programs to support parent engagement	Formative			Summative
Strategy's Expected Result/Impact: Positive increase in parent climate survey	Nov	Jan	Mar	June
Staff Responsible for Monitoring: Administrators Title I: 4.1	45%	55%	65%	100%

Strategy 3 Details	Reviews			
Strategy 3: Ensure classroom teachers have professional development in working with ESL students	Formative Su			Summative
Strategy's Expected Result/Impact: All teachers will receive professional development	Nov	Jan	Mar	June
Staff Responsible for Monitoring: Administrators				
Classroom Teachers	45%	60%	70%	100%
Title I:				
2.4, 2.6				
- TEA Priorities:				
Build a foundation of reading and math, Improve low-performing schools				
- ESF Levers:				
Lever 5: Effective Instruction				
Image: No Progress     Image: Accomplished     Image: Continue/Modify	X Discon	tinue		

Performance Objective 5: Support future-ready learning outcomes for students through the use of district provided resources and supporting initiatives.

**Evaluation Data Sources:** Observations, program evaluation, climate survey data

Strategy 1 Details		Reviews		
Strategy 1: Monitor and ensure task completion of Naviance for all 6th grade students.		Formative		Summative
Strategy's Expected Result/Impact: Completion of survey	Nov	Jan	Mar	June
<ul><li>Staff Responsible for Monitoring: 6th grade teachers, counselors</li><li>TEA Priorities:</li><li>Connect high school to career and college</li></ul>	N/A	20%	45%	X
- ESF Levers:				
Lever 3: Positive School Culture, Lever 5: Effective Instruction				
Funding Sources: - 199 - State Compensatory Education				
Strategy 2 Details				
Strategy 2: Create learning opportunities for the community and students to explore STEM/CTE pathways and encourage	Formative		Summative	
participation when counselor assists 6th grade with junior high scheduling.	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: Increased participation in JH CTE courses Staff Responsible for Monitoring: Counselor, Administrators Title I: 2.4	40%	65%	75%	$\rightarrow$
- TEA Priorities:				
Connect high school to career and college				
- ESF Levers:				
Lever 5: Effective Instruction <b>Funding Sources:</b> - 199 - General Fund				
$\sim$ No Progress $\sim$ Accomplished $\rightarrow$ Continue/Modify	X Discon	tinue		

**Performance Objective 6:** Ensure a strong vertically aligned math curriculum PK - 6 to support 3rd through junior high math achievement and increase in Algebra 1 junior high enrollment.

Evaluation Data Sources: The percentage of students who score at the meets level in 3rd grade math will grow from 26% to 50%.

Strategy 1 Details		Rev	iews	
Strategy 1: Continue to increase awareness of resources for college and career readiness and to promote advanced courses		Formative		Summative
at the junior high level.	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: Students will begin to develop their plan for secondary learning Staff Responsible for Monitoring: Counselor, 6th Grade Teachers	40%	50%	65%	100%
<ul> <li>Title I:</li> <li>2.4, 2.5, 2.6</li> <li>- TEA Priorities:</li> <li>Build a foundation of reading and math, Connect high school to career and college</li> <li>- ESF Levers:</li> <li>Lever 1: Strong School Leadership and Planning, Lever 5: Effective Instruction</li> </ul>				
Strategy 2 Details		Rev	iews	
Strategy 2: Teachers and Leadership Staff will work together in PLCs, grade level meetings, vertical team meetings, and		Formative	Summa	Summative
individual planning to execute lessons, analyze and respond to data, and discuss student performance.	Nov	Jan	Mar	June
<ul> <li>Strategy's Expected Result/Impact: Increase in student scores on MAP, IXL, STAAR, performance assessments, and teacher-made tests. Students will set personal growth goals.</li> <li>Staff Responsible for Monitoring: Instructional Leadership Team, Administrators, Teachers</li> </ul>	45%	65%	80%	100%
Title I:         2.4, 2.5, 2.6         - TEA Priorities:				
<ul> <li>Build a foundation of reading and math, Improve low-performing schools</li> <li>- ESF Levers:</li> <li>Lever 1: Strong School Leadership and Planning, Lever 3: Positive School Culture, Lever 5: Effective Instruction</li> </ul>				

Strategy 3 Details	Reviews			
Strategy 3: 6th grade reading performance on STAAR will increase from 70% to 90% approaches through intervention		Formative		Summative
groups during the MTSS block 2x per week with targeted instruction to fill in gaps for low-performing students.	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: Continuity in curriculum and making necessary changes to the flow. Staff Responsible for Monitoring: Administrators Campus Math Specialist Math interventionist	40%	55%	70%	+
No Progress Accomplished -> Continue/Modify	X Discon	tinue		·

#### Performance Objective 7: Create a PK - 6 system to educate stakeholders on the importance of student attendance

**Evaluation Data Sources:** Increase attendance rate

Strategy 1 Details		Rev	views	
Strategy 1: Continue to utilize the new A2A attendance monitoring system to monitor student attendance, plan parent		Summative		
<ul> <li>conferences and develop interventions for chronically late or absent students.</li> <li>Strategy's Expected Result/Impact: Attendance of all students will increase from 89% to 95% for the year.</li> <li>Staff Responsible for Monitoring: Principal         Assistant Principal         Student Data Specialist         Teachers     </li> </ul>	Nov 40%	Jan 55%	Mar 70%	June 100%
Title I: 2.4, 2.5, 2.6 - TEA Priorities: Improve low-performing schools - ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 3: Positive School Culture				
Image: No Progress     Image: Accomplished     Image: Continue/Modify	X Discon	tinue	1	

**Performance Objective 8:** Implement a systemic approach to develop new and existing programming for special students services to ensure quality instructon and service supports for ALL students.

Evaluation Data Sources: Student performance meets or exceeds expected increase ad defined by Board Goals.

Strategy 1 Details		Rev	iews	
Strategy 1: Equip campus staff with training on disability awareness, evidence based practices, and classroom design.		Formative		Summative
Strategy's Expected Result/Impact: Increase positive response on staff climate survey and staff feedback	Nov	Jan	Mar	June
Staff Responsible for Monitoring: Administrators         Title I:         2.4, 2.6         - TEA Priorities:         Recruit, support, retain teachers and principals	45%	60%	70%	100%
Strategy 2 Details	Reviews			1
<b>Strategy 2:</b> Utilize MTA and pilot Bridges programming for students with dyslexia to provide interventions that improve efficiency and effectiveness to support dyslexia instruction		Formative	1	Summative
Strategy's Expected Result/Impact: Improved reading achievement	Nov	Jan	Mar	June
Stategy s Expected Result Improved reading denovement         Staff Responsible for Monitoring: Campus reading specialists, Resource Teacher, Administrators         Title I:         2.4, 2.6         - TEA Priorities:         Build a foundation of reading and math         - ESF Levers:         Lever 5: Effective Instruction	45%	65%	80%	100%

Strategy 3 Details				
Strategy 3: Ensure ESL, Resource, and Classroom teachers have professional development, researched based interventions,		Formative		Summative
<ul> <li>strategies, and supports to ensure student success in the classroom.</li> <li>Strategy's Expected Result/Impact: Increase in students meeting expectations on TELPAS and STAAR</li> <li>Staff Responsible for Monitoring: Administrators</li> <li>Title I:</li> <li>2.4, 2.6</li> <li>TEA Priorities:</li> <li>Recruit, support, retain teachers and principals, Build a foundation of reading and math, Improve low-performing schools</li> <li>-</li> </ul>	Nov 45%	Jan 60%	Mar 70%	June 100%
No Progress Complished Continue/Modify	X Discon	tinue		

#### **Performance Objective 9:** Create a culture of literacy for ALL in grades PK - 2

Evaluation Data Sources: mClass, MAP, and/or DRA scores

Summative Evaluation: Exceeded Objective

Strategy 1 Details		Rev	views	
Strategy 1: Eligible 2nd-3rd grade teachers, CMS, ESL, math interventionist, and Resource teachers will complete the		Formative		Summative
<ul> <li>Fexas Reading Academy.</li> <li>Strategy's Expected Result/Impact: Increase in effective reading instruction for all K - 3 students</li> <li>Staff Responsible for Monitoring: Administrators, Reading Interventionist</li> <li>Title I:</li> <li>2.4, 2.5, 2.6</li> <li>TEA Priorities:</li> <li>Build a foundation of reading and math, Improve low-performing schools</li> <li>ESF Levers:</li> <li>Lever 1: Strong School Leadership and Planning, Lever 3: Positive School Culture, Lever 5: Effective Instruction</li> </ul>	Nov	Jan 65%	Mar 75%	June 100%
Strategy 2 Details		Rev	views	- -
Strategy 2: PK Teachers will participate in all Pre-K staff development as prescribed by the district		Formative		Summative
Strategy's Expected Result/Impact: Increase in effective reading instruction for all PK students	Nov	Jan	Mar	June
<ul> <li>Staff Responsible for Monitoring: Administrators</li> <li>Title I:</li> <li>2.4, 2.5, 2.6</li> <li>TEA Priorities:</li> <li>Build a foundation of reading and math, Improve low-performing schools</li> <li>ESF Levers:</li> <li>Lever 3: Positive School Culture, Lever 5: Effective Instruction</li> </ul>	40%	55%	65%	100%
No Progress Accomplished -> Continue/Modify	X Discon	tinue	1	

#### **Performance Objective 10:** implement PK for ALL

Evaluation Data Sources: Circle Data and Enrollment

Summative Evaluation: Exceeded Objective

Strategy 1 Details		Reviews		
Strategy 1: Utilize social media, newsletters, signage to increase community awareness of Pre-K opportunities.		Formative		Summative
Strategy's Expected Result/Impact: Increased number of students in Pre-K	Nov	Jan	Mar	June
Staff Responsible for Monitoring: SDS, Administrators         Title I:         2.4, 2.5, 2.6         - TEA Priorities:         Build a foundation of reading and math         - ESF Levers:         Lever 3: Positive School Culture, Lever 5: Effective Instruction	45%	60%	70%	100%
Image: No Progress	X Discon	tinue		

#### Performance Objective 11: Continued implementation of the MTSS framework and its components

Evaluation Data Sources: Reflection and feedback from teachers, administrators, support staff

Strategy 1 Details	Reviews			
Strategy 1: Utilize the ESSER teachers in K-1 to support students with Tier 1 instruction and the literacy and math		Formative		Summative
interventionists to support the students in Tier 3.	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: Meet progress measures for 3rd grade math and reading				
Staff Responsible for Monitoring: Administrators, ILT	35%	45%	65%	100%
<b>Title I:</b> 2.4, 2.6				
- TEA Priorities:				
Build a foundation of reading and math, Improve low-performing schools - ESF Levers:				
Lever 5: Effective Instruction				

Strategy 2 Details		Reviews			
Strategy 2: All students who failed STAAR last year will have an meeting to develop an Accelerated Learning Plan that		Formative		Summative	
will address how to serve their required HB4545 tutoring hours during ITime, planned intervention outside of the core instructional block including before or after the school day. The plans will use state and district approved Tier 1	Nov	Jan	Mar	June	
interventions and software to give student the support they need to be on grade level.					
<b>Strategy's Expected Result/Impact:</b> Students will grow and achieve at least "approaches" on STAAR after the required interventions.	100%	100%	100%	100%	
Staff Responsible for Monitoring: Administrators					
Instructional Coach					
Campus Reading Specialist					
Campus Math Specialists					
ESL teachers					
Title I:					
2.4, 2.5, 2.6					
- TEA Priorities:					
Build a foundation of reading and math, Improve low-performing schools					
- ESF Levers:					
Lever 1: Strong School Leadership and Planning, Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction					
No Progress Accomplished -> Continue/Modify	X Discon	tinue			
	• •				

#### Performance Objective 12: Implement NWEA MAP districtwide

Evaluation Data Sources: Professional learning, number of students tested, utilization of campus reports

Strategy 1 Details		Reviews			
Strategy 1: Provide training and support to the staff to implement MAP testing, analyzation of map reports and data, use of		Formative		Summative	
the learning continuum to support student learning, and help students set growth goals.	Nov	Jan	Mar	June	
<ul> <li>Strategy's Expected Result/Impact: Student growth with teacher and student focus on planning</li> <li>Staff Responsible for Monitoring: Instructional Leadership Team, Administrators</li> <li>Title I:</li> <li>2.4</li> <li>TEA Priorities:</li> <li>Improve low-performing schools</li> <li>-</li> </ul>	50%	65%	75%	100%	
No Progress Continue/Modify	X Discon	tinue			

#### Performance Objective 13: Implement Branching Minds

Evaluation Data Sources: Professional learning, number of students with active plans, utilization of platform features

Strategy 1 Details	Reviews			
Strategy 1: Provide training and support to the staff to implement and utilize Branching Minds to track student		Formative		Summative
interventions and progress. Strategy's Expected Result/Impact: Increase in student learning Specific student plans in Branching Minds Staff Responsible for Monitoring: Teachers, Administrators, ILT Title I:	Nov 50%	Jan 65%	Mar 80%	June
2.4, 2.6 - TEA Priorities: Improve low-performing schools				
No Progress Or Accomplished - Continue/Modify	X Discon	tinue	·	

Goal 3: We will recruit, retain, and reward quality personnel.

**Performance Objective 1:** Employ recruiting and hiring practices that ensure the hiring of diverse staff that reflect the campus student population Strategic Action Plans: P3.1-P3.9

Evaluation Data Sources: Increase in diverse demographic representation in hiring for Richardson Terrace Elementary.

Strategy 1 Details		Rev	iews	
Strategy 1: Identify, recruit and hire high-performing staff utilizing the RISD Teacher Profile.		Formative		Summative
Strategy's Expected Result/Impact: RPM - Campus mentor/mentee program, ESL certified teachers by EOY '22-'23	Nov	Jan	Mar	June
<ul> <li>Provide New Teacher Academy for new teachers with Instructional Coach and Math and Reading Specialist support.</li> <li>Staff Responsible for Monitoring: Administrators</li> <li>Human Resources</li> <li>ILT</li> <li>Title I:</li> <li>2.4, 2.5, 2.6</li> <li>Funding Sources: - 199 - General Fund - \$0</li> </ul>	90%	95%	100%	100%
Strategy 2 Details		Rev	iews	
Strategy 2: Administration will use Applitrack system to interview and hire highly qualified and diverse staff.		Formative		Summative
Strategy's Expected Result/Impact: Staff roster	Nov	Jan	Mar	June
Staff Responsible for Monitoring: Administrators Human Resources	100%	100%	100%	100%
Title I:				
2.4, 2.5, 2.6				
- TEA Priorities:				
Recruit, support, retain teachers and principals				
Funding Sources: - 199 - General Fund				

Strategy 3 Details		Rev	views	
Strategy 3: Administration will develop an "employer of choice" climate and culture.		Formative		Summative
Strategy's Expected Result/Impact: Staff retention data Staff climate surveys	Nov	Jan	Mar	June
Staff Responsible for Monitoring: Administrators	45%	65%	80%	
Title I:				
2.4, 2.5, 2.6				
- TEA Priorities:				
Recruit, support, retain teachers and principals				
Funding Sources: - 199 - General Fund				
Strategy 4 Details		Rev	riews	
Strategy 4: Continue to implement the Texas Teacher Evaluation and Support System (TTESS) that incorporates student			Summative	
arning objectives in the form of growth goals aligned to the CIP.	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: Student performance results				
<b>Staff Responsible for Monitoring:</b> Campus administrators ILT	55%	65%	80%	
Title I:				
2.4, 2.5, 2.6				
- TEA Priorities:				
Recruit, support, retain teachers and principals, Build a foundation of reading and math				
Funding Sources: - 199 - General Fund				
Strategy 5 Details		Rev	views	
Strategy 5: Terrace Elementary teacher turnover rate shall not exceed the district average.		Formative		Summative
Strategy's Expected Result/Impact: Increase teacher retention	Nov	Jan	Mar	June
Staff Responsible for Monitoring: Administrators				
Title I:	40%	55%	80%	
2.4, 2.5				
- TEA Priorities:				
Recruit, support, retain teachers and principals				
- ESF Levers:				
Lever 1: Strong School Leadership and Planning, Lever 3: Positive School Culture <b>Funding Sources:</b> - 199 - General Fund				
	1		1	1

0% No Progress	Accomplished	 X Discontinue

Goal 3: We will recruit, retain, and reward quality personnel.

**Performance Objective 2:** Seek employee input and feedback from Terrace staff to inform decision making Strategic Action Plans: P4.1-P4.7

**Evaluation Data Sources:** Increase in positive response rate of staff survey responses to 95%

Increase teacher response rate to 100%

Strategy 1 Details		Rev	iews	
Strategy 1: Continue to seek employee input via Staff Climate Survey and maintain grater than or equal to 90%		Formative		Summative
participation rate.	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: Increased staff participation by increasing communication and following up through Light to give staff reminders. Staff Responsible for Monitoring: Administrators	40%	50%	65%	$\rightarrow$
<ul> <li>Title I:</li> <li>2.4, 2.5, 2.6</li> <li>- TEA Priorities:</li> <li>Recruit, support, retain teachers and principals, Build a foundation of reading and math</li> <li>- ESF Levers:</li> <li>Lever 1: Strong School Leadership and Planning, Lever 3: Positive School Culture</li> <li>Funding Sources: - 199 - General Fund</li> </ul>				

Strategy 2 Details		Rev	views	
Strategy 2: Engage in activities designed to increase positive staff perception in the following areas:		Formative		Summative
Transportation	Nov	Jan	Mar	June
TTESS				
Feeling supported by supervisor PBIS/Discipline	35%	55%	75%	
Strategy's Expected Result/Impact: Staff survey data				-
Staff Responsible for Monitoring: Administrators PBIS Team				
Title I: 2.4, 2.5, 2.6 - TEA Priorities: Recruit, support, retain teachers and principals - ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 3: Positive School Culture				
Funding Sources: - 199 - General Fund				
Strategy 3 Details		Rev	views	
Strategy 3: Implement and supplement the district mentoring program to support first and second year teachers.		Formative		Summative
Strategy's Expected Result/Impact: Mentor logs	Nov	Jan	Mar	June
Student data Walk throughs Observations Staff Responsible for Monitoring: Administrators Instructional Leadership Team	50%	60%	85%	100%
Title I: 2.4, 2.5, 2.6 - ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 3: Positive School Culture Funding Sources: - 199 - General Fund				

Strategy 4 Details		Rev	views	
Strategy 4: Provide a New Teacher Academy for all first year teachers.		Formative		Summative
Strategy's Expected Result/Impact: Climate surveys         Retention rates         Staff Responsible for Monitoring: Administrators         Instructional Leadership Team,	Nov 50%	Jan 70%	Mar 90%	June 100%
Mentor Teachers Title I: 2.4, 2.5, 2.6 - TEA Priorities: Recruit, support, retain teachers and principals, Improve low-performing schools - ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 3: Positive School Culture Funding Sources: - 199 - General Fund				
Image: No Progress     Image: Accomplished     Image: Continue/Modify	X Discon	tinue	·	·

Goal 3: We will recruit, retain, and reward quality personnel.

Performance Objective 3: Provide necessary professional development to successfully implement and meet the Vision, Mission, Goals and Objectives of the district

Strategic Action Plans: P1.1-P1.4

**Evaluation Data Sources:** Increase positive response rate by staff on professional developed offered at campus from 97% to 100%

Strategy 1 Details		Rev	views	
Strategy 1: Provide guidance in curriculum modifications and strategies that address the needs of students identified as		Formative		Summative
ELL, Special Ed, Dyslexic, and Gifted	Nov	Jan	Mar	June
<ul> <li>Strategy's Expected Result/Impact: Student performance results on all performance assessments, MAP scores, and state assessments</li> <li>Staff Responsible for Monitoring: Administrators, Counselor, ILT, ELL teachers, Special Ed teachers, Advance Learning Teacher, A Classroom teachers</li> </ul>	50%	55%	75%	100%
Title I: 2.5, 2.6 Funding Sources: - 199 - General Fund				

Strategy 2 Details		Rev	iews		
trategy 2: Continue to provide additional training in all		Formative		Summativ	
urricular areas to enhance instructional rategies with a focus on supporting TRS, PLC ead4Ward, Technology Integration, and PBIS/Equity	Nov	Jan	Mar	June 100%	
Strategy's Expected Result/Impact: PLC Agenda, Site based professional development agendas and rosters, growth goals, Walkthrough data, planning meeting agendas	55%	75%	85%		
<b>Staff Responsible for Monitoring:</b> Administrators, ILT PBIS					
Title I:					
2.4, 2.5, 2.6 - TEA Priorities:					
Recruit, support, retain teachers and principals, Build a foundation of reading and math, Improve low-performing					
schools					
- ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 3: Positive School Culture, Lever 5: Effective Instruction					
Level 1. Strong School Leadership and Fraining, Level 5. Fostive School Culture, Level 5. Effective instruction					
Strategy 3 Details	Reviews				
<b>trategy 3:</b> Support teachers in obtaining their ESL certification by the end of the school year including connecting them to istrict resources, study materials and timelines.		Formative	Mari	Summativ	
Strategy's Expected Result/Impact: All teachers will be ESL certified by the end of the year 2022-2023	Nov	Jan	Mar	June	
Staff Responsible for Monitoring: Administrators ESL Teachers	45%	60%	80%	100%	
TEA Priorities:					
Recruit, support, retain teachers and principals - ESF Levers:					
Lever 1: Strong School Leadership and Planning, Lever 5: Effective Instruction					
Funding Sources: - 199 - General Fund					
$\sim$ No Progress $\sim$ Accomplished $\rightarrow$ Continue/Modify	X Discon	tinue			
		unue			

#### Performance Objective 4: Adminstrators will utilize district walk-through form to give intentional feedback to teachers aligned with the T-TESS domains

Evaluation Data Sources: District walk-through forms

Strategy 1 Details		Rev	views	
Strategy 1: Administrators will schedule walkthroughs based on teacher need and experience in order to give timely		Formative		Summative
feedback and help guide instructional decisions.	Nov	Jan	Mar	June
<ul> <li>Strategy's Expected Result/Impact: Teachers will improve their instructional practices as measured by the T-TESS rubric</li> <li>Staff Responsible for Monitoring: Principal, Assistant Principal</li> </ul>	35%	55%	75%	100%
Title I:         2.4, 2.5, 2.6         - TEA Priorities:         Build a foundation of reading and math, Improve low-performing schools         - ESF Levers:         Lever 1: Strong School Leadership and Planning, Lever 3: Positive School Culture, Lever 5: Effective Instruction				
No Progress Accomplished -> Continue/Modify	X Discon	tinue		

Goal 4: We will ensure that ALL families, businesses, and community partners are fully engaged in the mission of our district.

**Performance Objective 1:** Increase links between home and school by providing systemic opportunities for parent engagement Strategic Plan Action Plans: C2.1-C2.3

Evaluation Data Sources: Increase in positive response rate by parents on survey results at or above 85%

Strategy 1 Details		Rev	iews		
Strategy 1: Continue partnership with PTA to support parent engagement through PTA membership drive.		Formative		Summative	
Strategy's Expected Result/Impact: End of Year Membership Report	Nov	Jan	Mar	June	
Staff Responsible for Monitoring: Administrators					
Title I:	45%	60%	75%		
2.4, 2.5, 2.6, 4.1, 4.2					
Funding Sources: - 199 - General Fund					
Strategy 2 Details		Rev	iews		
Strategy 2: Continue to promote the district provided translator/interpreter program, as well as campus level translator/	Formative			Summative	
interpreter services, to support non-English speaking parents.	Nov	Nov Jan Mar		June	
Strategy's Expected Result/Impact: Program report					
Staff Responsible for Monitoring: All staff	45%	55%	70%		
Title I:					
4.1					
Funding Sources: - 199 - General Fund					
Strategy 3 Details		Rev	iews		
Strategy 3: Provide parent information nights in which parents receive information about community and school resources		Formative		Summative	
to support the growth and development of their family with a specific focus on literacy and state assessments.	Nov	Jan	Mar	June	
Strategy's Expected Result/Impact: Sign in sheets from all parent engagement activities					
Staff Responsible for Monitoring: All staff	35%	45%	70%		
Title I:					
2.4, 2.5, 2.6, 4.1, 4.2					
Funding Sources: - 211 - Title I, Part A					

Strategy 4 Details		Rev	views	
<b>Strategy 4:</b> Provide parents with the opportunity to meet with their child's teachers in both the fall and spring semesters to discuss progress, growth, and concerns.		Formative	1	Summative
	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: Sign in sheets Staff Responsible for Monitoring: Classroom teachers, special education teachers, ESL teachers Title I: 4.1, 4.2 Funding Sources: - 199 - General Fund	40%	60%	90%	+
No Progress Accomplished  Continue/Modify	X Discon	tinue		

Goal 4: We will ensure that ALL families, businesses, and community partners are fully engaged in the mission of our district.

**Performance Objective 2:** Enhance communication processes to provide stakeholders with timely, effective and reliable communication via a dynamic communication system

Evaluation Data Sources: Increase of positive response rate from parents for survey responses at or above 85%

Strategy 1 Details		Rev	iews	
Strategy 1: Campus will utilize newsletters, Blackboard Connect, electronic newsletters, Twitter, campus website, and		Formative		Summative
other means of communication to increase parent awareness of opportunities both at Terrace and within the RISD community. Strategy's Expected Result/Impact: increased parent engagement and involvement Staff Responsible for Monitoring: Administration All staff Title I: 4.1, 4.2 Funding Sources: - 199 - General Fund	Nov 50%	Jan 60%	Mar 65%	June
		Summative		
Strategy 2 Details Strategy 2: Teachers will send weekly newsletters (electronic and/or paper) to parents to communicate upcoming curricular		Rev Formative	iews	Summative
<b>Strategy 2:</b> Teachers will send weekly newsletters (electronic and/or paper) to parents to communicate upcoming curricular topics, events, and to convey important class information.	Nov		iews Mar	Summative June
Strategy 2: Teachers will send weekly newsletters (electronic and/or paper) to parents to communicate upcoming curricular	Nov 55%	Formative		

Strategy 3 Details		Reviews		
Strategy 3: Administrators, along with the Instructional Leadership Team, will utilize campus surveys to identify	Formative Su			Summative
improvement needs and to develop campus plans.	Nov Jan Mar			June
<ul><li>Strategy's Expected Result/Impact: All stakeholders will agree or strongly agree with positive statements regarding RTE on future surveys.</li><li>Staff Responsible for Monitoring: Administrators, Instructional Leadership Team, LITE</li></ul>	60%	65%	75%	100%
Title I: 4.1 - TEA Priorities: Improve low-performing schools - ESF Levers: Lever 3: Positive School Culture				
No Progress Accomplished -> Continue/Modify	X Discon	tinue		

Goal 4: We will ensure that ALL families, businesses, and community partners are fully engaged in the mission of our district.

**Performance Objective 3:** Expand volunteer opportunities for existing partners and create opportunities for community groups and corporations Strategic Plan Action Plan: C2.1

Evaluation Data Sources: Catalog of volunteer hours, names, hours, organizations, locations. Data collected this year is baseline.

Strategy 1 Details Reviews		iews		
Strategy 1: Utilize the Voly system to communicate campus volunteer opportunities, log volunteer hours, and screen for	Formative		Summative	
<ul> <li>approved volunteers.</li> <li>Strategy's Expected Result/Impact: Bolster involvement by community Increase parent engagement</li> <li>Staff Responsible for Monitoring: Administrators Executive Assistant PTA Volunteer Coordinator</li> <li>Title I: 4.1, 4.2</li> <li>Funding Sources: - 199 - General Fund</li> </ul>		Jan 55%	Mar 80%	June
Strategy 2 Details	Reviews			
<ul> <li>Strategy 2: Develop and maintain relationships with area organizations and businesses.</li> <li>Strategy's Expected Result/Impact: Increase volunteer hours <ul> <li>Increase resources for campus and students</li> <li>Increase survey results</li> </ul> </li> <li>Staff Responsible for Monitoring: Administrators <ul> <li>Counselor</li> </ul> </li> <li>Title I: <ul> <li>4.1, 4.2</li> <li>Funding Sources: - 199 - General Fund</li> </ul> </li> </ul>	Nov 50%	Formative Jan 65%	Mar 95%	Summative June
No Progress Accomplished  Continue/Modify	X Discon	tinue		

Goal 5: We will actively pursue creative funding sources and responsibly manage current resources to support our mission.

**Performance Objective 1:** Operate in a fiscally responsible, effective, and efficient manner in all financial matters to ensure adequate resources to support continuous improvement in student achievement especially among English learners, students who receive special services and students at-risk of dropping out.

Evaluation Data Sources: Monthly budget reconciliations.

Strategy 1 Details	Reviews				
Strategy 1: Using data from the Comprehensive Needs Assessment (CNA), priority money and state compensatory	Formative			Summative June	
education funds will be allocated to address specific achievement gaps among students who are learning English, receiving special services, and at-risk for dropping out.	Nov	Nov Jan Mar			
Strategy's Expected Result/Impact: Resources will be secured to lead effective interventions.	45%	55%	80%	100%	
Tutors will be acquired to facilitate tiered interventions throughout the day.					
Staff Responsible for Monitoring: Administrators					
Executive assistant					
Instructional Coach					
Campus Math Specialist					
Title I - Family Engagement Specialist					
Title I:					
2.4, 2.5, 2.6					
Funding Sources: - 199 - State Compensatory Education					
Strategy 2 Details	Reviews				
Strategy 2: Train all staff on proper money handling procedures before school begins during the campus staff development		Formative		Summative	
day, and in January on the professional development day before the spring semester begins.	Nov	Jan	Mar	June	
Strategy's Expected Result/Impact: Ensure all money is handled securely, ethically, and with proper documentation.					
Staff Responsible for Monitoring: Executive assistant	70%	100%	100%	100%	
Administrators					
Teachers					
ESF Levers:					
				1	

Strategy 3 Details	Reviews				
Strategy 3: Ensure executive assistant and administrators are trained on policies and procedures regarding the school	Formative		school Formative Summat		Summative
et including processing POs, extra time requests, paying for substitutes, Title 1, budgeting, etc.		Jan	Mar	June	
<b>Strategy's Expected Result/Impact:</b> Executive assistant will abide by all district policies and procedures regarding school budget and expenditures.					
School budget and expenditures. Staff Responsible for Monitoring: Stacy Morris Administrators		70%	90%	100%	
ESF Levers:					
Lever 1: Strong School Leadership and Planning, Lever 2: Strategic Staffing					
Strategy 4 Details	Reviews				
Strategy 4: Search for creative funding sources including grants and community partnerships.	Formative Sun			Summative	
Strategy's Expected Result/Impact: Increase campus access to resources beyond the annual district budget.	Nov	Jan	Mar	June	
Staff Responsible for Monitoring: Administrators Executive Assistant	40%	60%	90%	100%	
ESF Levers:					
Lever 1: Strong School Leadership and Planning					
No Progress ON Accomplished - Continue/Modify	X Discon	tinue			

Goal 6: We will ensure that our facilities and infrastructure adapt to support our mission.

Performance Objective 1: Provide a safe, comfortable, and well-maintained environment for all stakeholders.

Strategic Action Plans: I3.1-I3.4

Evaluation Data Sources: Expect a positive response rate of 95% or higher from internal and external stakeholders' survey responses;

Strategy 1 Details	Reviews			
Strategy 1: Campus will follow Standard Response Protocol during all drills/emergency situations and will communicate	e Formative		mative Summative	
these standards to all students and parents		Jan	Mar	June
Strategy's Expected Result/Impact: Student, staff, and parent surveys				
Staff Responsible for Monitoring: Administrators All Staff	50%	65%	85%	100%
Title I:				
4.1, 4.2				
- ESF Levers:				
Lever 3: Positive School Culture				
Funding Sources: - 199 - General Fund				
Strategy 2 Details	Reviews			
Strategy 2: Standard Response Protocol safety drills will be performed as follows: Fire/evacuation once per month,	Formative			Summative
Lockdown once per semester, and once per year each for Secure, Shelter, and Hold as directed by district expectations and ime lines. Additional training will be conducted in cooperation with the district security team.	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: Drills performed Student, parent, and staff surveys	45%	65%	80%	100%
Staff Responsible for Monitoring: Administration				
Title I:				
4.1				
- ESF Levers:				
	1			
Lever 3: Positive School Culture				
Student, parent, and staff surveys Staff Responsible for Monitoring: Administration Title I: 4.1				

Strategy 3 Details	Reviews			
Strategy 3: Participate in I Know What to Do Day four times per year (October, December, February, April) to familiarize	e Formative			Summative
students, staff, and parents with procedures to follow in case of emergency. <b>Strategy's Expected Result/Impact:</b> Student, staff, and parent surveys	Nov	Jan	Mar June	June
Staff Responsible for Monitoring: Administrators				
All campus staff		35% 55%	80%	100%
Title I:				
Funding Sources: - 199 - General Fund				
Strategy 4 Details		Rev	iews	
Strategy 4: Incorporate SRP in parent communication in order to inform them of safety protocols, and communicate via		Formative	Summati	
Blackboard to parents after each safety drill to ensure proper communication, build trust, and assure everyone is knowledgable about the school's implementation of the SRP. Strategy's Expected Result/Impact: Increase positive results on parent climate survey regarding perceptions about school safety plan and communication.		Jan	Mar	June
		60%	80%	100%
Staff Responsible for Monitoring: Principal Assistant Principal				
Title I:				
4.1 <b>Funding Sources:</b> - 199 - General Fund				
Strategy 5 Details		Rev	iews	1
Strategy 5: Update CIP quarterly to show completion on November 18, January 27, March 31, and June 9.		Formative	1	Summative
Strategy's Expected Result/Impact: Implementation of the CIP	Nov	Jan	Mar	June
Staff Responsible for Monitoring: Principal, Assistant Principal, ILT	45%	65%	80%	100%
Title I:	4370	0570	00%	100%
2.4, 2.5, 2.6, 4.1, 4.2 - TEA Priorities:				
Recruit, support, retain teachers and principals, Build a foundation of reading and math, Improve low-performing				
schools				
- ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 3: Positive School Culture, Lever 5: Effective Instruction				
Lever 1. Strong benoor Leadership and Flamming, Lever 5. Fostive benoor currence, Lever 5. Effective instruction				1

Strategy 6 Details	Reviews			
Strategy 6: Communicate dress code expectations and cell phone policy for students and staff through staff orientation, and	Formative			Summative
links in the Tiger Lair hyperdoc, and student dress code expectations through student orientation and the Parent/Student handbook.	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: All persons on campus will comply with the written dress code and cell phone policy. Staff Responsible for Monitoring: Teachers Administrators Support staff	45% 75% 80%			100%
ESF Levers: Lever 3: Positive School Culture				
Strategy 7 Details		Rev	views	ł
Strategy 7: Front office staff will continue to use Raptor to verify any visitor is eligible to enter the building during school		Formative		Summative
hours. Strategy's Expected Result/Impact: Ensure safety by verifying all visitors are clear before entering the building.	Nov	Jan	Mar	June
<ul> <li>Stategy's Expected Result Impact. Ensure safety by verifying an visitors are clear before entering the building.</li> <li>Staff Responsible for Monitoring: Front office staff</li> <li>ESF Levers:</li> <li>Lever 3: Positive School Culture</li> <li>Funding Sources: Raptor scanner and computer software - 199 - General Fund - \$0</li> </ul>	50%	60%	80%	100%
Strategy 8 Details		Rev	riews	
Strategy 8: Participate in School Safety Week where all SRP drills (Secure, Lockdown, Shelter, Evacuate, and Hold) are		Formative		Summative
conducted the week of August 29-September 2, 2022.	Nov	Jan	Mar	June
<ul> <li>Strategy's Expected Result/Impact: Ensure staff and students are able to follow the SRP response to emergencies to promote safety and trust.</li> <li>Staff Responsible for Monitoring: Administrators SRP team Teachers</li> </ul>	100%	100%	100%	100%
ESF Levers: Lever 3: Positive School Culture Funding Sources: - 199 - General Fund				
No Progress Accomplished -> Continue/Modify	X Discor	itinue		

## **State Compensatory**

### **Budget for Richardson Terrace Elementary**

**Total SCE Funds:** \$0.00 **Total FTEs Funded by SCE:** 5 **Brief Description of SCE Services and/or Programs** 

### **Personnel for Richardson Terrace Elementary**

Name	Position	<u>FTE</u>
Garms, Debra	Campus Reading Specialist	1
Nazneen, Khaleeda	Aide I	1
Saucier, Sandra L	Teacher	1
Schramm, Denise A	Teacher	1
Zaman, Farkhanda	Aide I	1

# **Title I Personnel**

Name	Position	Program	<u>FTE</u>
Ashley Grimes	CRS	Schoolwide	1
Katherine Garner	CMS	Schoolwide	1.0
Sims, Dalaina	Instructional Facilitator	Schoolwide	1