Richardson Independent School District Forest Lane Academy 2022-2023 Campus Improvement Plan

Accountability Rating: Not Rated



Mission Statement

The purpose of Forest Lane Academy is to TRNSFORM our community to ensure high levels of learning for all students in a safe and loving environment.

Vision

Forest Lane Academy will become a WORLD CLASS model school that instills excellence and empowers all students.

Value Statement

We have high expectations for ourself, our team, and our students!	High expectations. We are mission-driven, highly motivated, and maintain the highest expectations for ourselves, our students, and our colleagues. We believe all children will learn and succeed, that all of our students deserve to go to college, and that closing the achievement gap is the only option.
We are all teachers and learners	Whether it be from colleagues in the building or outside of the building, books, videos, or any other place, we will not stop learning until we know how to serve ALL students in the most meaningful way possible. When something is highly effective or has the potential to better students and/or staff, we see it as a responsibility to share the meaningful strategy or new learning.
We are open and honest!	We realize that we are all a team and our team members are all here to help one another. We are open to sharing ideas and suggestions. We are open to constructive criticism. We do not avoid conversations, even the uncomfortable ones.
We are all accountable for our actions.	We learn from our choices and we take the responsibility to grow from our actions.
We are caring and consistent.	Scholars and staff know the expectations and also know that they are cared for.
We are Multipliers not Diminishers	We will be leaders that bring out the best in our colleagues, scholars, parents and community.
We are tenacious and determined.	We are data-driven, resourceful, and always strive to do our best. We show dedication and persistence in overcoming obstacles, and in working toward achieving OUR goals.
We realize the success of our school is a collective responsibility.	We share an attitude of doing what it takes to make our students and our school as successful as possible. This might mean taking on unexpected tasks and being flexible
We are FLAmily.	We are here to celebrate successes together, support and uplift each other in times of need, with all of our words and actions coming from a place of love and positivity. We do this because we know that relationships can move mountains and that we can never have too much love.
We are interdependent!	We are great at what we do but we are best because we work with and need the work of each other.

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Comprehensive Needs Assessment

Priority Problem Statements

Comprehensive Needs Assessment Data Documentation

The following data were used to verify the comprehensive needs assessment analysis:

Improvement Planning Data

• District goals

Accountability Data

- Texas Academic Performance Report (TAPR) data
- Accountability Distinction Designations

Student Data: Assessments

- State and federally required assessment information
- STAAR current and longitudinal results, including all versions
- STAAR released test questions
- · Running Records results
- Observation Survey results
- Texas approved PreK 2nd grade assessment data
- Other PreK 2nd grade assessment data

Student Data: Student Groups

• Dyslexia data

Student Data: Behavior and Other Indicators

- Mobility rate, including longitudinal data
- Discipline records

Employee Data

- Campus leadership data
- Campus department and/or faculty meeting discussions and data
- Professional development needs assessment data
- Evaluation(s) of professional development implementation and impact
- · T-PESS data

Parent/Community Data

- Parent surveys and/or other feedback
- Parent engagement rate

Support Systems and Other Data

- Organizational structure data
- Study of best practices

Goals

Goal 1: We will ensure that we have diverse and engaging programs and learning opportunities to meet the expectations of the graduate profile.

Performance Objective 1: Deliver a rigorous and relevant curriculum using instructional strategies designed to engage learners in meaningful learning experiences.

High Priority

Evaluation Data Sources: Campus will meet standard, State Mandated Assessments

Summative Evaluation: Significant progress made toward meeting Objective

Next Year's Recommendation: Continue to support teachers with curriculum through the use of HQIM and RBIS.

Strategy 1 Details	Reviews			
Strategy 1: Monitor and use high quality tier 1 instructional strategies to grow all student performance.		Formative		Summative
Strategy's Expected Result/Impact: Increase in average growth of all student groups on MAP, state assessment, and district assessments. Staff Responsible for Monitoring: Teachers Admin ILT Title I: 2.4, 2.5, 2.6 - TEA Priorities: Improve low-performing schools - ESF Levers:	Nov 30%	Jan 30%	Mar 60%	June
Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction - Additional Targeted Support Strategy				

Strategy 2 Details		Rev	iews	
Strategy 2: Monitor strategies to promote continuous improvement for GT, ELL, SpEd, Dyslexic, and 504 students.		Formative		
Strategy's Expected Result/Impact: Review ELL student performance and student tracking sheet (ELLevation) 4 times during the school year. Attend district PD on ELL, SpEd, Dyslexic, and 504 core instructional strategies. Staff Responsible for Monitoring: Teachers, LPAC, Administration Title I: 2.4, 2.5, 2.6 - TEA Priorities: Improve low-performing schools - Additional Targeted Support Strategy	Nov 25%	Jan 35%	Mar 90%	June
Strategy 3 Details	Reviews			
Strategy 3: Increase student involvement in school clubs and extracurricular activities via Elementary Basketball, garden		Formative		Summative
club, cheerleading/step, choir, cross fit, running, chess, math, soccer, basketball, and student leadership.	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: The goal is to have 60% of ours students be involved in school clubs and extracurricular activities. Staff Responsible for Monitoring: Club/Activity Leader Title I:	40%	45%	85%	+
2.6				
Strategy 4 Details		Rev	iews	
Strategy 4: Provide students with authentic and meaningful learning experiences including field trips, career day, and		Formative		Summative
exploration of student interests.	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: Through learning experiences, students will build their background knowledge and apply real life applications to curriculum. Staff Responsible for Monitoring: Admin, counselor, student culture coach, community sponsors	45%	50%	85%	→
Title I: 2.4, 2.5, 2.6				

Strategy 5 Details		Reviews		
Strategy 5: Implement 5 student competencies from graduate profile.			Summative	
Strategy's Expected Result/Impact: Students will develop life skills to be successful members of society.	Nov	Jan	Mar	June
Staff Responsible for Monitoring: Admin TEA Priorities: Build a foundation of reading and math, Connect high school to career and college - ESF Levers: Lever 5: Effective Instruction	20%	30%	65%	\rightarrow
No Progress Accomplished Continue/Modify	X Discon	tinue		

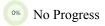
Performance Objective 2: Integrate digital content and tools into instruction in meaningful ways to encourage student use of available resources to enhance learning.

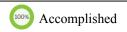
Evaluation Data Sources: Bright Byte Survey and PD Survey

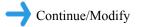
Summative Evaluation: Significant progress made toward meeting Objective

Next Year's Recommendation: Continue to utilize Lite and Iteam member.

Strategy 1 Details		Rev	iews	
Strategy 1: Provide purposeful and relevant professional development opportunities for all staff to ensure technology		Formative		Summative
integration that impacts teaching and learning to all new teachers.	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: We will have 100% of new teachers who attend the professional development will provided feedback via survey.				
Staff Responsible for Monitoring: Administrators, Teachers, Campus Tech Assistant, LITE, Instructional Coaches	20%	25%	55%	→
Title I:				
2.4, 2.5, 2.6				
Strategy 2 Details		Rev	iews	1
Strategy 2: Ensure teachers and students demonstrate appropriate and safe digital behavior.		Formative		Summative
Strategy's Expected Result/Impact: Completion of Digital Citizenship Curriculum and lesson exemplars	Nov	Jan	Mar	June
Staff Responsible for Monitoring: LITE				
Title I:	20%	30%	60%	
2.4, 2.5				
Strategy 3 Details		Rev	iews	
Strategy 3: Create parent workshops to support technology integration and safe technology usage.		Formative		Summative
Strategy's Expected Result/Impact: Reduction of inappropriate technology usage.	Nov	Jan	Mar	June
Staff Responsible for Monitoring: Family Empowerment Committee	N/A			
ESF Levers:		15%	30%	
Lever 3: Positive School Culture				









Performance Objective 3: Implement student management strategies in order to support student's academic, social and emotional growth.

Evaluation Data Sources: Management Trajectory Data, Discipline Data, SEL walkthroughs

Summative Evaluation: Significant progress made toward meeting Objective

Next Year's Recommendation: Admin to help support SEL walks and script SEL lessons during a Thursday PD (monthly).

Strategy 1 Details		Rev	iews	
Strategy 1: Implement Harmony SEL Curriculum in grades Pre K-6th to support social emotional wellness.		Formative		Summative
Strategy's Expected Result/Impact: Positive response SEL survey	Nov	Jan	Mar	June
walkthrough data	15%	20%	35%	4
decrease in discipline				
Staff Responsible for Monitoring: Administrators, Teachers, School Culture Coach, Counselors				
Title I:				
2.5, 2.6				
- ESF Levers:				
Lever 3: Positive School Culture				
Strategy 2 Details		Rev	iews	l.
Strategy 2: Provide ongoing PBIS professional development and supports based on implementation year.		Formative		Summative
Strategy's Expected Result/Impact: Positive response SEL survey	Nov	Jan	Mar	June
walkthrough data	20%	30%	55%	1
decrease in discipline				
Staff Responsible for Monitoring: Administrators, Teachers, School Culture Coach, Counselors				
Title I:				
2.5, 2.6				

Strategy 3 Details		Reviews		
Strategy 3: Use of discipline management systems through the MTSS process.		Formative		
 Strategy's Expected Result/Impact: decreased number of discipline referral and documentation of student behavior in Branching Minds. Staff Responsible for Monitoring: Administrators, Teachers, School Culture Coach, Counselors Title I: 2.5, 2.6 	Nov 25%	Jan 30%	Mar 60%	June
Strategy 4 Details		Revi	iews	
				Summative
Strategy 4: Create transition strategy plans for students moving from Elementary to Jr. High. Strategy's Expected Result/Impact: Students are prepared to transition to a jr. high environment. Increase number of	Nov	Formative Jan	Mar	Summative June
Strategy 4: Create transition strategy plans for students moving from Elementary to Jr. High.	Nov	Formative		Summative June

Performance Objective 4: Ensure a culture and environment that embraces equity, diversity, and inclusion.

Evaluation Data Sources: Professional Development Attendance, Staff Demographic Breakdown, Academic and Extra Curricular Dates

Summative Evaluation: Some progress made toward meeting Objective

Next Year's Recommendation: Find new fresh ways to continue promoting equity, diversity, and inclusion.

Strategy 1 Details	Reviews						
Strategy 1: Support and sustain:		Formative			Formative		Summative
Comprehensive needs assessment	Nov	Jan	Mar	June			
Reform strategies	1101	oun	17141	ounc			
Instruction by highly qualified teachers							
High-Quality PD	20%	25%	55%				
Attract teachers							
Parent Involvement							
Transition							
Teacher decision making							
students with difficulty							
Federal, state and local programs for funding							
Strategy's Expected Result/Impact: PD Attendance							
Retention Rate							
Academic and extra curricular dates							
Staff Responsible for Monitoring: Administrators, Teachers, Counselors							
Title I:							
2.6							

Strategy 2 Details	Reviews			
Strategy 2: Campus pathways to equity focusing on closing the achievement gap.		Formative		Summative
Strategy's Expected Result/Impact: Increased scores on state assessment for all student groups.	Nov	Jan	Mar	June
Staff Responsible for Monitoring: Admin ILT Teachers Support Staff (SPED, ESL) TEA Priorities: Build a foundation of reading and math, Improve low-performing schools	20%	25%	65%	\rightarrow
- ESF Levers: Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction No Progress Accomplished Continue/Modify	X Discon	tion o		
No Progress Continue/Modify	Discon	unue		

Performance Objective 5: Support healthy life choices by scholars and staff.

Evaluation Data Sources: Student and Staff Climate Survey, Teen Screen, Bullying Report, Parent Information Workshops.

Summative Evaluation: Significant progress made toward meeting Objective

Next Year's Recommendation: student survey on teachers using ideas from What Drives Winning Conference

Strategy 1 Details		Rev	iews		
Strategy 1: Campus Emergency Response Team (ERT) will conduct AED drills each semester in an effort to be prepared to		Formative		Summative	
respond quickly if a cardiac event should occur on campus.	Nov	Jan	Mar	June	
Strategy's Expected Result/Impact: Drills will occur each semester Staff Responsible for Monitoring: Staff and ERT Title I:	N/A	10%	65%	→	
2.5, 2.6					
Strategy 2 Details		Rev	iews		
Strategy 2: Provide suicide, child abuse and substance abuse prevention training for all staff.		Formative		Summative	
Strategy's Expected Result/Impact: Safe, civil, and structured environment for learning.	Nov	Jan	Mar	June	
Staff Responsible for Monitoring: Administrators Counselors Title I:	65%	70%	85%	→	
2.6 Strategy 3 Details		Rev	iews		
Strategy 3: Ensure students have a school/home connection (club, extra curricular, activity or adult at school)		Formative		Summative	
Strategy's Expected Result/Impact: student involvement report	Nov	Jan	Mar	June	
Staff Responsible for Monitoring: Administrators Parent community outreach specialist teachers Title I: 2.5, 2.6	35%	45%	75%	\rightarrow	

Strategy 4 Details		Rev	iews	
ategy 4: Increase awareness for reporting options for students and parents in the areas of bullying, cyberbullying, and no violence		Formative		Summative
dating violence.	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: Informed bullying reporting by students and parents				•
Staff Responsible for Monitoring: Administrators	25%	30%	65%	
Teachers				
Counselors				•
Title I:				
2.6				
- ESF Levers:				
Lever 3: Positive School Culture				
Strategy 5 Details		Rev	iews	
Strategy 5: The campus nurse will coordinate and effective health program to monitor student absences, immunization		Formative		
compliance, and monitor communicable disease issues on campus.	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: Increased student attendance	1101	Jan	IVIAI	June
Staff Responsible for Monitoring: Nurse	20%	25%	70%	\rightarrow
Strategy 6 Details		Rev	iews	
Strategy 6: Strengthen program of services identified for at-risk or self harm.		Formative		Summative
Strategy's Expected Result/Impact: Teen Screen results and increase in student climate survey results.	Nov	Jan	Mar	June
Staff Responsible for Monitoring: Admin				
counselor	20%	30%	55%	
Teachers				
No Progress Accomplished Continue/Modify	X Discon	tinue		
110 Trogress Treesing issued Continue Frodity	2 150011			

Performance Objective 1: Improve student performance and ensure that FLA is rated "B"

High Priority

Evaluation Data Sources: Campus will meet standard; Campus will meet or exceed performance growth goals

Summative Evaluation: Significant progress made toward meeting Objective

Next Year's Recommendation: Utilize Eureka Math to support math instruction and continue to take a focus on phonics and core 1 instruction for ELAR

Strategy 1 Details		Reviews			
Strategy 1: Teachers will track student growth goals after each weekly quick check and unit assessment to help determine if		Formative		Summative	
students are on track to meet their projected student growth goals related to MAP and state assessment.	Nov	Jan	Mar	June	
Strategy's Expected Result/Impact: All students will perform at or above grade level after given opportunities for reteach and then be reassessed.					
Staff Responsible for Monitoring: Administrators, Instructional Coaches, Teachers	25%	40%	50%	→	
Title I:					
2.4, 2.5, 2.6					
- TEA Priorities:					
Improve low-performing schools					
- Additional Targeted Support Strategy					
Strategy 2 Details		Rev	iews		
Strategy 2: Teachers will will supported the accelerated learning plans required by HB 4545 where students who are at		Rev. Formative	iews	Summative	
	Nov		iews Mar	Summative June	
Strategy 2: Teachers will will supported the accelerated learning plans required by HB 4545 where students who are at greatest risk are met with high quality intervention and high quality approved resources such as Think It Up!, LLI, Zearn, Book Nook, and iReady.		Formative Jan	Mar		
Strategy 2: Teachers will will supported the accelerated learning plans required by HB 4545 where students who are at greatest risk are met with high quality intervention and high quality approved resources such as Think It Up!, LLI, Zearn,	Nov 20%	Formative			
Strategy 2: Teachers will will supported the accelerated learning plans required by HB 4545 where students who are at greatest risk are met with high quality intervention and high quality approved resources such as Think It Up!, LLI, Zearn, Book Nook, and iReady. Strategy's Expected Result/Impact: Students will make expected growth on state assessment and MAP assessments.		Formative Jan	Mar		
Strategy 2: Teachers will will supported the accelerated learning plans required by HB 4545 where students who are at greatest risk are met with high quality intervention and high quality approved resources such as Think It Up!, LLI, Zearn, Book Nook, and iReady. Strategy's Expected Result/Impact: Students will make expected growth on state assessment and MAP assessments. Staff Responsible for Monitoring: Administrators, Instructional Leadership Team		Formative Jan	Mar		
Strategy 2: Teachers will will supported the accelerated learning plans required by HB 4545 where students who are at greatest risk are met with high quality intervention and high quality approved resources such as Think It Up!, LLI, Zearn, Book Nook, and iReady. Strategy's Expected Result/Impact: Students will make expected growth on state assessment and MAP assessments. Staff Responsible for Monitoring: Administrators, Instructional Leadership Team Title I:		Formative Jan	Mar		
Strategy 2: Teachers will will supported the accelerated learning plans required by HB 4545 where students who are at greatest risk are met with high quality intervention and high quality approved resources such as Think It Up!, LLI, Zearn, Book Nook, and iReady. Strategy's Expected Result/Impact: Students will make expected growth on state assessment and MAP assessments. Staff Responsible for Monitoring: Administrators, Instructional Leadership Team Title I: 2.4, 2.5, 2.6 - TEA Priorities: Improve low-performing schools		Formative Jan	Mar		
Strategy 2: Teachers will will supported the accelerated learning plans required by HB 4545 where students who are at greatest risk are met with high quality intervention and high quality approved resources such as Think It Up!, LLI, Zearn, Book Nook, and iReady. Strategy's Expected Result/Impact: Students will make expected growth on state assessment and MAP assessments. Staff Responsible for Monitoring: Administrators, Instructional Leadership Team Title I: 2.4, 2.5, 2.6 - TEA Priorities:		Formative Jan	Mar		

Strategy 3 Details		Reviews			
Strategy 3: Teachers, Data Interventionists, Instructional Coaches and Administrators will participate in a weekly DDI		Formative		Summative June	
meeting using data acquired from a weekly quick checks that targeted the standards taught that week. The DDI will help teachers develop a deeper understanding of state standards through unpacking process, identify student misconceptions around the standard, study of exemplars of student work and practice reteach methods for students who need more assistance, develop reassessment of the reteach, and practice the reteach. Strategy's Expected Result/Impact: Student mastery of objective will be at 80% Staff Responsible for Monitoring: Administrators, Instructional Leadership Team	Nov 25%	Jan 45%	Mar 80%	June 100%	
Title I: 2.4, 2.5, 2.6 - TEA Priorities: Improve low-performing schools - Additional Targeted Support Strategy					
Strategy 4 Details		Rev	iews		
Strategy 4: Teachers will use the data from DDI processes to design small group interventions during I Time and		Formative		Summative	
Independent practice time that targets skills and standards.	Nov	Jan	Mar	June	
Strategy's Expected Result/Impact: Tier 2 and Tier 3 students will be performing at or above 80% mastery. Staff Responsible for Monitoring: Administrators, Instructional Leadership Team Title I: 2.4, 2.5, 2.6 - TEA Priorities: Improve low-performing schools	20%	45%	65%	100%	
- Additional Targeted Support Strategy					
Strategy 5 Details		Rev	iews		
Strategy 5: Track the mastery of student performance to ensure students who have been unsuccessful, especially students in		Formative		Summative	
targeted improvement groups, receive interventions based on their data. Strategy's Expected Result/Impact: Students reaching their STAAR Growth Goals Staff Responsible for Monitoring: Campus Administrators Data Interventionist Campus Teachers Title I: 2.4, 2.5, 2.6 - TEA Priorities: Improve low-performing schools	Nov 20%	Jan 45%	Mar 65%	June	

Strategy 6 Details		Rev	iews	
Strategy 6: Increase student performance in reading, math, and science by implementing researched based instruction and		Formative		Summative
intervention programs. (State and Federal Safeguards)	Nov	Jan	Mar	June
LLI (K-2) MAP Balanced Literacy/Phonics Phonics Dance (K-2) Independent Reading (3-6) Research based interventions by ESSER teachers Texas Reading Academies All teachers trained through Literacy Institutes Calendared literacy walks done at the campus and learning community level. Strategy's Expected Result/Impact: Increase in tier progression Increase on District and State Assessments Student growth on DRA levels Staff Responsible for Monitoring: Administration Teachers Leadership team TEA Priorities: Build a foundation of reading and math, Improve low-performing schools	30%	55%	75%	100%
Strategy 7 Details		Rev	iews	
Strategy 7: Increase TELPAS performance to have tier progression from beginning and intermediate to advanced by		Formative		Summative
focusing on listening, speaking, reading and writing. (State and Federal System Safeguards) ELL pullout and in-class support Ellevation meeting Tracking monitor students 7 Step of a highly language rich classroom Utilization of Learning Objectives and Demonstrations of Learning Evidence ELPS implementation Strategy's Expected Result/Impact: Increase in tier progression Increase in District and State Assessments Increase in the number of students exiting the ESL program Increase in current and monitored ESL students. Staff Responsible for Monitoring: Administration Teacher ESL teacher ESL teacher ESL aide	Nov 25%	Jan 50%	Mar 65%	June

Strategy 8 Details		Reviews			
Strategy 8: Teachers will monitor and track student attendance by notifying admin of excessive absences.		Formative		Summative	
Strategy's Expected Result/Impact: Weekly monitoring of student attendance - student attendance to increase ultimately increasing student performance.	Nov	Jan	Mar	June	
Staff Responsible for Monitoring: Administrators, Instructional Leadership Team, Teachers Title I: 2.4, 2.5, 2.6 - TEA Priorities:	30%	55%	80%	100%	
Improve low-performing schools		D	•		
Strategy 9 Details		Rev	iews	- I c	
Strategy 9: Implement AVID strategies for grades K-6. Strategy's Expected Result/Impact: 2-6th grade will utilize agenda.	•	Formative	3.5	Summative	
K-6th will utilize WICOR strategies (Writing, Inquiry, Collaboration, Organization, and Reading)	Nov	Jan	Mar	June	
Staff Responsible for Monitoring: AVID committee	15%	30%	40%	\rightarrow	
Strategy 10 Details		Rev	iews		
Strategy 10: Monitor and use differentiated instructional strategies to close the achievement gap and reduce discipline		Formative		Summative	
referrals within special ed student population. Strategy's Expected Result/Impact: Increase achievement in state and local assessments and reduce the number of discipline referrals.	Nov	Jan	Mar	June	
Staff Responsible for Monitoring: SPED Teachers Admin	15%	30%	50%	100%	
TEA Priorities: Improve low-performing schools - ESF Levers: Lever 5: Effective Instruction					
No Progress Accomplished — Continue/Modify	X Discon	tinue			

Performance Objective 2: Align and maintain written, taught, and assessed curriculum at all grade levels and in all subject areas (TRS, Lead4Ward and PLC)

Evaluation Data Sources: Campus will meet standard; Campus will meet or exceed performance growth goals

Summative Evaluation: Significant progress made toward meeting Objective

Next Year's Recommendation: Work with Eureka systems to ensure that math instruction is aligned, taught, and assessed.

Strategy 1 Details		Reviews			
Strategy 1: Instructional Leadership team members will develop weekly schedules to prioritize job specific roles related to		Formative		Summative	
student and staff culture, observation and feedback, data driven instruction and collaborative planning which will be submitted and evaluated for feedback by their Executive Director and consultants from Big Rocks Educational Services	Nov	Jan	Mar	June	
Strategy's Expected Result/Impact: 95% of our teachers will be at T-TESS proficient or above. Staff Responsible for Monitoring: Administrators, Instructional Leadership Team, Executive Director of School Improvement	15%	35%	55%	100%	
Title I: 2.4, 2.5, 2.6 - Additional Targeted Support Strategy					
Strategy 2 Details		Rev	iews		
Strategy 2: Admin will train teachers to plan effectively and collaboratively each week using the PLC protocol that	Formative			Summative	
promotes the development of aligned lessons using the TRS curriculum and resources such as Lead4ward. Strategy's Expected Result/Impact: PLCs will be at the proficient level or above using the FLA playbook rubric and student achievement will increase. Staff Responsible for Monitoring: Administrators, Instructional Leadership Team	Nov 25%	Jan 40%	Mar 65%	June 100%	
Title I: 2.4, 2.5, 2.6 - TEA Priorities: Build a foundation of reading and math, Improve low-performing schools - ESF Levers: Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction - Additional Targeted Support Strategy					

Strategy 3 Details		Rev	iews	
Strategy 3: Increase the number of students from approaches to meets in all testing areas.		Formative		Summative
Strategy's Expected Result/Impact: a 5-10% increase in the meets category.	Nov	Jan	Mar	June
Staff Responsible for Monitoring: Administrators, Instructional Leadership Team				
Title I:	20%	35%	60%	
2.4, 2.5, 2.6				
- TEA Priorities:				
Improve low-performing schools				
- ESF Levers:				
Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction - Additional Targeted Support Strategy				
Strategy 4 Details		Rev	iews	
Strategy 4: We will work have their Instructional Coaches, Literacy and Math Specialists and Data Interventionists		Formative		Summative
collaborate on the development of weekly quick check formative assessments and prioritize standards in grades 3-6, in all STAAR test subjects. The campuses teams will be responsible for the development Daily Lesson Learning Objectives (LOs)	Nov Jan	Mar	Iar June	
aligned to state standards and Demonstrations of Learning (DOLs)				
Strategy's Expected Result/Impact: Using the demonstration of learning, teachers will be able to monitor mastery	20%	40%	60%	100%
level and a plan to reteach students that didn't master the standard.				
Staff Responsible for Monitoring: Administrators, Instructional Leadership Team.				
Title I:				
2.4, 2.5, 2.6				
- Additional Targeted Support Strategy				
Strategy 5 Details	Reviews			
Strategy 5: Use walkthrough collection methods to ensure consistent delivery of curriculum,	Formative			Summative
Strategy's Expected Result/Impact: Walkthrough Documents, Campus Monitoring Data, TTESS	Nov	Jan	Mar	June
Staff Responsible for Monitoring: Administrators, Instructional Coaches				
	25%	45%	65%	100%
Title I:	2370	4370	0370	100%
2.4, 2.5, 2.6				

Strategy 6 Details				
Strategy 6: Provide relevant Professional Development on researched based best practices and STAAR 2.0 questions to		Summative		
increase student performance in all students. (All Students, AA, His, ECO, SPED, ELL) (State and Federal System Safeguards)	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: PD agendas Evidence of PLC 4 questions during instruction and PD. Evidence of Lead4ward tools utilized in instruction Evidence of best practices Evidence that SPED students are receiving SPED accommodations and IEP. Increase in student performance on District and State Assessment Teachers utilizing Performance Matters Teachers implementing STAAR 2.0 question types Staff Responsible for Monitoring: FLA Instructional Team	20%	25%	60%	100%
Title I: 2.4, 2.5, 2.6 - TEA Priorities: Improve low-performing schools - ESF Levers: Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction				
No Progress Continue/Modify	X Discor	tinue		

Performance Objective 3: Develop a K-12 Balanced Literacy Program (Reading and Writing)

Evaluation Data Sources: State and District Assessments, MAP, DRA, Classroom Walkthroughs

Summative Evaluation: Significant progress made toward meeting Objective

Next Year's Recommendation: We should change this goal for next year to be more aligned to science of teaching and reading.

Strategy 1 Details		Reviews			
Strategy 1: Teachers will implement balanced literacy instruction and TRA knowledge to increase student reading levels in		Formative		Summative	
grades PK-6th grade.	Nov	Jan	Mar	June	
Strategy's Expected Result/Impact: Students will show growth in MAP reading, STAAR RLA, CLI, and DRA.					
Staff Responsible for Monitoring: Administration, Campus Leadership Team, ESL Support Team	25%	40%	70%		
Title I:					
2.4, 2.5, 2.6 - TEA Priorities:					
Build a foundation of reading and math, Improve low-performing schools					
- ESF Levers:					
Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction					
Strategy 2 Details		Rev	iews		
Strategy 2: Campus administrators and other key instructional instructional leadership team members will lead training at		Formative		Summative	
the campus level and receive support for central staff members on a Balanced Literacy Framework that addresses reading and writing strategies in monolingual and bilingual classrooms. The Balanced Literacy strategies will be delivered via the	Nov	Jan	Mar	June	
Gradual Release Model and progress monitored daily through multiple checks for understanding, demonstrations of learning					
at the end each lesson, formative weekly quick checks at the end of a week learning and district formative and summative assessments.	20%	40%	55%	—	
Strategy's Expected Result/Impact: Teachers will be highly effective at using The Balanced Literacy Framework to deliver ELAR/SLAR instruction.					
Staff Responsible for Monitoring: Administrators and Instructional Leadership Team					
Title I:					
2.4, 2.5, 2.6					

Strategy 3 Details		Rev	iews	
Strategy 3: To promote school-wide literacy, all classrooms will have a student-accessible library. (teachers will encourage		Formative		Summative
reading through Book Talks)	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: Walk-throughs Staff Responsible for Monitoring: All professional staff	40% 70% 80%			100%
Strategy 4 Details	Reviews			
Strategy 4: Identify best practices to support literacy across the curriculum.		Formative		Summative
Strategy's Expected Result/Impact: List of best practices.	Nov Jan Mar			June
Walkthrough Analysis Performance Growth Goals PD Transcript Every classroom/office has a library Staff Responsible for Monitoring: Librarian	20%	45%	65%	100%
Strategy 5 Details		Rev	iews	
Strategy 5: LLI will be implemented in k-6 classrooms based on data, along with guided reading instruction at the k-6		Formative		Summative
level.	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: -Early literacy skills obtained/improved. Staff Responsible for Monitoring: ICs, CRSs, Classroom teachers, district reading specialist, admin (monitored through T-TESS walkthrough form)	20%	40%	60%	→
Additional Targeted Support Strategy				
Strategy 6 Details	Reviews			
Strategy 6: Teachers will ensure their ELAR block includes: 1- Small group instruction based on data: 2-Creating TEKS-		Formative		Summative
aligned, higher-level questions, 3- Making independent reading intentional (10-20 min. daily). 4- Fluency practice	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: Increased reading fluency, critical thinking and comprehension. Staff Responsible for Monitoring: Classroom Teachers, ICs, CRSs, and Admin(monitored through T-TESS walkthrough form)	20%	50%	60%	→
Additional Targeted Support Strategy				

Strategy 7 Details		Reviews		
Strategy 7: Accelerated Learning Plans will be in place for students that did not pass STAAR grades 3-6. We will have		Formative		Summative
small groups for 3 minutes a day Monday - Friday.	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: Reduce the number of did not meets and approaches students on STAAR.				
Staff Responsible for Monitoring: Teachers	20%	50%	70%	100%
Admin	2070	30%	70%	100%
IC's				
Specalist				
TEA Priorities:				
Improve low-performing schools				
No Progress Accomplished — Continue/Modify	X Discon	tinue		
1.0 110g. Comprisined Continue/Mounty	Discon	*******		

Performance Objective 4: Implement a systematic approach to develop new and existing programming for special student services to ensure quality instruction and service supports for ALL students.

Evaluation Data Sources: Campus will meet standard; Campus will meet or exceed performance growth goals

Summative Evaluation: Significant progress made toward meeting Objective

Next Year's Recommendation: We will need to ensure there is a clear understanding on expectations related to Corrective Reading and SPED reading resource minutes. We will also need to ensure the transition in programing for EB students continues to serve them in the best way possible.

Strategy 1 Details	Reviews			
Strategy 1: ACE Principals, APs, and Leadership Team will participate in ongoing leadership development, including real-	ding real- Formative	Formative		
time coaching to support teachers in classroom management and high yield strategies	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: Student performance standards will be/remain at the met standard level				
82% of our K-2 students will be tier 1 in reading measured by DRA.	25%	35%	60%	100%
5% or fewer of our students will receive a failing grade each grading period				
90% of parents will respond positively to the School Leadership component of the ACE Parent Survey				
The Principal will be rated Proficient or above on all standards on the T-PESS rubric				
Teacher retention will be at or above 90%				
85% of our teachers will be at or above the proficient level on T-TESS				
Staff Responsible for Monitoring: Administration and Leadership team				
Title I:				
2.4, 2.6				
- Additional Targeted Support Strategy				

Strategy 2 Details		Rev	iews	
Strategy 2: Instructional leadership team members have been trained in real time and schedule feedback sessions to coach		Formative		Summative
and support teachers on improving the highest leverage instructional moved identified through classrooms observations Strategy's Expected Result/Impact: 100% The admin and leadership team will provide teacher with weekly feedback 1 to 3 times a week. Staff Responsible for Monitoring: Administration and Leadership Team	Nov	Jan 30%	Mar	June
Title I: 2.4, 2.6 - Additional Targeted Support Strategy				
Strategy 3 Details		Rev	iews	
Strategy 3: Teachers will be trained and will implement The ACE Instructional Delivery Framework and the BRES Management and Rigor Trajectory method.		Formative		Summative
Strategy's Expected Result/Impact: 100% of the admin team will provide weekly feedback to tier 1,2,and 3 teachers	Nov	Jan	Mar	June
which will lead to 85% proficiency on T-TESS. Staff Responsible for Monitoring: Administration and Leadership Team Title I: 2.4, 2.6	20%	30%	70%	\rightarrow
Strategy 4 Details		Rev	iews	
Strategy 4: Administrators will observe all teachers in their caseload, log the walk, identify the highest leverage move,		Formative		Summative
recommend upgrade and provide either real-time coaching or face to face to face feedback to teacher Strategy's Expected Result/Impact: Using the Management and Rigor Trajectory method during walkthroughs,	Nov	Jan	Mar	June
100% of teachers will receive observation and feedback. Staff Responsible for Monitoring: Principal and Assistant principals Title I: 2.4, 2.6	20%	30%	70%	100%
Strategy 5 Details	Reviews			
Strategy 5: Ensure students have a school/home connection including at least 1 adult in the building.	Formative			Summative
Strategy's Expected Result/Impact: Increased student involvement and a stronger connection between home and school	Nov	Jan	Mar	June
TEA Priorities: Improve low-performing schools - ESF Levers: Lever 3: Positive School Culture	20%	30%	60%	\rightarrow

Strategy 6 Details		Reviews		
Strategy 6: Teachers will receive GT, ESL, and Dyslexia Professional Development to support the diverse needs of all		Formative		
students.	Nov	Jan	Mar	June
	15%	25%	55%	\rightarrow
Strategy 7 Details		Rev	iews	
Strategy 7: The campus will increase the number of identified GT students.		Formative		Summative
Strategy's Expected Result/Impact: Increase the number of identified GT students.	Nov	Jan	Mar	June
Staff Responsible for Monitoring: All staff ESF Levers: Lever 3: Positive School Culture	15%	20%	25%	\rightarrow
Strategy 8 Details	Reviews			
Strategy 8: Implement MTSS using Branching Minds for tier 2 and tier 3 students interventions.	Formative Su			Summative
Strategy's Expected Result/Impact: Decreasing the number of tier 2 and tier 3 students by providing necessary	Nov	Jan	Mar	June
interventions. TEA Priorities: Improve low-performing schools - ESF Levers: Lever 5: Effective Instruction	25%	35%)	50%	\rightarrow
No Progress Continue/Modify	X Discon	tinue		•

Goal 3: We will recruit, retain, and reward quality personnel.

Performance Objective 1: Hire certified, qualified and dedicated staff from different cultural and ethnic backgrounds.

High Priority

Evaluation Data Sources: Increase in diverse demographic representation in campus hiring

Summative Evaluation: Significant progress made toward meeting Objective

Next Year's Recommendation: Continue to try and retain highly qualified and dedicated staff.

Strategy 1 Details	Reviews			
Strategy 1: Interview committee comprised of staff and maintain interview requirement: questionnaire, diverse, tied to	Formative			Summative
teacher competencies	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: Teacher turn over, climate survey responses, and evaluation scores Staff Responsible for Monitoring: Committee members and admin				
Stan Responsible for Mointoring. Committee members and admin	15%	25%	40%	7
Strategy 2 Details		Rev	iews	
Strategy 2: Continue to support the TTESS implementation through	Formative			Summative
professional development and support resources to teachers.	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: Review of student performance data by teacher each 9 weeks to provide specific feedback and growth opportunities, Walkthrough data analysis, Staff Survey/Formative Feedback, TTESS Final				•
Evaluations	25%	35%	60%	
Goal Attainment, Increase teacher feedback on Climate Survey to positive response of 90%				
Staff Responsible for Monitoring: Instructional Leadership Team, Administration				
Strategy 3 Details	Reviews			
		<u> </u>		
Strategy 3: Increase teacher retention rate through instructional support and teacher efficacy development.		Formative	1	Summative
Strategy's Expected Result/Impact: Turnover will not exceed 10%.	Nov	Jan	Mar	June
Staff Responsible for Monitoring: admin	15%	35%	60%	→

Strategy 4 Details	Reviews			
Strategy 4: Support teachers in getting their ESL certification by EOY 22-23.	Formative			Summative
Strategy's Expected Result/Impact: provide necessary information regarding ESL certification	Nov	Jan	Mar	June
Staff Responsible for Monitoring: admin, ESL specialists TEA Priorities: Recruit, support, retain teachers and principals	10%	15%	25%	\rightarrow
No Progress Continue/Modify	X Discon	ntinue		

Goal 3: We will recruit, retain, and reward quality personnel.

Performance Objective 2: Seek employee input and feedback.

Evaluation Data Sources: Increase in positive response rate of staff in focus group response and/or staff survey responses

Summative Evaluation: Met Objective

Next Year's Recommendation: Continue to monitor staff climate, seek feedback, and respond immediately.

Reviews			
Formative			Summative
Nov	Jan	Mar	June
15%	15% 25% 50%		
X Discon	tinue		•
-	15%	Formative Nov Jan	Formative Nov Jan Mar 15% 25% 50%

Goal 3: We will recruit, retain, and reward quality personnel.

Performance Objective 3: Provide necessary professional development.

High Priority

Evaluation Data Sources: Increase in positive response rate by staff on professional development section of survey, campus walkthroughs over priority areas

Summative Evaluation: Met Objective

Next Year's Recommendation: Continue to offer choice in staff PD.

Nov	Formative		
Nov	Formative		
INOV	Jan	Mar	June
15%	50%	75%	
	Rev	views	
	Formative		Summative
Nov	Jan	Mar	June
15%	55%	70%	
Reviews			
	Summative		
Nov	Jan	Mar	June
OFW.	550	7004	
25%	55%	70%	7
(((15%	Rev Formative Nov Jan 15% 55% Rev Formative Nov Jan	Reviews Formative Nov Jan Mar 15% 55% 70% Reviews Formative Nov Jan Mar

Strategy 4 Details		Reviews			
Strategy 4: Continue to provide professional development for instructional staff to support students with disabilities which		Formative			
includes: G 7's, Behavior plans, Tracking Data and deescalation.	Nov	Jan	Mar	June	
Strategy's Expected Result/Impact: Student performance growth for SPED students will increase, PD offerings and sign in sheets.Staff Responsible for Monitoring: SPED department, ILT, Classroom Teachers, administrators	35%	55%	70%	\rightarrow	
Strategy 5 Details		Rev	iews		
Strategy 5: Continue to provide professional development to support the following district focus areas:		Formative		Summative	
a. Professional Learning Communities (4 Questions)b. Lead4Ward Strategies for planning instruction and data	Nov	Jan	Mar	June	
analysis					
c. Technology Integration	30%	50%	65%		
Strategy's Expected Result/Impact: PD offerings and sign in sheets, Review of student performance each 9 weeks, Walkthrough data analysis					
Staff Responsible for Monitoring: ILT, Classroom Teachers, administrators					
Strategy 6 Details		Rev	iews		
Strategy 6: Teachers will receive GT and Dyslexia Professional Development to support the identified gifted and talented		Formative			
and dyselxia students.	Nov	Jan	Mar	June	
Strategy's Expected Result/Impact: certification and implementation of GT best practices					
increase amount of identified dyslexia and GT students	30%	50%	60%	7	
Staff Responsible for Monitoring: Admin, teachers					
Title I:					
2.4, 2.6					
Strategy 7 Details		Reviews			
Strategy 7: Utilize district walk through form to give intentional, specific feedback for teacher growth		Formative		Summative	
Strategy's Expected Result/Impact: Increase in proficient or above on Eduphoria Walkthroughs	Nov	Jan	Mar	June	
Increase to proficient on campus based walkthroughs (management, 7 Steps, etc.) Teacher feedback that reflects use of walkthrough feedback	30%	55%	75%	100%	
Staff Responsible for Monitoring: admin	30%	55%	75%	100%	

Strategy 8 Details		Reviews		
Strategy 8: We will retain teachers and support staff using the TIA and support systems for growth and development.	Formative			Summative
Strategy's Expected Result/Impact: Retain more than 60 percent of the staff every school year.	Nov	Nov Jan Mar		
Staff Responsible for Monitoring: Admin TEA Priorities: Recruit, support, retain teachers and principals	10%	45%	70%	\rightarrow
No Progress Accomplished Continue/Modify	X Discon	tinue		

Performance Objective 1: Increase links between home and school communication by providing systemic opportunities for parent engagement.

Evaluation Data Sources: Increase in positive response rate by parent/community in focus groups meetings and/or survey results at or above 85%, attendance increase in PTA and/or FEC meetings

Summative Evaluation: Significant progress made toward meeting Objective

Next Year's Recommendation: We would like to host fundraising events that include students outside of our immediate community.

Strategy 1 Details		Reviews		
Strategy 1: Promote positive parent relations via blackboard mass connect, S'more newsletter and parent engagement	Formative			Summative
meetings.	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: Increase parent involvement and communication Parent survey results greater than or equal to 85% responses (strongly agree/agree)				
Staff Responsible for Monitoring: Administration	25%	85%	90%	100%
Teachers				
Title I:				
2.4, 2.5, 4.1, 4.2				
Strategy 2 Details		Rev	iews	
Strategy 2: Continue partnership with council of PTAS to support parent engagement through the PTA membership drive.		Formative		Summative
Strategy's Expected Result/Impact: End of year membership report.	Nov	Jan	Mar	June
Staff Responsible for Monitoring: Administration				
•				
Teachers	25%	60%	80%	100%
Teachers Stakeholders	25%	60%	80%	100%
	25%	60%	80%	100%
Stakeholders	25%	60%	80%	100%

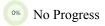
Strategy 3 Details		Reviews		
Strategy 3: Establish Spanish as a written translation to be included on all campus-produced take-home information		Formative		
materials.	Nov	Jan	Mar	June
Embed translation feature throughout all home to school communication.				
Strategy's Expected Result/Impact: Phone messages	20%	60%	65%	100%
newsletters				
website social				
parent/community events				
academic nights/parent teacher conferences				
Staff Responsible for Monitoring: Administration				
Teachers				
T'A. I.				
Title I: 4.1, 4.2				
T.1, T.2				
Strategy 4 Details		Rev	iews	
Strategy 4: Provide events for parent engagement and involvement		Formative		Summative
Strategy's Expected Result/Impact: Increased parent involvement	Nov	Jan	Mar	June
Increased positive response on climate survey	35%	60%	65%	100%
% of parents attending at least one event				
Staff Responsible for Monitoring: Title I specialists, Administration, Community Liason				
Title I:				
4.1				
No Progress Accomplished Continue/Modify	X Discon	tinue		

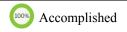
Performance Objective 2: Enhance communication processes to provide staff and stakeholders with timely, effective and reliable communication and opportunities to contribute to the school climate and culture.

Evaluation Data Sources: Parent Climate Survey, Staff Culture and Climate Survey, Student Survey

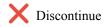
Summative Evaluation: Met Objective

Strategy 1 Details		Reviews		
Strategy 1: Utilize campus and district surveys to improve parent, teacher, and student morale and discipline.		Formative		Summative
Strategy's Expected Result/Impact: Increased climate, parent, and student surveys	Nov	Jan	Mar	June
Staff Responsible for Monitoring: Administration Title I: 4.2	10%	50%	65%	100%
Strategy 2 Details		Rev	iews	
Strategy 2: Create comprehensive college and career readiness student and parent information program K-12.		Formative		Summative
Strategy's Expected Result/Impact: Improved news/event promotion for campuses with their families and	Nov	Jan	Mar	June
communities. This will refresh communication outreach to these target audiences, complimenting the newly redesigned campus website. Staff Responsible for Monitoring: Administration Title I: 4.1, 4.2	5%	55%	65%	→
Strategy 3 Details		Rev	iews	
Strategy 3: Expand community and business partnerships in support of students and initiatives:		Formative		Summative
a. Increase partners program participationb. acknowledge RISD partners via RISD communication channels.	Nov	Jan	Mar	June
c. Increase communication through marketing and social media outlets Strategy's Expected Result/Impact: Increased Partnerships # of commendations for partners Staff Responsible for Monitoring: Administration Title I: 4.1, 4.2	25%	55%	55%	100%









Performance Objective 3: Continue community involvement in the campus level strategic planning process

Evaluation Data Sources: Attendance at site based decision making committee meetings.

Summative Evaluation: Met Objective

Reviews			
Formative			Summative
Nov	Jan	Mar	June
25%	55%	60%	→
X Discon	ntinue		
	25%	Formative Nov Jan	Formative Nov Jan Mar 25% 55% 60%

Performance Objective 4: Expand volunteer opportunities for existing partners and create opportunities for community groups and corporations.

Evaluation Data Sources: volunteer hours

community events

Summative Evaluation: Significant progress made toward meeting Objective

Next Year's Recommendation: Continue to see how Lake Highlands community can become more involved with campus work.

Strategy 1 Details	Reviews			
Strategy 1: Develop, coordinate, and communicate to the community to explore and sign-up for volunteer opportunities	Formative			Summative
Strategy's Expected Result/Impact: increased volunteers in Voly system each month.	Nov	Jan	Mar	June
Staff Responsible for Monitoring: Administration (parent community outreach) Title I: 4.2	10%	45%	55%	100%
No Progress Continue/Modify	X Discon	tinue		

Goal 5: We will actively pursue creative funding sources and responsibly manage current resources to support our mission.

Performance Objective 1: Actively seek alternative revenue services to meet the needs of FLA services

Evaluation Data Sources: End of the year district audit.

Summative Evaluation: Met Objective

Next Year's Recommendation: Continue to partner with bank and write grants.

Reviews			
	Formative		Summative
Nov	Jan	Mar	June
20%	60%	80%	100%
X Discon	tinue	•	
	20%	Formative Nov Jan	Formative Nov Jan Mar 20% 60% 80%

Goal 5: We will actively pursue creative funding sources and responsibly manage current resources to support our mission.

Performance Objective 2: Provide training and support for all staff processing POs, sub payment, etc. to ensure staff are following proper policies and procedures.

Evaluation Data Sources: Verification of training through roster (dates may differ depending on training date)

Summative Evaluation: Significant progress made toward meeting Objective

Next Year's Recommendation: Continue to work with Guerrero on scheduling trainings throughout the year.

Strategy 1 Details	Reviews			
Strategy 1: Hold a fall and spring training session for all staff members who handle money and receive goods.	Formative			Summative
Strategy's Expected Result/Impact: Identified staff members are trained before handling money	Nov	Jan	Mar	June
Staff Responsible for Monitoring: office exec admin	15%	45%	65%	→
No Progress Accomplished — Continue/Modify	X Discon	tinue		

Goal 5: We will actively pursue creative funding sources and responsibly manage current resources to support our mission.

Performance Objective 3: Ensure expenditures support student outcomes, teacher morale/retention, etc.

Evaluation Data Sources: SBDM minutes discussing use of funds

Summative Evaluation: Met Objective

Next Year's Recommendation: Continue to monitor expenditures to ensure they are supporting student outcomes and teacher morale.

Strategy 1 Details		Reviews		
Strategy 1: Ensure that the SBDM committee reviews campus budget for purposes related to student outcomes and teacher		Summative		
morale/retention.	Nov	Nov Jan Mar		
	20%	50%	50%	100%
No Progress Continue/Modify	X Discon	tinue		

Performance Objective 1: Provide a safe environment for our campus.

Evaluation Data Sources: Completion of drill logs.

Summative Evaluation: Met Objective

Next Year's Recommendation: Introduction of our SLC classrooms will require us to consider if we are putting the correct facilities and infrastructure in place for all of our students.

Strategy 1 Details		Reviews		
Strategy 1: 1) Campus leadership in conjunction with		Formative		Summative
custodial services will ensure the school environment is well-maintained and supports	Nov	Jan	Mar	June
academic achievement, staff and student culture				
Strategy's Expected Result/Impact: Increase positive responses on the staff, student and parent surveys	20%	55%	60%	100%
Staff Responsible for Monitoring: Administrators Custodial Staff				
Executive				
Assistant				
Title I:				
2.5, 2.6				

Strategy 2 Details	Reviews			
Strategy 2: 2) The campus nurse will coordinate and		Formative		Summative
effective health program to monitor student	Nov	Jan	Mar	June
absences, immunization compliance, and monitor communicable disease issues on				
campus.	25%	60%	70%	100%
	2370	00%	70%	100%
Strategy's Expected Result/Impact: Student attendance reports Health services report))	
Staff Responsible for Monitoring: Administrators				
Nurse				
Title I:				
2.6				
- TEA Priorities:				
Improve low-performing schools				
Strategy 3 Details		Rev	iews	
Strategy 3: 3) Counselors will provide guidance lessons and		Formative	ormative Summative	
professional development regarding bullying	Nov	Jan	Mar	June
and harassment prevention in order to meet	1101	J	212112	- June
requirements for David's law	15%	35%	55%	100%
Strategy's Expected Result/Impact: Safe, civil and structured environment for	15%	35%	55%	100%
learning.				
Staff Responsible for Monitoring: Administrators Student Culture				
Coach				
Counselors				
Title I:				
2.5, 2.6				
- TEA Priorities:				
Improve low-performing schools				

Strategy 4 Details		Reviews		
Strategy 4: 4) Provide suicide, child abuse and substance abuse prevention training for all staff.		Formative	1	Summative
Strategy's Expected Result/Impact: Safe, civil and structured environment for learning. Staff Responsible for Monitoring: Administrators Counselors	Nov 65%	Jan 65%	Mar 75%	June 100%
Title I: 2.5, 2.6 - TEA Priorities: Improve low-performing schools				
Strategy 5 Details		Rev	views	
Strategy 5: Hold Safety Week, "I Know What to Do Day" in October, December, February, and April and all required		Formative		Summative
safety drills with teacher information sessions and debriefs when necessary.	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: Students and staff are prepared for drills and emergency events. Staff Responsible for Monitoring: admin	35%	55%	70%	100%
Strategy 6 Details		Rev	views	•
Strategy 6: Dress code allows for an effective learning environment.		Formative Sum		Summative
Strategy's Expected Result/Impact: Community recognizes the importance and utilizes the dress code	Nov	Jan	Mar	June
Staff Responsible for Monitoring: admin SBDM committee	45%	50%	60%	\rightarrow
Strategy 7 Details	Reviews			
Strategy 7: Cell phone policy (students will not use cell phones during the school days).	Formative			Summative
Strategy's Expected Result/Impact: Minimal bullying and distractions during the school day.	Nov	Jan	Mar	June
Staff Responsible for Monitoring: Admin Culture Coach TEA Priorities:	25%	60%	70%	\rightarrow

Strategy 8 Details		Reviews		
Strategy 8: Create safety procedures for front office and train needed staff (Raptor visitors, front office protocol sheet, etc.)		Formative		
Strategy's Expected Result/Impact: All visitors will go through Raptor system	Nov	Jan	Mar	June
Staff Responsible for Monitoring: Front office staff ESF Levers: Lever 3: Positive School Culture	25%	50%	70%	100%
No Progress Continue/Modify	X Discon	tinue		

Performance Objective 2: Strategies for communicating ongoing safety protocols to students, staff, and parents

Evaluation Data Sources: Smore

RISD Blackboard

Summative Evaluation: Met Objective

Next Year's Recommendation: Review our expectations for random metal detecting

Performance Objective 3: Communicate via blackboard with parents after each safety drill.

Evaluation Data Sources: Blackboard

Summative Evaluation: Some progress made toward meeting Objective

Next Year's Recommendation: We need to review how often we sent out blackboard information related to safety drills.

Performance Objective 4: Implement monthly safety drills.

Evaluation Data Sources: Informa Cast **Summative Evaluation:** Met Objective

Next Year's Recommendation: Per the safety audit, we will practice with difficulty.

Performance Objective 5: Safety Week (August 29-September 2) campuses will participate in Evacuate, Hold and Secure, Lockdown, Shelter in Place and Fire drills.

Evaluation Data Sources: Informa Cast Data

Summative Evaluation: Met Objective

Performance Objective 6: Update CIP Quarterly to show progress; November 18; January 27; March 31; June 9.

Evaluation Data Sources: Plan4Learning data

Summative Evaluation: Significant progress made toward meeting Objective

Performance Objective 7: Create a system to ensure all visitors are Raptor'd.

Evaluation Data Sources: We will compare the Raptor report to our sign-in sheet once a week.

Summative Evaluation: Exceeded Objective

Next Year's Recommendation: Continue to use Google Form for school events were adults are allowed in the building during school hours. This was helpful with graduations!

State Compensatory

Budget for Forest Lane Academy

Total SCE Funds: \$0.00

Total FTEs Funded by SCE: 12.75

Brief Description of SCE Services and/or Programs

Personnel for Forest Lane Academy

<u>Name</u>	<u>Position</u>	<u>FTE</u>
Castillo, Carolina	Aide I	1
Cortinas, Carla C	Teacher	1
Cruishank, Tina	Teacher	1
Enderica, Alex	Teacher	1
Gonzalez, Marilyn	Teacher	1
Holland, Anna	Teacher	1
McClaran, Alex	Teacher	1
Meza, Luis	Site Coordinator I	0.75
Parades, Rocio	Teacher	1
Rodas, Karen	Teacher	1
Salina, Francisco	Teacher	1
Solis, Erika	Aide I	1
Steward, Lisa	Teacher	1

Title I Personnel

<u>Name</u>	<u>Position</u>	<u>Program</u>	<u>FTE</u>
Gonzalez, Megan	Assistant Principal	Schoolwide	1
Herrera, Rebecca	Instructional Coach	Schoolwide	1
Hines, Alex	Student Culture Coach	Schoolwide	1
Kim, Jennifer	Instructional Coach	Schoolwide	1
Snoddy, Kellison	Campus Reading Specialist	Schoolwide	1