Richardson Independent School District Big Springs Elementary 2022-2023 Campus Improvement Plan



Mission Statement

Believing all students have unique and valuable talents, the Big Springs community will provide a positive and supportive educational environment to produce successful and responsible life-long learners.

Vision

Where all students connect, learn, grow, and succeed

Value Statement

Integrity

Inspiration

Inclusiveness

Innovation

Table of Contents

Comprehensive Needs Assessment	4
Demographics	4
STUDENT ENROLLMENT BY RACE/ETHNICITY	5
Student Achievement	7
2a: Academic Growth Score	9
School Culture and Climate	12
Staff Quality, Recruitment, and Retention	13
Curriculum, Instruction, and Assessment	14
Parent and Community Engagement	15
School Context and Organization	16
Technology	17
Priority Problem Statements	18
Comprehensive Needs Assessment Data Documentation	19
Goals	20
Goal 1: We will ensure that we have diverse and engaging programs and learning opportunities to meet the expectations of the graduate profile.	20
Goal 2: We will guarantee that all students will perform at or above grade level.	29
Goal 3: We will recruit, retain, and reward quality personnel.	42
Goal 4: We will ensure that ALL families, businesses, and community partners are fully engaged in the mission of our district.	47
Goal 5: We will actively pursue creative funding sources and responsibly manage current resources to support our mission.	51
Goal 6: We will ensure that our facilities and infrastructures adapt to support our mission.	53
State Compensatory	56
Budget for Big Springs Elementary	56
Personnel for Big Springs Elementary	56

Comprehensive Needs Assessment

Demographics

Demographics Summary

Big Springs is composed of a diverse student population of approximately 420 PK-6 students. Our student groups are (in descending order) White (40.8%), Hispanic (27.9%), Asian (9.6%), and African American (15.8%). We have a small percentage (6..8%) of students who identify as Multiracial. Our Economically Disadvantaged numbers are approximately 42.9% of our enrollment. Our population tends to be more stable than mobile, serving children from families whose parents often attended Big Springs themselves. This gives our school a legacy of community involvement and connection over time that is enjoyed by our students and staff.

We serve 21% of our student body with Special Education services. 7% of our students receive 504 services. Our student population includes 38 or 6% gifted and talented learners.

We also have 14.1 % of our population served with ESL services. 39.3% of our students are at-risk. Our student mobility rate is steady at 15.4, 3% higher than the state average. Our attendance rate increased from 96.3 to 94.6 in one year. due to covid 19, We have 118 students (16.8%) who are receiving Tier 2 services and 73 students (10.4%) who are receiving Tier 3 services.

Big Springs Elementary is home to 17 general education classroom teachers, 9 special education teachers including 5 PASS Classroom ED Centralize Behavior program and 2 SDC (Autism) Classrooms, 3 electives teachers (Art, Music, and P.E.), 2 Instructional Coaches 2 Intervention support (Reading and Math Interventionist) teachers, 2 ESSER Support teachers Kindergarten and First Grade, 1 gifted and talented teacher, and 1 LITE (Librarian). We also have 3 special education paraprofessionals, 1 paraprofessional in PreK, and 1 P.E. paraprofessional. We have 1 principal, 2 assistant principals, 1 office manager, 1 counselor, 1 nurse, and 17 paraprofessionals. Serving in the office I Principal's Exec, SDS and 1 receptionist/clerk,k and 1 Material Center Clerk. We also have a full-time diag on our campus. We have 4 support staff shared with other campuses to serve our special education population including speech pathologists, behavior interventionists, OT, PT, and LSSP. All professional staff is highly qualified.

Our average years of experience is 7.6 compared to 10.5 in BSE and our years of experience on campus is 4.1 compared to 4.9 across the district. 47% of our teachers have 5 years of experience or less (data source: 2020-2021 TAPR).

We have several components in place for staff recognition such as Teacher of the Month, group or team luncheons, birthday recognition, Staff Ambassador events, and An ABLAZing Brags for above and beyond assistance. We also recognize instructional efforts where we share the success of others.

The teacher retention rate on our campus has been consistent. Our teacher survey results are very positive.

Our 2021 Climate average is 92 with communication at 98, innovativeness at 99, and autonomy at 96. Teachers are happy to work at Big Springs and proud to be part of RISD. We are in the 5th full year implementation of our P.A.W.S (Guidelines for Success) Guide developed with our PBIS Team to develop common student expectations. Students and staff are recognized for positive choices with our BIAZEing Brags and Principal's 100

As a 41 year campus, Big Springs recognized family and community involvement as an area for improvement and we celebrate the gains we have experienced in attendance at our community events. Our Parent-Teacher Association has grown in numbers every year. We have provided a number of opportunities for families to get involved on campus from Curriculum Night, Meet the Teacher, Reading Nights, Math Nights, Music Performances, Art Fairs, and academic, leadership, and character celebrations at our six-week student celebrations. We also host school events like Family Picnic.

Economically Disadvantaged

14.1%

English Language Learner

20.6%

Students Receiving Special Education Services

STUDENT ENROLLMENT BY RACE/ETHNICITY

AFRICAN AMERICAN

15.8%

ASIAN

9.6%

HISPANIC

27.7%

AMERICAN INDIAN

0.3%

PACIFIC ISLANDER

0.0%

TWO OR MORE RACES

6.8%

WHITE

39.8%

Students with Disabilities by Type of Primary Disability: Total Students with Disabilities	64					
By Type of Primary Disability Students with Intellectual Disabilities	13	20.3%	34.3%	42.4%		
Students with Physical Disabilities	16	25.0%	24.8%	21.4%		
Students with Autism	26	40.6%	23.2%	13.8%		

Students with Disabilities by Type of Primary Disability: Total Students with Disabilities	64					
Students with Behavioral Disabilities	**	**	16.1%	20.8%		
Students with Non-Categorical Early Childhood	*	*	1.6%	1.5%		_

Student Achievement

Student Achievement Summary

Big Springs' Student Achievement has continued to Meet Standards each year. In the 2021-2022 school year, Big Springs received a B rating. As the achievement standard has increased, we celebrate our students' success. However, we continue to look closely each year at areas that need improvement.

Overall scores for Math and 5th grade Science Math and Science show a decline from the previous year, while the overall performance for Reading slightly improved from the previous year, which is cause for celebration as we have had an intentional focus on this area. Our demographic student groups will need close monitoring in the coming year, as most of them showed a decline. However, our ELL students showed growth and improvement in the areas of Reading and Math. Monitoring of the data for these students will be important, not only by subject area but also by the different student group categories. Our African American, Hispanic students, and Econ. Dis. students continue to need close monitoring. In addition, we will be looking closely at the overall performance of all students to ensure continued growth and improvement.

At the start of the school year, staff members looked carefully at student performance data from the previous year. Each teacher has the plan to not only provide intervention and remediation as needed, but also to address students who have shown stronger performance in the past, but did not meet their growth goals last year. Planning and ongoing monitoring will drive instructional decisions and assist in monitoring student growth.

Student Achievement Strengths

2021-2022 STAAR Performance Rates by Tested Grade, Subject, and Performance Level.

Big Springs Elementary received was rate a letter B on the Texas Accountability System receiving 87 points out of 100. The number of students attaining or exceeding STAAR Progress Measure; Growth overtime on Reading and Reading STAAR data; Significant growth over time in cohort group STAAR data resulting in 91 points. Although we had significant growth, we recognize that improvement in performance for African American, Hispanic Economically Disadvantaged subpop groups should be a focus moving forward.

All Students	African American	Hispanic	White	American Indian	Asian	Pacific Islander		Special	Econ Disadv	EB/EL	IHA	Cont. Enrolled	Non- Cont. Enrolled	
2022 STAAR Performance														
All Subjects														
Percent of Tests												•		
% at Approaches Grade Level Standard	71%	43%	62%	90%	75%	89%		56%	39%	54%	71%			71%
% at Meets Grade Level Standard	50%	21%	34%	71%	50%	70%		50%	27%	24%	42%			50%
% at Masters Grade Level Standard	28%	6%	12%	47%	50%	38%		22%	11%	10%	15%			28%
Number of Tests							-			•	-			
# at Approaches Grade Level Standard	<u>268</u>	<u>33</u>	<u>61</u>	<u>128</u>	<u>3</u>	<u>33</u>		<u>10</u>	<u>39</u>	<u>88</u>	<u>57</u>			<u>268</u>

All Students	African American	Hispanic	White	American Indian	Asian	Pacific Islander	Two or More Races	Special Ed	Econ Disadv	EB/EL	Special Ed (Former)	Cont. Enrolled	Non- Cont. Enrolled	
# at Meets Grade Level Standard	<u>188</u>	<u>16</u>	<u>33</u>	102	2	<u>26</u>		9	<u>27</u>	<u>40</u>	<u>34</u>			<u>188</u>
# at Masters Grade Level Standard	<u>104</u>	<u>5</u>	<u>12</u>	<u>67</u>	2	<u>14</u>		4	<u>11</u>	<u>16</u>	<u>12</u>			<u>104</u>
Total Tests	<u>377</u>	<u>77</u>	<u>98</u>	143	4	<u>37</u>		<u>18</u>	<u>99</u>	<u>164</u>	<u>80</u>			<u>377</u>
Reading				!			•			<u> </u>		!	<u>!</u>	
Percent of Tests														
% at Approaches Grade Level Standard	76%	50%	67%	92%	100%	88%		62%	41%	61%	76%			76%
% at Meets Grade Level Standard	61%	31%	44%	83%	50%	75%		62%	32%	32%	53%			61%
% at Masters Grade Level Standard	36%	12%	16%	57%	50%	44%		50%	11%	15%	24%			36%
Number of Tests	•	•	•	•	•	•	•	•	'	•	•	•	•	
# at Approaches Grade Level Standard	<u>126</u>	<u>16</u>	<u>29</u>	<u>60</u>	2	<u>14</u>		<u>5</u>	<u>18</u>	<u>43</u>	<u>26</u>			<u>126</u>
# at Meets Grade Level Standard	<u>101</u>	<u>10</u>	<u>19</u>	<u>54</u>	1	<u>12</u>		<u>5</u>	<u>14</u>	<u>23</u>	<u>18</u>			<u>101</u>
# at Masters Grade Level Standard	<u>60</u>	<u>4</u>	<u>7</u>	<u>37</u>	1	<u>7</u>		<u>4</u>	<u>5</u>	<u>11</u>	8			<u>60</u>
Total Tests	<u>166</u>	<u>32</u>	<u>43</u>	<u>65</u>	2	<u>16</u>		8	<u>44</u>	<u>71</u>	<u>34</u>			<u>166</u>
Mathematics	•	•	•	•	•	•	<u>'</u>	<u> </u>			•	•	•	
Percent of Tests														
% at Approaches Grade Level Standard			71%	45%	60%	88%	50%	94%	62%	40%	6 54%	76%	71	%
% at Meets Grade Level Standard			44%	15%	28%	63%	50%	69%	50%	24%	6 21%	41%	44	%
% at Masters Grade Level Standard			25%	3%	12%	42%	50%	44%	0%	13%	6 7%	12%	25	%
Number of Tests			•			•	•	•	•	•	•			
# at Approaches Grade Level Standard			<u>119</u>	<u>15</u>	<u>26</u>	<u>57</u>	<u>1</u>	<u>15</u>	<u>5</u>	<u>18</u>	<u>39</u>	<u>26</u>	11	9
# at Meets Grade Level Standard			<u>74</u>	<u>5</u>	<u>12</u>	<u>41</u>	<u>1</u>	<u>11</u>	4	<u>11</u>	<u>15</u>	<u>14</u>	74	
# at Masters Grade Level Standard			<u>41</u>	<u>1</u>	<u>5</u>	<u>27</u>	<u>1</u>	<u>7</u>	0	<u>6</u>	<u>5</u>	4	41	
Total Tests			<u>167</u>		<u>43</u>	<u>65</u>	<u>2</u>	<u>16</u>	8	<u>45</u>	<u>72</u>	34	16	7
Science				l				1	1 1					
Percent of Tests														
% at Approaches Grade Level Standard			52%	17%	50%	85%		80%	0%	30%	6 29%	42%	52	%
% at Meets Grade Level Standard			30%	8%	17%	54%		60%	0%	20%	6 10%	17%	30	%
% at Masters Grade Level Standard			7%	0%	0%	23%		0%	0%	0%	0%	0%	79/	о́
Number of Tests						•			•	•	•	•		

Mathematics										
# at Approaches Grade Level Standard	<u>23</u>	<u>2</u>	<u>6</u>	<u>11</u>	4	0	<u>3</u>	<u>6</u>	<u>5</u>	<u>23</u>
# at Meets Grade Level Standard	<u>13</u>	<u>1</u>	2	<u>7</u>	<u>3</u>	0	2	2	2	<u>13</u>
# at Masters Grade Level Standard	<u>3</u>	0	0	<u>3</u>	0	0	0	0	0	3
Total Tests	<u>44</u>	<u>12</u>	<u>12</u>	<u>13</u>	<u>5</u>	2	<u>10</u>	<u>21</u>	<u>12</u>	4

2a: Academic Growth Score

Prior Year Performance	Current Year Performance	Growth Expectation Outcome	Total Assessments
	·	No Points	•
Did Not Meet	Did Not Meet	Did Not Meet	<u>16</u>
Approaches	Did Not Meet	Did Not Meet	1
Meets	Did Not Meet	N/A	1
Meets	Approaches	N/A	<u>5</u>
Masters	Did Not Meet	N/A	
Masters	Approaches	N/A	1
Masters	Meets	N/A	9
		Total With No Points	33
		Half Point	
Did Not Meet	Approaches	Did Not Meet	
Approaches	Approaches	Did Not Meet	<u>4</u>
Meets	Meets	Did Not Meet	2
		Total With Half Point	6
		One Point	
Did Not Meet	Did Not Meet	Met or Exceeded	<u>29</u>
Did Not Meet	Approaches	Met or Exceeded	30
Did Not Meet	Meets	N/A	3
Did Not Meet	Masters	N/A	2
Approaches	Did Not Meet	Met or Exceeded	

Prior Year Performance	Current Year Performance	Growth Expectation Outcome	Total Assessments
Approaches	Approaches	Met or Exceeded	<u>11</u>
Approaches	Meets	N/A	<u>24</u>
Approaches	Masters	N/A	<u>15</u>
Meets	Meets	Met or Exceeded	<u>8</u>
Meets	Masters	N/A	18
Masters	Masters	N/A	38
		Total With One Point	178
Domain 2a Domain Score			83
Domain 2a Scaled Score			91

Closing the Gap

Indicator		African American	Hispanic	White	American Indian	Islander		Econ. disadv.	EB/EL	Special Ed (Former)	Cont. Enrolled	Non- Cont. Enrolled	Total Met	Total Eligible	Percent of Eligible Indicators Met	\v
Academic Ac	chievement	Status														
ELA/ Reading Target	44%	32%	37%	60%			19%	33%	29%			42%			'	
Score	60%	31%	43%	83%			31%	32%	51%			60%				
Mathematics Target	46%	31%	40%	59%			23%	36%	40%			45%				
Score	44%	15%	27%	63%			24%	21%	40%			44%				
Target Indica	tors			•	•				•		•	•	9	16	56%	3
Growth Statu	S												•	•		

ELA/ Reading Target	66%	65%	69%			64%		67%
Score	82%	87%	81%			76%		82%
Mathematics Target	71%	69%	74%			68%		70%
Score	84%	80%	94%			81%		84%

Problem Statements Identifying Student Achievement Needs

Problem Statement 1: There is a need to focus on high-quality Tier 1 math instruction as evidenced by both formative and summative assessments. **Root Cause:** Professional development is needed to unpack math standards, understand vertical alignment, and learn progressions.

School Culture and Climate

School Culture and Climate Summary

Big Springs students, parents and staff report a positive culture and climate. School safety, relationship building, and relevance of learning continue to be topics of discussion and focus. An active and supportive PTA is enjoyed at Big Springs, as is a mutual respect between community and school staff. Building relationships with students is expected, and is a critical component to students' academic success, as well as helping to support positive student behaviors and increase learning opportunities. Increasing the positive culture and atmosphere through PBIS, and decreasing our discipline referrals continue to be an intentional focus. Our teachers and students have grown in their implementation of social-emotional learning through morning meetings and building of relationships.

Staff Quality, Recruitment, and Retention

Staff Quality, Recruitment, and Retention Summary

Staff retention continues to be a focus at Big Springs and has maintained at a strong rate for the past couple of years. BSE participates in the RPM program for new teachers, and provides additional campus support for all new-to-RISD staff. Efforts to create a sense of family and team continue, and said efforts have improved school climate for staff and families. Continued focus is required on hiring a diverse staff, as well as retaining staff from year to year.

Curriculum, Instruction, and Assessment

Curriculum, Instruction, and Assessment Summary

Big Springs is fortunate to have two Instructional Coaches to provide additional support and direction to teachers in navigating district curriculum, assessing student needs, and planning/executing effective instruction. New staff members require additional support with district curriculum and professional development. All teachers will monitor student growth goals and participate in campus planning and implementation to ensure growth for all. STEM initiatives on campus will continue to develop and increase quality instruction for students. Veteran teachers at Big Springs bring their years of knowledge and understanding of best practices to our students. They are willing and eager to collaborate with each other and other district teachers for planning and teaching. TRS curriculum will enhance classroom lessons and maintain a meaningful, engaging curriculum in all classrooms. This will be supported with continuing PLCs on campus, along with an established cohort with Dartmouth Elementary and Yale Elementary. Professional development offerings this year will provide additional support and training to meet teachers' needs. The dedicated I-Time block for each grade level will be one opportunity to respond in specific ways to students' needs throughout the year. In addition, ongoing training in the RtI process for our staff provides another tool for teachers to collaborate and strategies on how to best meet our students where they are.

Problem Statements Identifying Curriculum, Instruction, and Assessment Needs

Problem Statement 1: There is a need to target specific high-priority learning standards in the areas of reading, writing, and math with a focus on learning progressions. **Root Cause:** Continued professional learning is needed to understand the vertical alignment of high-priority learning standards and learning progressions.

Parent and Community Engagement

Parent and Community Engagement Summary

Big Springs benefits from an active PTA and supportive community. PTA membership and participation is strongly encouraged each year. Big Springs is proud to have 100% faculty membership in the local PTA unit. Relationships with parents and families are strengthened with parent/staff communication, parent conferences, and parent participation throughout the year with different school activities. Big Springs is grateful for a long-standing relationship with Fujitsu and Blue Cross Blue Shield, as well as with neighboring churches. These groups provide financial support, opportunities for student performances, and appreciations for our staff.

Big Springs also enjoys a legacy of families who have had multi-generations of children come through our school. Big Springs celebrated the 40th anniversary last Fall (2018) and continues to be a place where families and staff want to come and stay. Communication is an important facet of success for our students, staff and community. Bilingual staff provides increased opportunities for our Spanish-speaking families to connect with our school. Needs of our students change from year to year and we continue to search for ways to best meet those needs.

Parent and Community Engagement Strengths

BSE has a strong PTA and parent involvement.

Problem Statements Identifying Parent and Community Engagement Needs

Problem Statement 1: We have low parent engagement from parents in our centralized programs PASS and SDC. **Root Cause:** The majority of the students in our PASS and SDC centralized program live outside of the Big Springs attendance zone.

School Context and Organization

School Context and Organization Summary

Big Springs supports the district goal of ensuring that all students connect, learn, grow and succeed. The addition of a full-time Assistant Principal will provide opportunity for improved and more frequent monitoring and support to teachers. Staff input is welcomed and solicited to best provide for our students and teachers.

Technology

Technology Summary

Technology integration continues to be a campus expectation. Big Springs implements the district model of classroom sets of iPads for all students. Staff is expected to continue looking for appropriate opportunities to engage students with technology. BSE teachers are willing to integrate technology into instruction and are responsive to training and opportunities for growth.

Priority Problem Statements

Comprehensive Needs Assessment Data Documentation

The following data were used to verify the comprehensive needs assessment analysis:

Improvement Planning Data

- District goals
- Campus goals
- HB3 CCMR goals
- Performance Objectives with summative review (prior year)
- Campus/District improvement plans (current and prior years)

Accountability Data

- Texas Academic Performance Report (TAPR) data
- Student Achievement Domain
- Student Progress Domain
- Closing the Gaps Domain
- Effective Schools Framework data
- Accountability Distinction Designations

Student Data: Assessments

- STAAR current and longitudinal results, including all versions
- STAAR released test questions
- Student Success Initiative (SSI) data for Grades 5 and 8
- Istation Indicators of Progress (ISIP) reading assessment data for Grades PK-2
- Grades that measure student performance based on the TEKS

Student Data: Student Groups

- Special education/non-special education population including discipline, progress and participation data
- · Dyslexia data

Parent/Community Data

• Parent surveys and/or other feedback

Goals

Revised/Approved: September 23, 2022

Goal 1: We will ensure that we have diverse and engaging programs and learning opportunities to meet the expectations of the graduate profile.

Performance Objective 1: All Pre-K through 6th-grade learners will participate in learning experiences that are focused on real-world connections, and career, college, and life readiness, as measured by CCMR indicators.

Evaluation Data Sources: Curriculum documents, College/Career Day Agenda Student climate and Career Survey, and lesson

Strategy 1 Details		Rev	iews	
Strategy 1: Students will have the opportunity to participate in campus committees (Chess Club, BSE Student Council,			Summative	
Principal Advisory/Leadership Committee, Bobcat Morning Live Broadcasting, after-school clubs, enhance Career & Technical (CTE) opportunities for students through STEM activities school enrichment, and school learning garden) to	Nov	Jan	Mar	June
expose them to real-world experiences. Strategy's Expected Result/Impact: Students will have exposure to real-world experiences and have interest-based learning opportunities beyond the school day through after-school clubs and enrichment/STEAM, ART, and Literacy camps. Educators will design learning experiences that connect to the real world. Educators will utilize the school garden as a tool for learning in all content areas. The school Counselor will design career fair opportunities Staff Responsible for Monitoring: Principal, Assistant Principal, Teachers/Staff	45%	65%	100%	100%
Title I: 2.6 Funding Sources: Extra Duty Pay - 211 - Title I, Part A - \$2,200				
No Progress Continue/Modify	X Discon	tinue		

Performance Objective 2: Integrate digital content and tools into instruction in meaningful ways to encourage student use of available resources to enhance learning (DIP Perf Obj 5)

Evaluation Data Sources: Teacher Lesson Plans, Professional Development, PLC's agenda, Vertical Team Planning Agenda

Summative Evaluation: Met Objective

Next Year's Recommendation: Teach typing skills to students in grades 2 - 6 so they are ready to type on STAAR for the extended constructed response.

Strategy 1 Details		Rev	iews	
Strategy 1: Educators will enhance student learning with the use of increased access to digital tools (classroom sets of		Formative		Summative
iPads, demonstrate appropriate and safe digital behavior), and communicate to parents how tools are maximizing student learning.	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: Lesson plans that reflect technology integration Teachers' newsletters/conferences will focus on how digital tools are used in teaching and learning Feedback from parents & students regarding digital tools Completion of Digital Citizenship Curriculum lessons Few or no student referrals/discipline situations for inappropriate technology use Staff Responsible for Monitoring: Principal, Assistant Principal, Educators	55%	75%	100%	100%
Title I: 2.4, 2.5, 2.6 Funding Sources: - 199 - General Fund				
No Progress Continue/Modify	X Discon	tinue		

Performance Objective 3: Big Springs staff will be intentional and purposeful in planning to meet the social and emotional needs of all learners through positive character building and social-emotional development that will encourage, promote, and recognize a positive learning environment for all students. (DIP Perf Obj 6)

Evaluation Data Sources: All students and teachers engaged in the use of SEL/PBIS implementation, Biweekly Guidance, Morning Meetings, Recognition, Surveys,

Summative Evaluation: Met Objective

Next Year's Recommendation: Student Council to provide future leaders

Strategy 1 Details		Reviews		
Strategy 1: Educators will align the implementation of social-emotional support structures such as class meetings, check-		Summative		
ins, and	Nov	Jan	Mar	June
restorative practice through the use of Sanford Harmony SEL programming, zones of regulation, and Second Steps. Strategy's Expected Result/Impact: All educators will implement SEL structures with fidelity. Learners will be provided social-emotional support in all classrooms. Learner social-emotional growth will be evident in student survey data. Educators will be able to identify the function of student behavior and provide timely support. Positive behavior interventions and supports will be implemented with fidelity Staff Responsible for Monitoring: Principal Assistant Principal Counselor Educators	50%	75%	100%	100%
Title I:				
2.5, 2.6				
Funding Sources: - 199 - General Fund				

Strategy 2 Details		Rev	iews	
Strategy 2: Educators will participate in PBIS training and implement PBIS strategies to improve the school-wide/		Formative		Summative
classroom learning environment, routines, and procedures.	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: CHAMP's Expectations Guidelines for success P.A.WS Positive Actions Wise Choices Staying Focused Principals 100 incentive Discipline matrix PBIS PASS Training for Special Educators STAR Autism Training Positive survey responses Improved attendance data Decrease in referrals Staff Responsible for Monitoring: Principal, Assistant Principal, Counselor, and all other Educators Title I: 2.5, 2.6 Funding Sources: - 199 - General Fund	65%	65%	100%	100%
Strategy 3 Details		Rev	iews	
Strategy 3: Educators will identify and implement specific instructional approaches that provide early intervention services		Formative		Summative
for struggling students to improve their academic, behavior, or emotional skills (RtI - Response to Intervention)	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: Educators will design quality academic and behavior interventions to meet the needs of tier 3 students learners. This will Improvement in district & state assessment results and decrease in office referrals for special student groups Staff Responsible for Monitoring: MTSS/Branching Minds/RTI Team Educators Other support personnel as appropriate	50%	80%	100%	100%
Title I: 2.4, 2.5, 2.6 - Additional Targeted Support Strategy Funding Sources: - 199 - General Fund, - 199 - State Compensatory Education				

Strategy 4 Details	Reviews			
Strategy 4: Educators will implement a clear and consistent campus discipline management plan.		Formative		Summative
Strategy's Expected Result/Impact: Increased learning time Improved learning environment Improved communication and consistency with all stakeholders Improved Climate Survey results Staff Responsible for Monitoring: Principal, Assistant Principal Educators	Nov 35%	Jan 60%	Mar 100%	June
Title I: 2.5, 2.6 Funding Sources: - 199 - General Fund				
Strategy 5 Details			views	Ι
Strategy 5: Centralized Program (PASS and SDC) staff will have ongoing training and utilize zones of regulation strategies.	Formative			Summative
Strategy's Expected Result/Impact: Increase in student/teacher relationship Student response to environment and awareness of social and emotional state Staff Responsible for Monitoring: Principal, Assistant Principal, centralized program Behavior Specialist, and Centralized program Educators.	Nov 30%	Jan 55%	Mar 100%	June
Title I: 2.5, 2.6				
Funding Sources: - 199 - General Fund				
Strategy 6 Details		Rev	views	
Strategy 6: Students will participate in a comprehensive guidance program will that addresses their social and emotional		Formative		Summative
needs of students. Stratogy la Evnected Result/Impact: Increese student officery and improve Character development	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: Increase student efficacy and improve Character development, Staff Responsible for Monitoring: Administration, Counselor, Educators.	25%	75%	100%	100%
No Progress Accomplished — Continue/Modify	X Discon	tinue		

Performance Objective 4: Create PK-12 programming to support healthy life choices by students and staff (DIP Perf Obj 7)

Evaluation Data Sources: ILT agenda, Team Leader Agenda, Staff and Parent Newsletter, counselor guidance, student and staff climate survey

Strategy 1 Details		Reviews		
Strategy 1: Educators will implement a health and wellness plan as recommended by the SHAC committee.		Formative		Summative
Strategy's Expected Result/Impact: Improved student health and performance Student and Staff Survey results Staff Responsible for Monitoring: Principal, Assistant Principal Counselor All other staff members Title I:	Nov 25%	Jan 50%	Mar	June
2.4, 2.5, 2.6 Funding Sources: - 199 - General Fund				
Strategy 2 Details		Rev	iews	
Strategy 2: Educators will implement programs for drug/alcohol awareness/prevention and services for students identified		Formative		Summative
at-risk for self-harm (Live Wise, Live Healthy) Strategy's Expected Result/Impact: Guidance lessons that focus on healthy choices Staff Intervention training Participation in Red Ribbon Week Staff Responsible for Monitoring: Principal, Assistant Principal Counselor All other staff members Title I: 2.5, 2.6 Funding Sources: - 199 - General Fund	Nov 50%	Jan 60%	Mar 100%	June 100%

Strategy 3 Details		Rev	iews	
Strategy 3: Educators will monitor, implement & communicate policies/plans for the prevention of bullying/harassment and		Formative		Summative
cyberbully.	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: Increased number of parents and students awareness and understanding of the BSE process for bullying/harassment and cyberbully and plans for preventative measures.	FOOT	QFQV.	(and	(1000)
Staff Responsible for Monitoring: All staff	50%	65%	100%	100%
Title I:				
2.5				
Funding Sources: - 199 - General Fund				
Strategy 4 Details		Rev	iews	
Strategy 4: Educators will monitor the health services data reports in Focus to maintain immunization compliance of the		Summative		
student body.	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: Adhere to compliance requirements Improved health for students/staff				
Staff Responsible for Monitoring: Principal, Assistant Principal	50%	55%	100%	100%
Nurse, Counselor, and				
Teachers				
Title I:				
2.5, 2.6				
Funding Sources: - 199 - General Fund				
Strategy 5 Details	Reviews			
Strategy 5: The campus emergency response team will conduct AED drills.		Summative		
Strategy's Expected Result/Impact: The campus has a trained ERT team prepared to respond quickly if a cardiac	Nov	Jan	Mar	June
event should occur on campus.				
Staff Responsible for Monitoring: School Nurses and ERT	5%	45%	100%	100%
No Progress Accomplished Continue/Modify	X Discon	tinue		1
No Frogress Accomplished — Continue/Modify	Discoil	unue		

Performance Objective 5: Ensure a culture and environment that embraces equity, diversity, and inclusion throughout the RISD programs and systems of support (DIP Perf Obj 8)

Evaluation Data Sources: Ensure systematic approach to hiring and representing diversity of staff

Strategy 1 Details	Reviews			
Strategy 1: Educators and students will be provided with cultural diversity/awareness training to increase their		Formative		Summative
understanding of cultural awareness.	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: Increased diversity of staff Improved culture of equity and inclusion Implementation of weekly cultural lessons Implementation Multicultural Activities	50%	60%	100%	100%
Staff Responsible for Monitoring: Counselor				
Classroom Teachers				
Connecting Cultures representative				
Title I:				
4.2				
Funding Sources: - 211 - Title I, Part A - \$500				
No Progress Continue/Modify	X Discon	tinue		

Performance Objective 6: Implement activities at Big Springs Elementary in order to support students' critical thinking and financial literacy growth in alignment with the RISD Graduate Profile.

Evaluation Data Sources: Incorporate Bloom's Taxonomy of questioning in lesson plans and classroom token economy system

Strategy 1 Details	Reviews			
Strategy 1: Teachers will develop HOT questions throughout the school year in PLC to address support and address		Formative		Summative
students' critical thinking skills and improve financial literacy growth	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: Teachers will work with Advance Learning teachers during PLCs to create extension activities to improve students' critical thinking and financial literacy. The focus will be on academic vocabulary Staff Responsible for Monitoring: Admin, ILT, Advance Learning teacher, and teachers. Title I: 2.4, 2.5	10%	65%	100%	100%
No Progress Accomplished Continue/Modify	X Discon	tinue		

Performance Objective 1: All Pre-K - 6th-grade learners will be provided high-quality Tier I instruction aligned to the TEKS.

HB3 Goal

Evaluation Data Sources: STAAR data, response to intervention data, district universal screener data, district professional learning, and campus professional learning opportunities.

Strategy 1 Details	Reviews			
Strategy 1: Educators will utilize weekly collaborative team time (PLCs) using the PLC protocols and design/extra		Formative		Summative
planning days to unpack high-priority learning standards, review data, assess student work create common assessments, plan for intervention and enrichment, and professional learning. Strategy's Expected Result/Impact: Educators will design high-quality Tier I instruction. Educators will design quality intervention and enrichment to meet the needs of all learners. Grade levels will have weekly documentation of collaborative planning agendas, design day agendas, unit planners, common assessment data, and lesson plans for intervention. Educator will use STAAR 2.0 blueprint to backward design lessons	Nov 60%	Jan 60%	Mar 100%	June 100%
Effective use of protocols with teams. Increased collective efficacy Purposeful planning leads to quality lesson design and experiences for students which leads to improved performance. Staff Responsible for Monitoring: Principal Assistant Principal Instructional Coach Educators				
Title I: 2.4, 2.5, 2.6 Funding Sources: Educator Substitutes for Design/Planning Days (PreK-6th Grade) - 211 - Title I, Part A - \$5,600				
Strategy 2 Details	Reviews			
Strategy 2: Educators will develop collaborative ownership of all students in a grade level through discussions of student		Formative		Summative
progress, goal setting, and assessment results in staff/grade level/PLCs as well as MTSS. (Not my class mentality) but an (ALL Means ALL Mentality)	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: PLC agendas, minutes, lesson plans, formative assessments, Benchmarks, and STAAR.	60%	75%	100%	100%

Strategy 3 Details		Reviews			
Strategy 3: House Bill 3 implementation of reading goals and training with elementary Reading Academies will occur.		Formative		Summative	
K-3, Admin, and other identified educators will utilize Texas Reading Academy to implement evidence-based practices.	Nov	Jan	Mar	June	
Strategy's Expected Result/Impact: Educators and administrator will increase their knowledge and implementation of evidence-based literacy practices in order to impact student achievement. Staff Responsible for Monitoring: Principal Assistant Principal Instructional Coach Educators	70%	80%	100%	100%	
Strategy 4 Details		Rev	iews		
Strategy 4: We will implement structures and processes for our educators to take part in learning walks (within and outside	Formative			Summative	
of our campus) in order to collaborate and increase their instructional knowledge. Strategy's Expected Result/Impact: Educators will be able to have real-time professional learning	Nov	Jan	Mar	June	
The instructional coach will be able to debrief with educators after learning walks Instructional strategies can be implemented quickly Collaboration among colleagues (within and outside of our campus) Staff Responsible for Monitoring: Principal Assistant Principal Instructional Coach Title I: 2.5	5%	60%	100%	100%	
Strategy 5 Details		Rev	iews	_	
Strategy 5: Big Springs Elementary will host a Parent and Family Curriculum Night in the spring to share the instructional		Formative		Summative	
Math, Reading, and Science (STEM) strategies, activities, and learning progressions. We will work to equip parents with tools and instructional strategies that	Nov	Jan	Mar	June	
will help them work with their children in the area of reading, math, and science as well as expose parents to STEM. Strategy's Expected Result/Impact: A common mathematical language used at school and home will impact student achievement. Create the home/school connection The partnership between schools and families will impact student achievement. Staff Responsible for Monitoring: Principal Assistant Principal Instructional Coaches/ ILT Title I: 2.4, 4.1, 4.2	10%	50%	100%	100%	
Funding Sources: Extra Duty Pay/Resources - 211 - Title I, Part A - \$1,200					

Strategy 6 Details		Rev	iews	
Strategy 6: We will utilize Instructional Coaches to facilitate collaborative planning, provide educators with coaching		Formative		Summative
feedback, and model effective lesson and instructional strategies. Strategy's Expected Result/Impact: T-TESS Walkthrough Data; Educator Reflections, Instructional Coach Schedule; Educator Conferences Staff Responsible for Monitoring: Principal, Assistant Principals Instructional Coaches	Nov 45%	Jan 65%	Mar 100%	June
Strategy 7 Details		Rev	iews	
Strategy 7: We will Implement a leadership team book study on culturally responsive instruction.	Formative			Summative
Strategy's Expected Result/Impact: Learner achievement, learner	Nov	Jan	Mar	June
feedback, educator reflections, educator feedback				
Staff Responsible for Monitoring: Principal, Asst Principals, and ILT members Funding Sources: Bright Ribbons: Culturally Responsive Teaching in the Elementary Classroom, Campus Funds (\$400) - 199 - General Fund - \$400	5%	50%	50%	7
Strategy 8 Details		Rev	iews	
Strategy 8: All professional staff will complete 6 hours/update of Advanced Learning Professional Development.		Formative Summative		
Strategy's Expected Result/Impact: Increased awareness of student needs/resources	Nov	Jan	Mar	June
Implementation of strategies to support advanced learners Staff Responsible for Monitoring: Principal Assistant Principal Counselor, Teachers Title I: 2.5	35%	60%	100%	100%
No Progress Accomplished Continue/Modify	X Discon	tinue		

Performance Objective 2: We will use different qualitative and quantitative data points to analyze and respond to the needs of all learners.

Evaluation Data Sources: Evaluation Data Sources: STAAR data, response to intervention data, district universal screener data, collaborative team time data (pre and post-assessments, common

formative assessments), learning walks, walkthroughs, learner data notebooks

Strategy 1 Details		Reviews			
Strategy 1: Use Performance Assessments and MAP Assessments to monitor and evaluate student progress towards		Formative		Summative	
mastery of grade-level standards. Strategy's Expected Result/Impact: Lesson plans that incorporate TRS and Lead4ward instructional strategies Improved student performance Staff Responsible for Monitoring: Staff Responsible for Monitoring Principal, Assistant Principals Instructional Coach Educators	Nov 55%	Jan 70%	Mar 100%	June 100%	
Strategy 2 Details	Reviews				
Strategy 2: Evaluate and monitor all student groups measured for accountability using MAP, mClass, and district	Formative		Summative		
assessment data.	Nov	Jan	Mar	June	
Strategy's Expected Result/Impact: Improved student performance on state-required assessments Goal setting with students to show student growth Review of performance data by student groups & by the teacher each 9 weeks Branching Minds utilized for interventions and progress Staff Responsible for Monitoring: Staff Responsible for Monitoring All staff Title I: 2.4, 2.5, 2.6	15%	65%	100%	100%	

Strategy 3 Details		Rev	iews		
Strategy 3: Educators will use Performance Assessments and MAP Assessments to monitor and evaluate student progress		Formative		Summative	
toward mastery of grade-level standards Strategy's Expected Result/Impact: Lead4Ward Heat Maps to support teaching and learning Analysis of MAP data to support teaching and learning TXNSI for 5th and 6th-grade math teachers	Nov	Jan 70%	Mar 100%	June	
Staff Responsible for Monitoring: Staff Responsible for Monitoring All staff					
Strategy 4 Details		Rev	iews		
Strategy 4: Equip teachers on how to communicate MAP growth reports with parents in order to bring parents into the		Formative		Summative	
learning process.	Nov	Jan	Mar	June	
Strategy's Expected Result/Impact: Utilize MAP as a tool for academic growth in the home Improve parent and teacher alignment Staff Responsible for Monitoring: Principal, Asst Principals Instructional Coaches, Teachers/Educators	60%	70%	100%	100%	
	X Discon	tinue			

Performance Objective 3: By the end of the 2022-2023 school year, 3rd-6th grade Reading and Math performance will increase to 10-20% in the 'meets' or 'masters' achievement band for state and district assessments.

Evaluation Data Sources: Performance Assessments, MAP, STAAR SIM, and STAAR

Strategy 1 Details	Reviews			
Strategy 1: Utilize district-wide professional development days and early release days to support and train teachers on how	Formative			Summative
to analyze data to inform instructional decisions in the classroom. Strategy's Expected Result/Impact: Implementation of data analysis processes and protocols Students will meet or exceed performance Growth Goal Staff Responsible for Monitoring: Principal & ILT Title I: 2.4, 2.5, 2.6 - TEA Priorities: Build a foundation of reading and math Funding Sources: - 199 - General Fund	Nov 45%	Jan 70%	Mar 100%	June 100%
Strategy 2 Details	Reviews			
trategy 2: Utilize Reading and Math interventionists as well as teachers to support tier 3 students documented weekly in	Formative			Summative
branching minds.	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: Design accelerated instruction for HB4545 Groups Effective and efficient tracking Tier 3 student intervention groups Staff Responsible for Monitoring: Math and Reading Interventionist, teacher, and admin Title I: 2.4, 2.5, 2.6, 4.1, 4.2	65%	70%	100%	100%

Strategy 3 Details	Reviews			
Strategy 3: Planning will include opportunities to design strategies that will differentiate the learning for all students. Lessons will be planned in collaboration with the GT teacher to meet the needs of ALL students.	Formative			Summative
	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: Intentional planning for enrichment opportunities as well as interventions will increase student performance.				
Staff Responsible for Monitoring: Admin Team	55%	60%	100%	100%
Teachers				
Support Staff				
GT/Advance Learning teacher				
Title I:				
2.5, 2.6				
Strategy 4 Details	Reviews			
Strategy 4: Vertical/Academic team meetings will meet monthly to ensure the alignment of each content area and to share	Formative			Summative
effective strategies to meet the needs of all learners across the campus.	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: Vertical Collaboration/ planning will increase				•
Staff Responsible for Monitoring: Vertical/Academic Team Admin	20%	55%	70%	
Teachers				
Strategy 5 Details	Reviews			
Strategy 5: Educators will Implement and monitor the instructional priorities using Lead4Ward strategies, STAAR 2.0, and the teacher competencies, align and maintain written, taught, and assessed curriculum at grade levels PreK-6th grade and in		Formative Sum		
	Nov	Jan	Mar	June
all subject areas (, Lead4ward,) Strategy's Expected Result/Impact: Improved student performance observed through TTESS walkthrough/				
observation and assessments (STARR/MAP/formative/district). Lesson plans incorporate Lead4ward instructional	50%	70%	100%	100%
strategies.				
Staff Responsible for Monitoring: Principal, Assistant Principals				
Instructional Coach				
Educators				
No Progress Accomplished Continue/Modify	X Discon	<u></u>		

Performance Objective 4: We will implement a systematic approach to develop new and existing programming for special education services to ensure quality instruction and service supports for ALL students

Evaluation Data Sources: Special Education planning agenda, TTESS walkthrough/observation data minutes, lesson plans, STARR and MAP assessments.

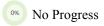
Strategy 1 Details	Reviews			
rategy 1: Provide resources to staff to improve the academic and behavioral success of students with disabilities in our		Formative		
centralized program (PASS/SDC)	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: Students meet or exceed expectations with Performance Growth Goals. Increase the amount of time PASS students in general education classrooms.				
Staff Responsible for Monitoring: ILT	65%	70%	100%	100%
T&L support staff				
Title I:				
2.4, 2.5, 2.6				
Funding Sources: - 199 - General Fund, Stem robotics, Reading and Math approved curriculum for tutoring/intervention/supplies - 199 - State Compensatory Education - \$2,500				
No Progress Accomplished Continue/Modify	X Discon	tinue		

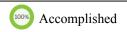
Goal 2: We will guarantee that all students will perform at or above grade level.

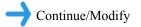
Performance Objective 5: Ensure 100% of English Learners (EL) students will make progress towards an advanced to advanced high proficiency in Reading, Writing, Listening and Speaking. EL students will meet all passing standards for all district and state assessments.

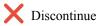
Evaluation Data Sources: TELPAS assessments, (STARR, MAP,) and district assessments. Teacher Lesson Plans.

Strategy 1 Details	Reviews			
Strategy 1: Implement ELLevation and ensure all teachers progress monitor and adjust to meet needs of students		Formative		
Strategy's Expected Result/Impact: ELLevation usage reports will be used to progress monitor and support learning	Nov	Jan	Mar	June
Staff Responsible for Monitoring: Principal & ILT EL teacher All classroom teachers	70%	80%	100%	100%
Title I: 2.4, 2.6 Funding Sources: Stem robotics, Reading and Math approved curriculum for tutoring/intervention/supplies - 199 - State Compensatory Education - \$2,500				
Strategy 2 Details		Rev	iews	
Strategy 2: Ensure teachers have training in working with EL students including:		Formative		Summative
a. Best practices b. ELPS	Nov	Jan	Mar	June
c. RtI for ELs Strategy's Expected Result/Impact: Performance Growth Goals PD transcripts PLC notes	85%	90%	100%	100%
Staff Responsible for Monitoring: Principal & ILT EL teacher All classroom teachers				
Title I: 2.4, 2.5, 2.6 Funding Sources: - 199 - General Fund				









Goal 2: We will guarantee that all students will perform at or above grade level.

Performance Objective 6: Implement the MTSS Framework (Multi Tiered Systems of Support) and its components school wide.

Evaluation Data Sources: RTI/SST (Student Success TEAM) Calendar, BSE MTSS/RIT Protocols, Lesson Plans (ITiME Expectations). PLC's agenda,

Strategy 1 Details		Reviews			
Strategy 1: All K-6 teachers will be trained on the implementation of Branching Minds that serves students		Formative		Summative	
Strategy's Expected Result/Impact: RIT/MTSS core team will serve as trainers and facilitators Teachers will implement the RTI/MTSS process to support intervention	Nov	Jan	Mar	June	
Staff Responsible for Monitoring: ILT- Principal, Assistant Principals, IC, Counselors	85%	85%	100%	100%	
Title I:					
2.4, 2.5, 2.6					
- TEA Priorities:					
Build a foundation of reading and math					
Strategy 2 Details		Rev	iews		
Strategy 2: Implement MAP (Growth Assessment three times a year)		Formative		Summative	
Strategy's Expected Result/Impact: Analysis of universal screener data and compare with specific learning needs for all students.	Nov	Jan	Mar	June	
Staff Responsible for Monitoring: Principal, Assistant Principal, IC, and teachers	45%	75%	100%	100%	
Title I:					
2.4, 2.5, 2.6					
Strategy 3 Details		Rev	iews	<u> </u>	
Strategy 3: Ensure all students are present and on time to daily to school.	Formative Summa				
Strategy's Expected Result/Impact: Discussed during MTSS Meetings	Nov	Jan	Mar	June	
A2A Conferences with parent and administrator					
Attendance awards at campus assemblies	60%	70%	100%	100%	
Ensuring every student has an adult connection	0070	7070	100%	100%	
Staff Responsible for Monitoring: All staff					

Strategy 4 Details	Reviews			
Strategy 4: Educators will Implement the academic/Behavior RTI/MTSS framework to monitor student interventions.		Summative		
Strategy's Expected Result/Impact: Monitoring of student tiers throughout the year	Nov	Jan	Mar	June
MTSS process with weekly MTSS meetings rotating grade levels every 6 weeks Branching Minds are utilized for monitoring/goal-setting purposes Staff Responsible for Monitoring: Staff Responsible for Monitoring Principal & ILT Title I: 2.4, 2.5, 2.6	60%	70%	100%	100%
No Progress Accomplished Continue/Modify	X Discon	itinue		•

Goal 2: We will guarantee that all students will perform at or above grade level.

Performance Objective 7: Learning experiences will be routinely differentiated to meet the unique needs of each student.

Evaluation Data Sources: RTI/ SST (Student Success TEAM) Calendar, BSE MTSS/RIT Protocols, Lesson Plans (ITiME Expectations). PLC's agenda.

Strategy 1 Details		Reviews			
Strategy 1: Teachers will use weekly formative assessments to determine student's proficiency and mastery level on		Formative			
selected TEKS.	Nov	Jan	Mar	June	
Strategy's Expected Result/Impact: Expose students to a variety of formats to measure					
progress towards mastery. Greater performance of mastery on district and state	40%	45%	100%	100%	
assessment					
Staff Responsible for Monitoring: Teachers, Admin					
Strategy 2 Details					
Strategy 2: Teachers will employ effective strategies to differentiate and individualize learning for all students. These			Summative		
strategies include but are not limited to: Curriculum Compacting, acceleration, flexible grouping, multi-level learning, and tiered assignments.	Nov	Jan	Mar	June	
Strategy's Expected Result/Impact: Improved mastery and student performance on standardized and performance-based assessments	55%	65%	100%	100%	
Staff Responsible for Monitoring: Teachers, Admin					
Strategy 3 Details		Rev	iews		
Strategy 3: The administrative team will conduct a minimum of 5 classroom visits weekly to provide feedback, observe		Formative		Summative	
differentiation strategies, and connect and build relationships with staff and students.	Nov	Jan	Mar	June	
Strategy's Expected Result/Impact: Improved instruction as a result of feedback.					
Staff Responsible for Monitoring: Principal	55%	70%	100%	100%	
No Progress Accomplished Continue/Modify	X Discon	tinue			

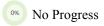
Goal 3: We will recruit, retain, and reward quality personnel.

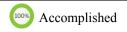
Performance Objective 1: We will develop a culture that will help to develop, retain and recognize highly motivated staff in order to provide meaningfully instruction for students and meet the Vision and Mission of the district.

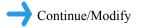
Evaluation Data Sources: Staff Climate Survey Professional Development feedback from teachers

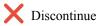
Strategy 1 Details				
Strategy 1: Collaborate in PLCs to foster professional growth in all teachers; focus on professional development that		Formative		Summative
supports our instructional focus and helps teachers see connections between their learning and student performance.	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: Provide engaging models of innovative techniques for all staff in attendance for PLC's Highlight best practices. Improved teacher feedback and Improved student performance Walkthrough data, Planning meeting agendas Educators in the New Teacher Academies Academy will be supported (mentor and buddy program) a. TRS b. PLC (4 questions) c. Lead4Ward Strategies for planning instruction and data analysis d. Technology Integration e. PBIS/Equity Staff Responsible for Monitoring: Principal, Assistant Principal IC, and educators Title I: 2.5 Funding Sources: PLC Conference/ Professional Development - Solution Tree - 211 - Title I, Part A - \$4,500	45%	65%	100%	100%

Strategy 2 Details	Reviews			
Strategy 2: Recognize and celebrate the dedication and accomplishments of staff including leadership opportunities,		Formative		Summative
professional development participation, and facilitation.	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: Create and execute a year-long morale calendar, celebrate best instructional practice in PLCs				
Staff Responsible for Monitoring: ILT, Admin, and teachers	65%	70%	100%	100%
Title I:)			
2.5				
Funding Sources: - 199 - General Fund				
Strategy 3 Details		Rev	riews	
Strategy 3: Provide professional development targeted to teachers' needs and aligned with T-TESS goals. Provide		Formative	_	Summative
opportunities for teachers to develop through qualitative feedback to enhance instructional delivery. TTESS walk-throughs and feedback are conducted at least four times per semester.	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: Efficient and effective feedback to teachers		FFW 7FW		
Improvement in lesson design and delivery	55%	75%	100%	100%
Staff Responsible for Monitoring: Principal, AP, ILT and Teachers				
Strategy 4 Details		Rev	riews	
Strategy 4: We will use the RISD Teacher Competencies to recruit and retain, interview, and support highly- qualified and		Formative		Summative
diverse teachers/staff who meet the needs of our campus. 1st and 2nd-year teachers will participate in RPM program. New hires will be provided mentors or peer buddies. All new hires will complete asynchronous sessions through the district	Nov	Jan	Mar	June
New Hire site.				
Strategy's Expected Result/Impact: Increase/ improve teacher retention and diverse demographic representation in	55%	75%	100%	100%
BSE hiring.				
Staff Responsible for Monitoring: Instructional Coaches, mentors, and teachers Principal, Assistant Principals				
rinicipal, Assistant rinicipals				
Strategy 5 Details	Reviews			
Strategy 5: We will continue to encourage a high rate of participation in the Staff Climate Survey and review results to	Formative			Summative
drive decision-making. Strategy's Expected Result/Impact: Expected Result/Impact	Nov	Jan	Mar	June
100% completion rate				
	50%	70%	100%	100%
Staff Responsible for Monitoring: Principal				









Goal 3: We will recruit, retain, and reward quality personnel.

Performance Objective 2: In order to promote a culture of collective efficacy, our teachers will participate in the hiring process by being a part of the interview team. We will recruit educators that fit our campus beliefs and place an emphasis on building positive relationships with students and colleagues.

Evaluation Data Sources: Staff Climate Survey

Strategy 1 Details		Reviews			
Strategy 1: We will utilize campus teams to conduct interviews with a systematic approach to finding qualified candidates.		Formative		Summative	
Strategy's Expected Result/Impact: Candidates screened and recommended for hire in an equitable and systematic way Staff Responsible for Monitoring: ILT Additional staff members as needed Title I: 2.5 - TEA Priorities: Recruit, support, retain teachers and principals Funding Sources: - 199 - General Fund	Nov 65%	Jan 75%	Mar 100%	June 100%	
Strategy 2 Details		Rev	iews	•	
Strategy 2: Recruit and select highly qualified teachers by screening applicants utilizing tools provided by the district		Formative		Summative	
Strategy's Expected Result/Impact: Hiring and retaining strong teachers and support staff.	Nov	Jan	Mar	June	
Staff Responsible for Monitoring: Admin and Leadership Team	50%	65%	100%	100%	
Strategy 3 Details		Rev	iews		
Strategy 3: Promote a positive school culture by providing opportunities to build relationships and recognize one another.		Summative			
Faculty highlights in the PEEK of the WeeK announcements. Teacher Shout Outboard off-campus Team Building event Team Building Activities Monthly Snacks provided by PTA for staff meetings	Nov	Jan	Mar	June	
Strategy's Expected Result/Impact: Positive School Culture Staff Responsible for Monitoring: Admin and Leadership Team, PTA	65%	80%	100%	100%	

Strategy 4 Details					
Strategy 4: Promote a positive school culture through recognition of teachers in the weekly newsletter to staff and by		Formative			
recognizing a teacher of the month.	Nov	Jan	Mar	June	
Strategy's Expected Result/Impact: Increase Moral and Positive School Culture Staff Responsible for Monitoring: Admin and Leadership team TEA Priorities:	60%	80%	100%	100%	
Recruit, support, retain teachers and principals - ESF Levers: Lever 3: Positive School Culture					
No Progress Continue/Modify	X Discon	tinue			

Goal 4: We will ensure that ALL families, businesses, and community partners are fully engaged in the mission of our district.

Performance Objective 1: Increase links between home and school by providing systemic opportunities for parent engagement

Evaluation Data Sources: RISD Parent Survey Results

Conference Logs Attendance Logs

Strategy 1 Details		Reviews			
Strategy 1: Promote positive parent relations and maintain parent engagement by providing multiple opportunities for		Formative			
parents to participate and volunteer in campus events with emphasis on building connections so that our students continue to	Nov	Jan	Mar	June	
grow and succeed. Strategy's Expected Result/Impact: Increased parent involvement in assemblies, programs, and events including: Curriculum Night Campus Carnival Career Day Spirit Nights Monthly Goody Days Staff Responsible for Monitoring: All staff Title I: 4.2	50%	55%	100%	100%	
Funding Sources: Food and curriculum materials - 211 - Title I, Part A - \$1,500					
Strategy 2 Details		Rev	riews		
Strategy 2: Continue partnership with local PTA unit to increase membership and participation		Formative		Summative	
Strategy's Expected Result/Impact: 100% Staff Membership	Nov	Jan	Mar	June	
Voice for every child Increased parent membership/participation Staff Responsible for Monitoring: All staff Title I: 4.1, 4.2	80%	85%	100%	100%	
Funding Sources: - 199 - General Fund					

Strategy 3 Details	Reviews			
Strategy 3: Provide parent information in the areas of SEL and digital literacy through counselor, principal and teacher	Formative			Summative
communications	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: Increased positive responses on Climate surveys				
Staff Responsible for Monitoring: Staff	40%	50%	100%	100%
	10.7	30.0		130%
Title I: 4.1, 4.2				
Funding Sources: - 199 - General Fund				
Strategy 4 Details	Reviews			
Strategy 4: Develop and implement awareness and engagement opportunities to support Future Ready: STEM for ALL		Formative		Summative
Strategy's Expected Result/Impact: Students and families have positive perceptions of STEM	Nov	Jan	Mar	June
Students and families have greater understanding of college/career options				
Increase in student positive responses on Student STEM survey	50%	70%	100%	100%
Staff Responsible for Monitoring: Staff	50%	70%	100%	100%
Title I:)	
2.5, 2.6				
Funding Sources: - 199 - General Fund				
No Progress Accomplished Continue/Modify	V Diazza	times o		1
No Progress (100%) Accomplished — Continue/Modify	X Discon	iinue		

Goal 4: We will ensure that ALL families, businesses, and community partners are fully engaged in the mission of our district.

Performance Objective 2: Enhance communication processes to provide stakeholders with timely, effective and reliable communication.

Evaluation Data Sources: Blackboard Communication System

Parent Survey Results EOY BSE Parent Survey BOY and EOY Staff Climate Survey

Strategy 1 Details	Reviews				
Strategy 1: Utilize multiple means of communication		Formative			
a. Blackboard Connect- Calls, email, and texts	Nov	Jan	Mar	June	
b. Bobcat Bulletin- Smore Newsletter					
c. Class communications (Dojo, Seesaw, newsletters, Remind)	50%	90%	100%	100%	
d. Teacher conferences, emails, phone calls home e. Twitter	50%	90%	100%	100%	
Strategy's Expected Result/Impact: Improved communication Increase in positive responses))		
Staff Responsible for Monitoring: All staff					
Title I:					
2.5, 2.6					
Funding Sources: - 199 - General Fund					
Strategy 2 Details		Rev	iews	l	
Strategy 2: Expand community partnerships in support of students and initiatives		Formative		Summative	
Strategy's Expected Result/Impact: Build relationships with businesses and associations to publicize the needs of	Nov	Jan	Mar	June	
our campus while promoting fellowship amongst local organizations. Spirit Nights in Community/Businesses Sponsorships (Desperadoes - Kinder t-shirts) Cub Scouts	35%	35%	75%	\rightarrow	
Business partner on the Site Based Decision Making Committee					
Staff Responsible for Monitoring: All staff					
Title I: 2.4, 2.5, 2.6					
Funding Sources: - 199 - General Fund					

Strategy 3 Details		Reviews		
Strategy 3: The instructional leadership and campus leadership teams will meet twice a year to analyze campus survey data		Formative		
to identify teacher morale and student behavior trends and make adjustments to improve teacher morale and address student behavior.	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: Review and address trends on teacher morale, Increase teacher/staff morale by addressing areas identified in the red areas of the survey. Improve student behavior by making adjustments to the campus PBIS procedures.	50%	65%	100%	100%
Staff Responsible for Monitoring: Principal, Assistant Principals, ILT, CLT, and other staff				
No Progress Continue/Modify	X Discon	tinue	•	

Goal 5: We will actively pursue creative funding sources and responsibly manage current resources to support our mission.

Performance Objective 1: Operate in a fiscally responsible, effective, and efficient manner in all financial matters to ensure adequate resources to support continuous improvement in student achievement.

Evaluation Data Sources: Audit reports **Summative Evaluation:** Met Objective

Strategy 1 Details		Rev	iews	
Strategy 1: We will create a plan with specific dates to ensure all employees receive training on proper money handling		Formative	Summative	
procedures (fall & spring training); manage and monitor the budget throughout the year.	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: Positive audit Compliance with district policies for money handling. August 2022 and Jan 2023	70%	70%	100%	100%
Staff Responsible for Monitoring: Principal				
Asst. Principal,				
Exec Asst				
Title I: 2.5 Funding Sources: - 199 - General Fund				
Strategy 2 Details	Reviews			
Strategy 2: We will identify additional funding sources to support campus initiatives	Formative Summa		Summative	
	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: Part-time tutor (Tier 2/3 students) Additional planning/PD time for teachers (pay for subs) Staff Responsible for Monitoring: Principal Asst Principal	25%	80%	100%	100%
Title I:				
2.4, 2.5, 2.6				
Funding Sources: - 199 - General Fund				

Strategy 3 Details	Reviews			
Strategy 3: We will provide training and support for all support staff processing POs, sub payments, etc to ensure staff is		Formative	Summative	
following proper policies and procedures. Strategy's Expected Result/Impact: Ensure that we follow all district, state, and federal funding policy Staff Responsible for Monitoring: Principal, Asst. Principal, BSE Staff	Nov	Jan	Mar	June
	65%	75%	100%	100%
Strategy 4 Details	Reviews			
Strategy 4: We will diligently seek out qualifying grants, donations, and business partnerships that align with our school		Formative	Summative	
mission and help improve student outcomes.	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: Seek funding that aids in improving student outcomes. Encourage teachers and staff to seek out grants to assist with classroom Staff Responsible for Monitoring: Principal and Assistant Principals		70%	100%	100%
	• 4			1

Goal 6: We will ensure that our facilities and infrastructures adapt to support our mission.

Performance Objective 1: Provide a safe, comfortable, and well-maintained environment at all campuses

Evaluation Data Sources: Student and Parent Climate Survey

Strategy 1 Details	Reviews			
Strategy 1: Introduce safety protocols via Safety Week (August 29-September 2). Provide monthly safety drills of		Formative		
emergency procedures and participate in "I Know What To Do Days" (Live Wise, Live Healthy) in October, December, February, April. Communicate safety drills to families in the weekly newsletter and through Blackboard Connect.	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: Students and parents feel the school is safe and prepared measured by student/ parent survey. Staff Responsible for Monitoring: Principals, Nurse		80%	100%	100%
Title I: 4.1 Funding Sources: - 199 - General Fund				
Strategy 2 Details	Reviews			
Strategy 2: Implement and monitor a campus wide dress code policy for staff and students		Formative Summ		
Strategy's Expected Result/Impact: Review dress code with student body during Bobcat Camp in September and	Nov	Jan	Mar	June
January Review RISD Professional dress code policy with staff during Welcome Week Staff Responsible for Monitoring: Principals and Teachers	45%	85%	100%	100%
Strategy 3 Details	Reviews		•	
Strategy 3: We will implement and hold students accountable to the RISD Cell phone policy that's outlined in the student		Formative S		Summative
code of conduct.	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: During welcome week Review the cell policy with staff. Review Cell policy with students during Bobcat Bootcamp (student expectations assembly with Admin). Review during PBIS refresher. Staff Responsible for Monitoring: Admin and teachers		80%	100%	100%
No Progress Accomplished — Continue/Modify	X Discon	tinue		

Goal 6: We will ensure that our facilities and infrastructures adapt to support our mission.

Performance Objective 2: Provide a secure, safe, and visible campus environment

Evaluation Data Sources: All visitors enter through the front office and are Raptor'd

Weekly security checks on exterior doors

Survey Data

Strategy 1 Details	Reviews			
trategy 1: Train staff regarding the security measures and expectations for student privacy. All visitors enter through the cont office and are Raptor'd.		Formative _		Summative
Strategy's Expected Result/Impact: Ensuring all students are provided a safe environment and all student	Nov	Jan	Mar	June
information is secure. Staff Responsible for Monitoring: Principal Title I:	80%	80%	100%	100%
2.5				
Funding Sources: - 199 - General Fund				
No Progress Continue/Modify	X Discon	tinue		

Goal 6: We will ensure that our facilities and infrastructures adapt to support our mission.

Performance Objective 3: Update CIP Quarterly to show progress.

Evaluation Data Sources: Student data

Climate Surveys Safety Drills

Focus - Attendance and Referrals

Strategy 1 Details		Rev	riews	
Strategy 1: During ILT/admin meetings review and update CIP (November 18, January 27, March 31, June9) using above		Formative	Summative	
evaluation data sources.		Jan	Mar	June
Strategy's Expected Result/Impact: CIP remains updated and relevant.	60%	75%	100%	100%
No Progress Accomplished — Continue/Modify	X Discon	tinue		

State Compensatory

Budget for Big Springs Elementary

Total SCE Funds: \$1,500.00

Total FTEs Funded by SCE: 4.65

Brief Description of SCE Services and/or Programs

Tutoring resources and incentives for our at-risk students to increase academic growth and provide school motivation. Funds also to help fund supplies for any at-risk students.

Personnel for Big Springs Elementary

<u>Name</u>	<u>Position</u>	<u>FTE</u>
Castille, Toni	Site Coordinator I	0.75
Kotzen, Tracie	Teacher	1
McMenamy, Megan	Teacher	0.9
Nichols, Lauren	Instructional Coach	1
Rawlings, Brandy	Instructional Coach	1